Telephone

: 256 41 4707 000 : 256 41 4232 095

Fax

: 256 41 4230 163 : 256 41 4343 023

: 256 41 4341 286

Email Website

finance@finance.go.ug : www.finance.go.ug

In any correspondence on this subject please quote

No. BPD 86/107/02

Ministry of Finance, Planning & Economic Development Plot 2-12, Apollo Kaggwa Road P.O. Box 8147 Kampala Høanda

13th September 2019

All Accounting Officers (Central Government, Missions Abroad & Local Governments Votes),

All Chief Executive Officers of State Owned Enterprises and Public Corporations

THE FIRST BUDGET CALL CIRCULAR (1ST BCC) ON PREPARATION OF THE BUDGET FRAMEWORK PAPERS (BFPs) AND PRELIMINARY BUDGET ESTIMATES FOR FINANCIAL YEAR 2020/2021

A. INTRODUCTION

- Section 9(3) of the Public Finance Management (PFM) Act 2015 (Amended) requires that, for 1. every financial year, the Minister of Finance Planning and Economic Development should prepare a Budget Framework Paper that is consistent with the National Development Plan and Charter of Fiscal Responsibility.
- 2. In line with the above, Section 9(1) of Public Finance Management (PFM) Act 2015 (Amended) requires every Accounting Officer, in consultation with the relevant stakeholders, to prepare a Budget Framework Paper for the Vote, taking into consideration balanced development as well as gender and equity responsiveness. This should be submitted to the Minister of Finance Planning and Economic Development by 15th November. This is meant to facilitate analysis, consolidation of the National Budget Framework Paper (NBFP) and onward submission to Parliament on time.
- In line with the Law, but also in view of the Christmas holidays, this Ministry will submit 3... the National Budget Framework Paper to Parliament not later than Friday, 20th December 2019.
- Specifically, this Circular has been issued to communicate: 4.
 - The Budget Process Calendar for FY 2020/2021; (i)
 - The challenges that affected the planning process for the budget of fy 2019/2020 (ii) and the way forward;
 - The Strategic Policy and Administrative guidelines to be taken into consideration (iii) during preparation of the Budget Framework Papers;
 - The Budget Strategy and proposed Strategic Sector Interventions for the Budget (iv) of FY 2020/2021 in line with the Third National Development Plan;



Page 1 of 15

- (v) The preliminary Resource Envelope, Sector Expenditure Ceilings and Local Government Indicative Planning Figures for FY 2020/2021 and the Medium Term;
- (vi) To request you to convene your respective Sector Working Group and Budget Conference Meetings and, the Local Government Budget Conferences to prepare and submit your Sector and Local Government Budget Framework Papers (BFPs) for FY 2020/2021 to this Ministry accordingly, not later than Friday, 15th November 2019.

B. THE BUDGET CONSULTATIVE PROCESS FOR FY 2020/2021

- 5. In view of the link between the Budget and its impact on service delivery as well as attainment of NDP III objectives, the consultative process for the Budget of FY 2020/2021 commenced with a review of Government Annual Performance for FY 2019/2020, from 10th 11th September 2019, and followed by the National Budget Conference for FY 2020/2021 held on Thursday 12th September, 2018.
- 6. The Budget consultative process, including the annual Sector reviews, is intended to discuss the challenges affecting Budget preparation and implementation as well as service delivery and agree on strategic Sector interventions/priorities for the FY 2020/2021 Budget and the medium term. The National Budget Conference will be followed by the Local Government Regional Consultative Workshops scheduled for 16th September 4th October 2019. The detailed Budget Process Calendar for FY 2019/20 is hereto attached as Annex 1.

C. THE KEY CHALLENGES AFFECTING THE PLANNIG AND BUDGETING PROCESSES AND THE WAY FORWARD

7. Over the past FY 2018/2019 and the first half of FY 2020/2021, we experienced a number of challenges during the planning process as various votes prepared their Budget Framework Papers. These affected the budgeting and implementation process and had impact on Budget performance and credibility. I do not expect some of these challenges to recur during this planning stage for FY 2020/2021. I therefore draw your attention to the following issues which I expect you to take into consideration and avoid them, given their implications:

Operation and Maintenance of the Program Budgeting System (PBS)

During the execution of the Budget for FY 2019/2020, we experienced a number of issues which should have been addressed during the preparation of the Budget Framework Papers and have negatively impacted on the implementation. I request you to handle these issues to ensure that they don't recur during FY 2020/2021. Some of these issues include:

Operation and Maintenance of the Program Budgeting System (PBS)

9. Over the past three financial years, I continuously received complaints regarding the operational and maintenance changes that this Ministry makes on the Program Budgeting System (PBS), some of which are

Page 2 of 15

- i. Capturing of all locally raised revenue by source and Non Tax Revenue for both the Central and Local Governments:
- ii. Introduction of the One Time Password (OTP) for a one-time log-in to guarantee the authenticity of whoever is logging in;
- iii. Ensure control in the submission of Budget Documents such as the BFP, MPS, Budget Estimates, Quarterly Reports etc, to enhance the workflow processes. E.g., you can't initiate your BFP when your Q1 report has not yet been submitted and approved;
- iv. Submission of all staff in-post and their NINs;
- v. Capturing of all the Off-Budget information;
- vi. Capturing and standardizing the Assets Register; and
- vii. Identification of donor by name and amount of funds committed for contribution in the Budget of a given financial year.
- 10. The above changes were made to enhance the overall security of the system as well as to improve the planning, budgeting and reporting. You are therefore required to take into account to all these changes when they are introduced and adapted accordingly.
- 11. The System has also been interfaced with the Integrated Financial Management System (IFMS) to match activities directly with planned budgets and expended funds. We can now migrate activities and their budgets directly from the Program Budgeting System (PBS) to the Integrated Financial Management System (IFMS) and the other-way round. This was not the case before. All Accounting Officers should be able to monitor their activities and budgets accordingly and relate them to funds as released and expended per item line without mischarges.

Alignment of Work plans, Budgets and Indicators to the NDP III

12. During the implementation of the NDP I & II, some Sectors failed to align their work plans and budgets to the NDP objectives and programs as demonstrated in the assessment reports and the Certificates of Compliance of the Budget issued by the National Planning Authority. This affected the overall targets and achievement of planned objectives, underscoring the Credibility of the Budget. As we embark on the first year of implementation of NDP III, you are urged to ensure all your work plans (procurement, recruitment, activities) are anchored on the Third National Development Plan objectives and corresponding programs to avoid distortions and misalignments during implementation.

Delayed Submission of Budget Documents

13. I have observed on several occasions that some Votes do not submit their Budget Documents (e.g., BFPs, Quarterly Reports and Budgets) in time. This constrains the whole planning and budgeting process, including the quality of the Budget Documents submitted to this Ministry. This in turn affects the timely submission of the mandatory Budget documents to Parliament by this Ministry. As you plan and budget for FY 2020/2021, please ensure that you work within the time frames provided by the PFM Act, 2015 to ensure compliance.

Change of Work plans:

14. Accounting Officers often request to change work plans and budgets even after Parliament and District Councils have approved their Work plans and the Budget. This leads to distortions during implementation and impacts on Budget Credibility. This practice must stop. I urge all Accounting Officers to ensure their work plans are in line with the Sector Investment Plans, NDP III Objectives/Programs to be able to generate realistic Budget Framework Papers in line with the Government Strategy.

Remittance of Non-Tax Revenue to the Consolidated Fund

15. Some leaders of the Local Governments and some Accounting Officers have written to my office to retain AIA and Local Revenue to facilitate their operations. This is not acceptable. As you are aware, all Appropriation In Aid and Local Revenue is collected and remitted to the Consolidated Fund by Uganda Revenue Authority (URA) in line with the Law. Accordingly, all revenue collected by URA and paid to the Consolidated Fund is released to you by this Ministry, with Expenditure Limits issued according to your projections and collections. Therefore, in the coming financial year, all Accounting Officers should fully plan and budget for AIA and local revenue as will be appropriated by Parliament.

Public Investment Management

- 16. It has been observed that some MDAs do not follow the required procedures to have their projects approved by the Project Preparation Committees and their Sector Working Groups and the Development Committee of this Ministry. Consequently, such projects are not given Project Codes in time, affecting their financing and implementation plans. As you embark on the planning process for FY 2020/2021 and in line with the Public Investment Management System Reforms, I wish to draw your attention to the following areas:
 - i. Project Identification, Preparation and Approval Process: All Accounting Officers are once again reminded to follow the required procedures in project identification and approval as per the Development Committee Guidelines of this Ministry;
 - ii. **Sequencing of Projects:** All Accounting Officers are requested to ensure that during this planning cycle, investments should be adequately sequenced and budgeted for to ensure timely completion;
 - iii. Prioritization of the on-going projects to ensure they are successfully finalized and commissioned for public use. You should ensure that the funding requirements of all on-going projects are met in line with the Multi-Year Commitments over the medium term. You are therefore urged to ensure that the Multi-year requirements are adequately costed to inform proper budgeting and allocation of funds especially to counterpart obligations. Therefore, all on-going projects should take the first call on resources available in your budgets.

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- iv. Operationalization of the Integrated Bank of Projects (IBP). Effective July 2019, all projects are submitted through the IBP an online database developed to store all information on Government projects from project inception to closure. Subsequently, project submissions received by the 7th day of every month shall be reviewed and presented to the Development Committee (DC) in line with the DC Calendar. Accordingly, MDA's are encouraged to fast track these projects and have them cleared through the four Development Committee (DC) appraisal stages (Concept, Profile, Pre-feasibility and Feasibility) by December 2019 for inclusion in the Budget and the Public Investment Plan (PIP) for FY 2020/21 and the Medium term.
- v. All Accounting Officers are further reminded that the deadline for submission of projects for consideration in the FY 2020/2021 PIP will be **Tuesday**, 31st **December 2019**.
- vi. The Annual Portfolio Review. The Development Committee (DC) is scheduled to review all on-going projects during the month of October 2019. All MDA's are required to attend the meetings to justify their performance. Projects that are due to exit the PIP shall be required to submit partial completion reports while those recommended for re-application on account of; over staying in the PIP, low absorption of released fund and unsatisfactory financial and physical performance should justify their existence in the PIP;
- vii. Retooling Projects. All retooling projects planned and budgeted for in the NDP II will exit the PIP for FY 2019/20 as the implementation of the Second National Development Plan (NDP) comes to an end. In that regard, therefore, MDA's are expected to plan for new retooling project profiles for the NDP III framework. In addition, MDAs should separate retooling activities from major infrastructure developments and construction activities, which should be submitted as separate projects. The projects should have complete asset registers and asset management strategies including requirements for Operation and Maintenance.

Planning and Budgeting for Wages, Pension, Gratuity and Salary Arrears

Wages/Salaries

17. Wage Allocations and Ceilings for FY 2020/2021 are based on this current financial year's (2019/2020) approved wage budgets for staff in-post and within the structures cleared by Ministry of Public Service and the available funds including Public Universities that co-finance from their collections. In the Program Budgeting System, each Accounting Officer is required to submit a list of all staff in-post and their corresponding National Identity Numbers (NINs) as an input for wage estimation in FY 2020/2021 which should also be provided as an annex to the MPS. The NINs will be forwarded to NIRA for verification and confirmation.

- 18. I have also noted that Accounting Officers in some Local Governments do not budget sufficiently for staff under their appropriate wage categories, which leads to shortfalls on some wage expenditure items, while creating surpluses on other wage items, leading to mischarges. To facilitate proper payroll planning management by the Ministry of Public Service (MoPS) and this Ministry, Accounting Officers should ensure that budgeting is accurately done before finalization of the estimates.
- 19. I have also noted from the various Public Accounts Committee and Audit reports that many Accounting Officers return funds meant for recruitment to the Consolidated Fund at the end of the Financial Year without justification given to the Service Commissions and to my office. Therefore, in the coming financial year, equivalent amounts of funds meant for recruitment and yet returned to the Consolidated Fund at the end of the financial year will be deducted at source from your Wage Bills.

Pensions and Gratuities

- 20. In line with Government Policy of Decentralization of the payroll and Pension Management as communicated under the Establishment Notice No.2 of 2018, I wish to emphasize that Accounting Officers are responsible for budgeting, reviewing and approval of their Pension and Gratuity payments before they are effected. As such, Ministry of Public Service in collaboration with MDAs and LGs are requested to ensure that accurate records and computed retirement benefits of those retiring in FY 2019/20 are generated and submitted to this Ministry to facilitate adequate and timely budgeting for Pension and Gratuity.
- 21. For staff who are scheduled to retire in the course of FY 2020/2021, their details should be submitted to the Ministry of Public Service and a copy to this Ministry by Department, Salary Scale, Title and Pay Roll Category for the Local Governments which is already provided for in the PBB. Accounting Officers must make submissions on Pension and Gratuity basing on the Integrated Personnel and Payroll System (IPPS) generated reports for FY 2020/2021.

Off-Budget Financing

With effect from FY 2019/2020, all Accounting Officers were advised to capture their Off Budget financing under their respective Ministerial Policy Statements (MPSs). However, some votes did not declare their off-budget resources and, Parliament also observed this anomaly. Therefore, Accounting Officers are advised to ensure that:

- i. All activities financed through off budget support are clearly specified and captured in the Budget Framework Paper and Preliminary Budget estimates and subsequently in their Ministerial Policy Statements before submission to Parliament, and
- ii. Considering that off budget support does not form part of the MTEF, all activities financed under off budget should be included in the Vote's Annual and quarterly work plan with a token figure of UShs. 1,000 (Ug Shillings One thousand only). This is intended to ensure consistency between interventions under off budget and those financed through the Vote MTEF in addition to a comprehensive monitoring of outputs/outcomes under the vote.

22. For that purpose, the PBS has been modified to cater for both On-Budget and Off-Budget financing. The Off-Budget Financing line is indicated in *Table 4.1 (Past Expenditure Outturns and Proposed Budget Allocations)* in the line where AIA was originally captured from, i.e., between the Total and Grand Total Lines under the PBS Vote BFP formulation Section.

Planning and Budgeting for Subventions

23. Funds appropriated under various Ministry Votes for transfer to other institutions under their Sectors always delay before they are transferred. As such, implementation of Government programs in respect of the mandates of these benefiting institutions are delayed, hampering service delivery. These delays must stop. Accounting Officers are urged to plan and budget accordingly and ensure right amounts for subventions are indicated and budgeted for from the start of the planning cycle. This will guide and facilitate the process of transfers during execution.

D. POLICY AND ADMINISTRATIVE REFORMS/GUIDELINES

NDP III Program/Outcome Approach to Planning

- 24. As you are aware, the draft NDP III is structured under five strategic objectives and sixteen programs, while taking into account the Program Based Budgeting approach and Performance Based Budgeting to address the persistent implementation challenges resulting from uncoordinated programming and planning, weak harmonization, non-sequencing of programs and sub-programs and poor linkages between outcomes and outputs. As we start planning for next financial year, I wish to draw your attention to the prioritization of investments using the programming approach to ensure achievement of planned outcomes in line with the NDP III objectives and your Sector Investment Plans as per the Planning Call Circular, 2019 attached as Annex 3.
- 25. The NDP III will have five objectives, twenty strategies and sixteen programs to guide the planning process for implementation of Government programs as indicated below:

I. NDP III Objectives

- i. Enhance value addition in key growth opportunities
- ii. Strengthen private sector capacity to drive growth and create jobs
- iii. Consolidate & increase stock and quality of Productive Infrastructure
- iv. Increase productivity, inclusiveness and wellbeing of Population.
- v. Strengthen the role of the State in development

II. The NDP III Program Structure is outlined as summarized below:

i. Agro-Industrialization

ii. Mineral-based Industrialization

Petroleum Development Program

- iv. Tourism Development Program
- v. Environment, Climate Change and Natural Resource Management
- vi. Private Sector Development
- vii. Transport Interconnectivity
- viii. Sustainable Energy and ICT Development
 - ix. Sustainable Urban Development
 - x. Human Capital Development and Social Protection
 - xi. Community Mobilization and Mind-set Change
- xii. Technology Transfer and Development
- xiii. Special Development Programme
- xiv. Governance and Security Strengthening
- xv. Public Sector Transformation
- xvi. Development Plan Implementation

Sector Working Groups (SWGs)

26. Over the recent past financial years, Sector Working Groups have not been as functional as expected, and where they are deemed functional, they have not performed as expected. All Sectors are urged to revamp their Sector Working Groups and allocate joint funds for coordinated and effective planning. Sectors contributing to similar outcomes should jointly plan and agree on which intervention each MDA should implement as a contributor to a particular outcome. For instance, the Energy Sector Working Group should ensure that power generation has related and timely investments in both evacuation and distribution of power instead of having its agencies planning and working in isolation, and having negative impacts on power generation, evacuation and distribution.

Financial Risk Management Strategy in MDAs

- 27. In line with the Uganda Public Financial Management Reform Strategy of July 2018 June 2023 and, in order to streamline and strengthen effective management and delivery of Government services and operations of fiscal management in all your institutions, emphasis should be placed on the following interventions as we start planning for next financial year's Budget:
 - i. Rolling out and operationalizing the Risk Management Strategy (RMS) in all MALGs;
 - ii. Plan to operationalize and implement the Internal Audit Strategy with focus on improving the timelines and quality of reporting;
 - iii. Strengthening mechanisms for continuous tracking of the implementation and resolutions of audit recommendations by all accounting officers.

Vote cost centers for Institutions Under Education and Health

28. As a measure to deepen the priority setting and budgeting in Public Universities, Government decentralized the budget preparation from Central Administration to the Vote Cost Centers (VCC) at the College and Faculty level, as the case may be, with effect from FY2019/20. Therefore, all Accounting Officers in Public Universities are advised to ensure that the Colleges Principals and/or Faculty Deans are advised of the resources earmarked for them in FY2020/21 for their budgeting in accordance with the priority interventions, approved by the University

Councils, for FY2020/21. It is important to note that the budget at a University vote level should be an aggregate of the submissions by the individual College or faculty VCCs.

- 29. For all other institutions under Education and Health, Accounting Officers are advised to ensure they plan and budget for them under their right geographical locations to avoid distortions during implementation where a sub-county, a school or health facility is located in another district in the work plan yet in the budget it is in another district. This makes implementation difficult during the transfer of funds to such facilities.
- 30. Furthermore, the current academic year ending December 2019 will be the last year of Government funding for private education institutions. The Education Sector is hereby directed to ensure that they do not allocate funds to these institutions in the Budget for FY 2020/2021 and they should be removed from the Program Budgeting System accordingly to avoid further distortions during implementation of the Budget.

Creation of New Administrative Units

- 31. In the course of FY 2018/2019, Government approved the upgrading of ten municipalities to city status, namely: Mbale, Masaka, Mbarara, Arua, Gulu, Lira, Hoima, Jinja, Fort Portal and Entebbe. However, for FY 2020/2021, only seven newly created cities will start with effect from 1st July 2020/2021, namely: Arua, Gulu, Mbale, Fort Portal, Jinja and Masaka. The remaining proposed cities will take effect in a phased manner accordingly as and when resources will be available.
- 32. In view of the creation of these cities, Accounting Officers of the affected institutions are therefore requested to plan and budget while taking into consideration the required changes in line with the budgetary changes, required human resource and geographical reconsiderations with regards to any changes in the physical boundaries of divisions and other such administrative units.
- 33. Similarly, Government has approved the creation of **364 Sub-counties** and **352 Town Councils**. However, resources have not yet been secured for the operationalization of all these Sub-counties and Town Councils. Therefore, Government has taken a policy decision that in future, the proposals for creation of any administrative units should first have a Certificate of Financial Implications to certify that Government actually has the resources to sustainably operationalize any such newly created public institutions.
- 34. In the same vein, the fiscal year 2020/2021 will be a year of general elections. The Electoral Commission will be creating more administrative units (especially villages and parishes) to facilitate the electoral process. Accounting Officers are therefore advised NOT to capture them in the PBS and Budget. These will bring distortions as indicated in **Para 29** above.

Local Government Specific Issues, Reforms and Guidelines

35. The Uganda Local Governments' Association (ULGA) submitted a letter to my office regarding the annual decline in Budget allocations over the past few financial years. However, I wish to inform all District Councils through their Accounting Officers that between FY 2015/16 and FY

- 2019/20, allocations to Local Governments increased by UShs. 1,263 Bn in nominal terms by over 54%.
- 36. In FY 2015/16, the allocation to Local Governments was **UShs. 2,361 Billion** and this has since increased to **UShs. 3,623 Billion** in this current FY 2019/20. I do acknowledge the fact that we are constrained by financial resources considering other competing priorities of Government. In that regard, you are advised to plan and budget according to the resources allocated to your vote.
- 37. Furthermore, as part of the overall public financial management reforms, Government decided to streamline the appropriation of all Government resources including Local Revenue to enhance transparency and accountability but the mandate to project, levy and collect revenue still remains with the Local Governments. However, under this arrangement, all the funds are remitted to the Consolidated Fund but returned to the Local Governments in its entirety. Therefore, all Accounting Officers are reminded to ensure that in FY 2020/2021, all locally raised revenues will be remitted to the Consolidated Fund for appropriation by Parliament.
- 38. With regard to funds appropriated at the Center but meant for services under the Local Governments e.g., NUSAF III, Uganda Road Fund, Luwero-Rwenzori Development Program etc, transfers will be done directly by this Ministry. I am engaging the Sectors (Office of the Prime Minister and Sectors of Agriculture, Education, Health, Water and Environment, Works and Transport and Social Development) and Parliament on this Policy decision to streamline and have these funds appropriated directly under the respective beneficiary Local Governments. All Accounting Officers of affected Central Government Votes are therefore asked to take this into consideration to avoid incurring further administrative overheads, transfer challenges and implementation delays by the Local Government Votes.

Financing for Cross-Sectoral Thematic Policy Priorities

- 39. Over the years, many MDAs did not take into serious consideration the Cross-Sectoral priority areas of policy intervention such as Gender and Equity, HIV/AIDS, Nutrition and Sanitation, Environment and Climate Change, Population and Urbanization Challenges, etc. This has led to alarmingly high cross-sectoral thematic policy implementation challenges.
- 40. The slow rate of improvement in cross-sectoral thematic outcomes, e.g., nutrition, has been associated with the absence of a clear policy stance to tackle nutrition related issues effectively across sectors. I hereby urge all SWG Chairperson to engage with key cross-sectoral counterparts with the view to ensure that their work plans and associated budgets support the effective implementation of thematic cross-sectoral investments in Gender and Equity, HIV/AIDS, Nutrition and Sanitation while addressing Environmental and Climate Change issues and, Population and Urbanization challenges.

E. THE BUDGET STRATEGY AND PROPOSED PRIORITY INTERVENTIONS FOR FY 2020/2021

41. The theme for FY 2020/2021 and the Medium Term is guided by the draft Third National Development Plan (NDP III) and remains *Industrialization for Job Creation and Shared Prosperity* as under the NDP II.



- 42. However, the NDP III will focus at consolidating and sustaining achievements of the Second NDP. In that regard, I wish to reiterate Government's central focus and position in attaining a lower middle income status which requires that an average income per Ugandan is raised from the current **US\$ 825 per year** to at least **US\$ 1,039 per year** by end June 2020. This will be achieved by strengthening the country's competitiveness through sustainable inclusive growth, equity, employment and wealth creation by largely targeting the 68% of our subsistent population.
- 43. The Budget Strategy for FY2020/21 will therefore be anchored on the medium-term growth and development objectives of the Third National Development Plan which aims at consolidating the cumulative development gains of NDPs I & II, with a fundamental focus on increasing household incomes through a resource-led industrialization driven strategy guided by the theme 'Industrialization for Job Creation and Shared Prosperity' and the five strategic objectives of the NDP III, namely:
 - i. Efficient and sustained exploitation of the productive sectors;
 - ii. Consolidating and increasing the stock and quality of productive infrastructure to support trade, industrialization, exports and efficient urbanization;
 - iii. Increasing the productivity, inclusiveness and wellbeing of the population;
 - iv. Strengthening the private sector to drive growth; and,
 - v. Enhancing the effectiveness of both fiscal and administrative governance.
- 44. The Budget Strategy for FY 2020/2021 will therefore aim at the following specific areas:
 - i. Agriculture and Agro-Industrialization
 - ii. Tourism Development
 - iii. Scientific research and innovation
 - iv. Improving value addition to tradable minerals and commodities
 - v. Enhancing efficiency in public investments in provision and maintenance of productive and trade infrastructure, provision of health services and skills development programs.
- 45. I urge all Accounting Officers to study and internalize the Strategy, **attached as Annex 4**, and ensure that the respective Budget Framework Papers and preliminary Budget allocations reflect the Strategy.

F. RESOURCE ENVELOPE FOR FY 2020/2021 AND MTEF PROJECTIONS

- 46. The preliminary Resource Envelope for FY 2020/2021 is **UShs 35,092.5 Bn**, of which Government of Uganda domestic resource funding (including arrears and domestic debt repayments redemptions) is **UShs. 21,905.1 Bn**, up from **UShs. 20,646.5 Bn** and External Financing is **UShs. 6,612.3 Bn**, down from **UShs. 9,433.6 Bn**. As you may observe, the overall resource envelope has reduced on account of the reduction in externally funded projects due to some projects exiting the Public Investment Plan (PIP).
- 47. Furthermore, **UShs. 862.6Bn** is earmarked for Budget Support, **UShs. 3,215.1 Bn** for Interest Payments and **UShs. 279 Bn** for the recapitalization of Bank of Uganda.

- 48. After effecting the necessary adjustments for one-off expenditures and Gratuity for FY 2020/2021, the Medium Term Expenditure Framework (MTEF) allocations for the FY 2020/2021, for Ministries, Agencies and Local Governments (MALG's) have equally been adjusted and maintained at the level of FY 2020/2021, with details attached as **Annex 5.** The Indicative Planning Figures for the Local Governments are meanwhile attached as **Annex 6.**
- 49. All MALGs are therefore requested to prepare their BFPs and preliminary estimates for FY 2020/2021 and the medium term in line with the issued MTEF, Budget Strategy and the objectives of the Third National Development Plan, guided by the areas of specific interest of Government as indicated in Para. 45 above.
- 50. You are therefore urged to prepare your BFPs using the format of the adjusted PBB, PBS and Chart of Accounts. This will provide a direct link between your financial resources with your programs in a given sector and ensure consistency with Schedule 3 of the PFM Act 2015. The proposed structures of the Vote BFPs and Sector BFPs are attached as Annex 7A and Annex 7B respectively for your ease of use.
- 51. The following critical Government programs/projects have been prioritized for FY 2020/2021 and Accounting Officers are requested to ensure they are captured in your respective Budgets for next financial year:
 - i. General Elections;
 - ii. Defense Classified Expenditure;
 - iii. National Airline;
 - iv. Salary Enhancement;
 - v. Counterpart Funding for projects;
 - vi. Funding for the ten newly created cities.

G. CROSS CUTTING ISSUES

I. Gender and Equity Budgeting

- 52. As you are all aware, the Minister of Finance, Planning and Economic Development will submit the National Budget Framework Paper with a Certificate of Gender and Equity Compliance. For FY 2020/2021, the National Budget Framework Paper compliance with Gender and Equity was 61%. Eighteen sectors were found to be compliant while two (Lands, Housing and Urban Development and, Energy Sectors) scored below the 50% pass mark. On the other hand, the Local Governments scored an average performance of 62.8%. I therefore implore upon all Accounting Officers that Gender and Equity Compliance is taken into serious consideration since this has implications on the Budget allocation and performance.
- 53. It is also important that we understand the need for Gender and equity in our daily and practical activities. Therefore, gender and equity centered programming and budgeting is important for both men and women to minimize on gender-based vulnerability and inequities across public spending at both Central and Local Government levels.

II. HIV/AIDS Mainstreaming

54. The HIV/AIDS scourge is on the rise. Currently, there are 1.4M Ugandans living with HIV/AIDS and an estimated 23,000 people died of HIV/AIDS related illnesses in 2018. It is evident that the

epidemic is firmly established in the general population with the estimated HIV prevalence among adults (aged 15 to 49) standing at 5.7%. Women are disproportionately affected, with 8.8% of adult women living with HIV compared to 4.3% of men. Other groups particularly affected by HIV in Uganda are sex workers, young girls and adolescent women, people who inject drugs and people from Uganda's transient fishing communities.

- 55. It is also a point of concern that around 27% of adults living with HIV and 33% of children living with HIV are still not on treatment. Persistent disparities remain around who is accessing treatment and many people living with HIV experience stigma and discrimination
- 56. I hereby reiterate the need to have HIV/AIDS mainstreamed in all Government programs to create awareness in the general public. The Ministry of Health and her sister agencies are requested to take this up seriously.

III. Malaria Mainstreaming

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- 57. Whereas Uganda has experienced a reduction in malaria prevalence, it is one of the leading killer diseases and largely affects the strength of labor force through sickness and time taken to treat and care for those affected. As part of the budget preparation for FY 2020/21, Accounting Officers are advised to plan for a malaria free environment by ensuring that resources are earmarked for bush clearing around the offices as well as sensitization of staff to adopt malaria preventive measures, among other budget cross cutting actions, in their homes.
- 58. Furthermore, in the development of work plans where the intended intervention(s) have a community focus, the issue of malaria prevention should be incorporated. The Permanent Secretary, Ministry of Health is advised to issue a guideline on specific details related to malaria prevention by 25th September, 2019 to guide Accounting Officers in the course of preparing their work plans and detailed budget estimates for FY 2020/21.

IV. Environment, Climate Change and Sanitation Issues

- 59. Climate change has resulted in noticeable changes in rainfall patterns across the country, and total annual rainfall amount is expected to reduce in the near future if redress actions are not taken. These changes have consequently led to increased food insecurity, increased incidences of tropical diseases/pests, land degradation and infrastructure damages caused by flooding.
- 60. As we embark on planning and budgeting of next financial year, I wish to draw your attention to Government's plans of scaling up environmental protection and integration of Climate Change mitigation and adaptation actions within the context of the Third National Development Plan (NDP III) and the Budget Strategy for FY 2020/2021. These include the following:
 - i. Attracting climate change financing in the country;
 - ii. Enhancing efforts to reduce emissions and build resilience to climate change; and
 - iii. Strengthening the coping capacity of vulnerable populations to the effects of climate change and disasters; and
 - Leveraging of research, innovation and adoption of appropriate green technologies to incentivize conservation and diversify economic opportunities for communities in the vicinity of natural resources.

61. On sanitation, I wish to remind you that Government has a vision of achieving access to safe water supply of 79% (rural) and 95% (urban) and access to basic sanitation services of 80% by the year 2020. It will take Government a lot of resources to ensure that the rural coverage is achieved, where sanitation coverage basic level services are at 79%. It will also require significant household participation to eliminate open defecation while progressing to universal access to basic sanitation services. In addition, access to water and sanitation services is significantly lower in poorer communities and among vulnerable groups. Therefore, the Water Sector and her stakeholders are advised to ensure that they adhere to the Budget Strategy accordingly to help Government achieve these targets.

V. Population Issues

62. A huge population base secures a huge market base for domestically produced goods but, this is when we have a healthy and productive population. With Uganda's annual population growth rate of 3%, there are a number of population growth challenges that need to be contained: the rising poverty gap, high school drop-out rates, low immunization coverage rates, high unemployment rates etc. The Ministries of Agriculture, Trade, Tourism, Gender Labour and Social Development and Population Secretariat are required to lead in addressing the challenges of population pressures.

VI. Physical/Spatial Planning and Urbanization

63. There is a number of deepening challenges, arising from the rapid urbanization and its existing vulnerabilities. It is reported that over 60% of urban households use one room for sleeping and this results in over-crowding and discomfort of the human person. The Ministry of Lands, Housing and Urban Development, in particular, is advised to plan on how to address these challenges.

VII. Nutrition

64. There are growing concerns over nutrition challenges across the country, with only 15% of 6-month to 2-year old children in Uganda consuming the minimum acceptable diet, as measured by diversity and frequency. I therefore wish to reiterate that the sectors of Health, Agriculture, Water, Education, Social Development and Trade should identify how they intend to contribute to addressing food security and under-nutrition, specifically maternal and child under-nutrition which is the lead cause of stunting today.

H. CONCLUSION

- 65. In conclusion, while preparing your Sector and Local Government BFPs for FY202/2021, all Accounting Officers are required to adhere to the guidelines stipulated in this Circular as well as the requirements of Annex 1, i.e., the Budget Process Calendar in line with the Public Finance Management Act, 2015 (Amended) as well as strict adherence to the Budget Strategy as detailed in **Annex 4**.
- 66. All MALGs are required to submit their Vote BFPs and Sector BFPs and draft Budget Estimates, using the PBS, not later than 15th November 2019 to allow for timely consolidation and

submission of the National Budget Framework Paper for FY 2020/2021 to Parliament by **Friday**, **20**th **December 2019** in line with the PFM Act, 2015 (Amended).

- 67. In case of any queries regarding the preparation of your Budget Framework Papers for both Votes and Sectors, please contact our Technical Support Team on 0414707151 or on the Toll Free Line: 0800229229 from Monday to Friday 08:00Hrs 17:00Hrs, and through email: budget@finance.go.ug or contact respective desk officers for immediate assistance.
- 68. I thank you for your continued commitment and collaboration in improving Service Delivery for shared prosperity.

PERMANENT SECRETARY/SECRETARY TO THE TREASURY

Copy to:

Rt. Hon. Speaker of Parliament

Rt. Hon. Deputy Speaker of Parliament

Rt. Hon, Prime Minister

Rt. Hon. Deputy Prime Minister/ Deputy Leader of Government Business

Rt. Hon. 2nd Deputy Prime Minister/ Minister for East African Affairs

Hon. Minister of Finance, Planning and Economic Development

All Hon. Ministers and Ministers of State

The Chairperson, National Planning Authority

The Head of Public Service and Secretary to Cabinet

All Chairpersons, Parliamentary Committees

The Principal Private Secretary to H.E the President

The Clerk to Parliament

Hon. Members of Parliament

The Auditor General

The Director, Parliamentary Budget Office

All Resident District Commissioners

All Chairpersons LCV and Mayors of Municipalities

The Head of Parastatal Monitoring Unit



ANNEX 1 : SUMMARY OF KEY ACTIVITIES FOR THE BUDGET PROCESS CALENDAR, FY 2020/2021

9. Prese State (13)]	8. Issu	7. Prepo year Acco	6. App	5. Debt	4. Subi Fran Parli	3. Update Respon- Framew	2. Subm Frame 9 (2)]	1. Issue	S/N ACTI
Presentation of the Ministerial Policy Statements to Parliament [Section 13 (13)]	Issue the Second Budget Call Circular FY 2020/2021	Preparation and Submission of half year financial statements to Accountant General [PFM 2015, Section 50 (1)]	Approval of the National Budget Framework Paper by Parliament [Section 9 (8)]	Debt Sustainability Analysis undertaken	Submission of the National Budget Framework Paper FY 2020/2021 to Parliament [Section 9 (5)]	Update on the Charter for Fiscal Responsibility in the National Budget Framework Paper FY 2020/2021	Submission of Sectoral Budget Framework Papers to MoFPED [Section 9 (2)]	Issue the First Budget Call Circular	ACTIVITY
By 15 th March	15 th February	15 th February	By 1st February	31st January 2020	By 31st December	By 31st December	15 th November	15 th September 2019	PFM ACT 2015
By Thursday 12th March 2020	By Tuesday 11 th February 2020	By Monday 3 rd February 2020	By Tuesday 28 th January 2020	Friday 17 th January 2020	By Tuesday 17 th December 2019	By Friday 15 th November 2019	Friday 8th November 2019	12 th September 2019	PROPOSED DATES
** Sector Line Ministries	** Budget Directorate			y MEPD,DCP		Directorate of Economic Affairs	of Public Corporations and Enterprises		RESPONSIBILITY CENTRE

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ANNEX 1: SUMMARY OF KEY ACTIVITIES FOR THE BUDGET PROCESS CALENDAR, **FY 2020/2021**

14. Publication of Approved Budget Estimates (Section 13 (12))	13. Presentation of the Budget Speech in Parliament	12. Approval of Annual Budget [Section 14 (1)]	Presentation of the Annual Budget accompanied by: a) Certificate of compliance of the annual budget of FY 2018/2019; b) Divestment of government assets plan; c) Multi-commitments; d) Tax Bills; e) Appropriation Bill 2020; f) Treasury Memorandum on measures to implement recommendation of Auditor General; g) Report on Loans and Grants (Debt Management Report) h) List of Accounting Officers; i) Certificate of Gender and Equity responsiveness of the budget	10. Preparation and Submission of half year consolidated financial statements to PS/SI (Section 50 (3))
By 1st July	By 2nd Week Before 1st July	By 31st May	1st April	15 th March
By Tuesday June 2020	Thursday 11 th 2020	By 31 st May 2020	By Thursday March 2020	By Thursday March 2020
30 th	June	20	27th	12th
MoFPED	Hon. MoFPED	Parliament	MoFPED, EOC and NPA	Accountant General



ANNEX 1: SUMMARY OF KEY ACTIVITIES FOR THE BUDGET PROCESS CALENDAR, FY 2020/2021

15.	15. Expiration of Appropriations [Section 1st July	1st July	By Tuesday June 2020	30 th	Parliament
	17 (1)				Badiamont and Accounting
7	16 Buildnet for FY 2020/2021 comes into 1st July	1st July	Wednesday	1 st	1st Paniameni and Accounting
9	operation [Section 13 (5)]		July 2020		Officers

Note: Dates in Bold are as Stipulated in the Public Finance Management Act 2015 (Amended) The proposed Budget Process Calendar FY 2020/2019 has been harmonized with the normal Annual Calendar

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National Planning Authority

PLANNING CALL CIRCULAR (PCC)

Goal: Increased Household Incomes and Improved Quality of Life

September 2019



	eackground4 -
1.1.	Objectives of the Development Planning Call Circular (PCC) 4 -
1.2.	NDPIII Key Planning Process Activities5 -
2. T	The Strategic Direction for the 10-Year NDP and NDP III5 -
2.1.	NDPIII Strategic approach 7 -
3. P	rogrammatic Approach to Planning7 -
3.1.	Programme Logic 7 -
3.2.	Implications of the Programmatic Approach 8 -
3.2.1.	Implication 1: Planning and Budgeting 8 -
3.2.2.	Implication 2: Coordination and implementation 9 -
3.2.3.	Implication 3: Monitoring and reporting 10 -
3.2.4.	Implication 4: Data production and management 10 -
4. P	Planning for National Human Resource Needs10 -
5.0 Pr	eparation Sector, MDA and LG Development Plans 11 -
5.2 Al 11 -	lignment of sector plans within the framework of the NDPIII programme planning
5.3	Human Resource (Manpower) Plans for Sectors 12 -
5.4	Development of Ministry, Department or Agency strategic plans 12 -
5.5	Development of Local Government Development Plans 13 -
5.6	Alignment of LGs in the NDPIII programme planning 13 -
5.7	Identification of projects 13 -
5.8	Integration of Global, Continental and Regional Development Frameworks 13 -
5.9	Integration of Cross-Cutting Issues 14 -
5.10	Mainstreaming HIV/AIDS 14 -
5.11	Gender and Equity concerns 14 -
5.12	Mainstreaming concerns of Persons with Disabilities (PwDs)14 -
5.13	Mainstreaming Human Rights issues15 -



5.14	Environment and climate change issues	15 -
6. Wa	y Forward	15 =
ANNEX	ES	17 -
Annex 1	. NDPIII Road Map	17 -
Annex 2	. Program Articulation Matrices	17 -
Annex 3	. Project Identification Guidelines	17 -
Anney A	Main streaming Global, Continental and Regional Initiatives	17 -



- 3 -

1. Background

Uganda's development planning processes are guided by the Comprehensive National Development Planning Framework (CNDPF) adopted by Cabinet in 2007, to guide short, medium, and long-term integrated development planning. Accordingly, a 30-Year Vision (the Uganda Vision 2040) was developed and is to be achieved through implementation of three 10-Year National Development Plans and six 5-Year National Development Plans (NDPs).

To-date, two 5-Year NDPs have been developed and implemented. These include; NDPI (2010/11-2014/15) which focused on attaining growth, employment and socio-economic transformation for prosperity, and NDPII (2015/16 – 2019/20), which is in the final year of implementation, is focusing on strengthening Uganda's competitiveness for sustainable wealth creation, employment and inclusive growth.

In line with the CNDPF and pursuant of its primary function of producing comprehensive and integrated development plans for the country elaborated in terms of the perspective vision and the long term and medium-term plans, the National Planning Authority (NPA) has started the process of developing the 3rd National Development Plan (NDPIII 2020/21–2024/25) and the 10-year NDP. In addition, the 10-year Human Resource Plan (HRP) and 5-Year Human Resource Development Plan (HRDP) are concurrently being produced to guide the country's human resource planning and employment creation. The production of the HRDPs is in line with the Development Planning Regulations and the National Human Resource Development Planning (NHRDP) Framework issued by NPA in 2018.

The issuance of this Planning Call Circular is in line with the 2018 Development Planning Regulations. The Planning Call Circular (PCC) is intended to guide the planning process for the period 2020/21–2024/25 among Sectors, Ministries, Departments and Agencies (MDAs) and Local Governments (LGs). Overall, sectors are expected to submit their final plans by April 2020 which will simultaneously be launched with the NDPIII in May, 2020.

1.1. Objectives of the Development Planning Call Circular (PCC)

This Planning Call Circular (PCC) is intended to:

- i) Communicate the beginning of the third cycle of production of Decentralized Development Plans and key process activities;
- ii) Communicate the NDPIII strategic direction and the frameworks for the 10-Year NDP and the attendant Human Resource Plans;
- iii) Provide guidance for the preparation of the sector, MDA and LG plans, which include proposed interventions of non-state actors;
- iv) Motivate the participation of the various stakeholders in the development process of these decentralized plans.



1.2. NDPIII Key Planning Process Activities

The planning process commenced in June 2018 with the development of the NDPIII strategic direction. The NDPI end-of-term evaluation and NDPII Mid-term review have informed the strategic direction. The overall process of drafting NDPIII is a mix of top-down and bottom-up approaches to ensure strategic guidance at the national level and integration of development concerns at sector and local government levels into the overall national development programmes is consistent with national policies.

The main activities to inform the plan will include development of: Sector Development Plans (SDPs) and Sector Human Resource Development Plans (SHRDPs); Local Government Development Plans (LGDPs) and LG Capacity Building Plans; cross-cutting issues papers; the Public Investment Plan (PIP); and the Implementation and Monitoring and Evaluation Strategies. Nevertheless, as the SDPs and LGDPs are being developed, issues papers/respective draft plans will be utilised to inform the preparation of the NDPIII.

Consultations will be held according to a stakeholder engagement plan that has been developed by NPA. The consultations will take place at different levels and stages of the process to ensure comprehensive coverage of stakeholders to capture issues nationally for incorporation and articulation in the Plans. In line with the 2018 Planning Instruments, sectors and local governments will also hold consultative meetings to enable participatory development of their Plans.

The roadmap for preparing the NDPIII is attached in annex 1.

2. The Strategic Direction for the 10-Year NDP and NDP III

The strategic direction for the 10-Year NDP and 5-Year NDP III provides the overarching philosophy on which these plans will be developed. It includes the underlying theme, overall goal, strategic objectives and measures to help in realizing them. It is the basis on which priority interventions, programmes and projects will be elaborated. The thrust of the plan will be "reducing the subsistence nature of the economy through industrialization" as illustrated in Figure 1 below:



Figure 1: Summary of the NDPIII and 10-Year NDP strategic direction

Goal: Increased household incomes and improved quality of life Theme: Sustainable Industrialization for inclusive growth, employment and wealth creation

Objective 1: Enhance value addition in Key Growth Opportunities

Key strategies

- 1.1 Promote agroindustrializatio n
- 1.2 Increase local manufacturing activity
- 1.3 Promote mineral-based industrializatio
- 1.4 Harness the tourism potential
- 1.5 Promote export-oriented

Objective 2: Strengthen private sector capacity to drive growth and create jobs

Key strategies

- 2.1 Provide a suitable fiscal, monetary and regulatory environment for the private sector to invest
- 2.2. Increase local content participation

Objective 3:
Consolidate & increase stock and quality of Productive Infrastructure

Key strategies

- 3.1 Institutionalise infrastructure maintenance
- 3.2 Develop intermodal transport infrastructure
- 3.3 Increase access to reliable & affordable energy
- 3.4 Leverage urbanization for socio-economic transformation

Objective 4: Increase productivity, inclusiveness and wellbeing of Popn.

Key strategies

- 4.1 Improve access and quality of social services
- 4.2 Institutionalis
 e HR
 planning
- 4.3 Enhance skills and vocational Development
- 4.4 Increase
 access to
 social
 protection

Objective 5: Strengthen the role of the public sector in the growth and development process

Key strategies

- 5.1 Increase state participation in strategic sectors
- 5.2 Enhance
 partnerships with
 non-state actors
 for effective
 service delivery
- 5.3 Re-engineer the Public service to promote investment
- 5.4 Increase Resource Mobilization

Programs

- 1. Agro-Industrializatio
- Oil, Gas and Mineral-based Industrializatio
- 3. Tourism

 Development

 Program
- 4. Environment,
 Climate
 Change and

Programs

 Private Sector Development

Programs

- 1. Transport Interconnectivit
- 2. Sustainable
 Energy and ICT
 Development
- Sustainable Urban Development

Programs

- Human
 Capital
 Development
 and Social
 Protection
- Community
 Mobilization
 and Mindset
 Change
- 3. Technology Transfer and Development
- 4. Special Dev't

Programs

- I. Governance and Security
 Strengthening
- Public Sector Transformation
- 3. Development
 Plan
 Implementation



The focus on industrialization is meant to consolidate the achievements so far registered and act as a vehicle for driving sustainable growth. It provides unmatched potential for sustained accelerated growth by adding value to the abundant resources in Agriculture, Minerals, Oil/Gas, Tourism and youthful labour force. Industrialisation promotes national forward and backward linkages that stimulate production and productivity growth, which ultimately results in gainful employment, increased household incomes, wealth creation and improved quality of life.

2.1. NDPIII Strategic approach

The proposed strategic approach for the NDPIII embraces two major frameworks that are interlinked:

- i) Program-based planning, budgeting and resource allocation. This is anchored on whole-of-government principles to ensure that government ministries, departments and agencies plan, design and implement programs in a coordinated manner beyod sector jurisdictional boundaries to avoid fragmented outputs and achieve greater results and impacts;
- ii) Area-based commodity value chain approach that will ensure that spatial location of interventions will be considered and promoted across value-chains.

3. Programmatic Approach to Planning

To realise the NDPIII goal and objectives, a programme approach to implementation will be adopted. In this regard, a programme refers to a group of related interventions/projects that are intended to achieve common outcomes within a specified timeframe. Specifically, the programme approach to planning aims to:

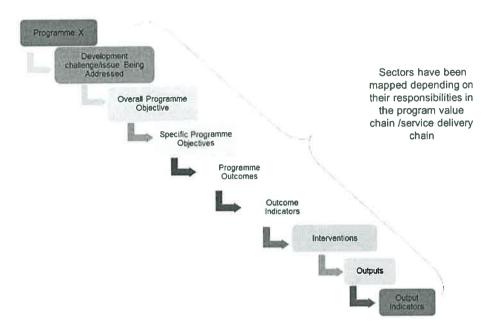
- i) Focus implementation of the NDPIII programmes on delivery of common results;
- ii) Strengthen alignment of planning and budgeting frameworks. This will provide a logical framework for anchoring the Program-Based Budgeting System (PBS);
- iii) Enhance synergies across sectors and other actors to reduce a 'silo' approach to implementation. For instance, the realization of a healthy population transcends the health sector to include other sectors like agriculture and water sectors that contribute to the well-being of the population by providing food, nutrition and safe water and sanitation;
- iv) Provide a coordinated framework for implementation, monitoring and reporting for improving delivery of results.

3.1. Programme Logic

Programmes were identified on the basis of key development issues that need to be addressed to achieve the overall goal, objectives of NDP III along with corresponding strategies of NDP III and aspirations towards achievement of Uganda Vision 2040. The



summary of programme logic is illustrated below. Figure 3: Summary of program logic



All Programmes have been developed in line with the above logic including sector mapping to programmes as provided in Annex 2.

3.2. Implications of the Programmatic Approach

This reform will imply instituting mechanisms for effective programme implementation. These will range from architecture for planning and budgeting, coordination and implementation, monitoring and evaluation mechanisms as well as data production and management. These are explained in detail below:

3.2.1. Implication 1: Planning and Budgeting

The planning will be done within the CNDPF and HRDPF in a programme mode. Specifically, the NDPIII will articulate the programmes together with their corresponding objectives, sub-programmes, interventions/projects and indicators. The Plan will also articulate the strategies for achieving the results. The sector plans will articulate the objectives and interventions of the sub-programmes at Departmental and Agency level.. Figure3 illustrates how planning, and budgeting frameworks will be linked at national and LG levels.

The budget architecture/structure will also be re-aligned within the framework of programmes. This will require reconfiguration of the PBBS, Chart of Accounts and MTEF/Budget Codes. The reconfiguration of the budgeting and accounting systems will be implemented in a phased manner starting with programmes that are at sector level in Year One, which will graduate into national level programmes in Year Two of NDPIII implementation. The 16 NDPIII programmes will therefore be initially integrated into the PBBS at the sector level together with their corresponding results indicators.



The coordination changes in Year-Two notwithstanding, the same programmes will be pursued over the five-year period of the NDPIII.

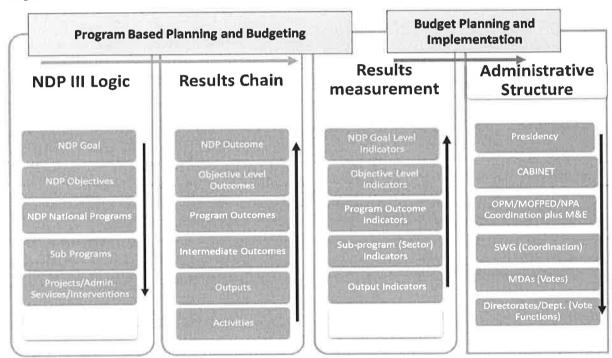
Agencies and LGs will receive technical back-up from NPA and sectors to derive cascaded sub-programmes in their development plans.

3.2.2. Implication 2: Coordination and implementation

The coordination of the programmes shall be led by the Office of the Prime Minister (OPM) with support from NPA and MoFPED. In doing so, the OPM will coordinate work-planning and performance review meetings of all sector-working groups.

Figure 3 shows the linkage between planning, budgeting and implementation for delivery of the programmes.

Figure 3: Linkage between programme-based planning, budgeting and implementation



At the local government level, the implementation of local government plans will be coordinated by the respective Council Committees.. The Ministry of Local Government will coordinate reporting to the Office of the Prime Minister. On the other hand, as in line with the Local Government Act and existing regulations and guidelines, the District Executive Committees and the RDCs will undertake oversight of the implementation of Plans and programmes.

At the Parish level, there shall be a parish wealth creation plan that is intended to improve the incomes and welfare at household level. This Plan will focus on five strategic areas of income generation, savings, health, education and sustainable environmental



-9-

management. It will be spearheaded by the Parish Chief and will seek to promote wealth creation focusing on one to three commodities in line with agro-ecological zoning of the country. The Community Development Officer at the sub-county will play a key role in mobilisation of the communities.

3.2.3. Implication 3: Monitoring and reporting

At the national level, an integrated web-based NDP M&E system will be developed for tracking progress of NDP implementation. All Sectors and MDAs will be responsible for implementation monitoring of programmes and services planned to be implemented.

The MDAs will be required to monitor and report the progress on the execution of projects/interventions, and services to the SWGs, OPM, MoFPED, and NPA. The manual reporting systems will gradually be automated through the integrated web-based NDP M&E system for timely reporting.

3.2.4. Implication 4: Data production and management

The data production frequencies will be synchronised with the NDPIII data needs. In particular, given the fact that the programme-based planning focuses on outcomes, there will be need for integrating various surveys and/or conducting surveys that cover outcome indicators of the NDPIII. Therefore, the UBOS designated data collection cycles will have to be observed. All UBOS surveys will need to be conducted simultaneously in selected "survey periods". This will, in particular, require reviewing the funding requirements of UBOS. On the other hand, the administrative data capture and reporting will be strengthened by revamping or introducing management information systems (MIS') in all MDAs and Districts. All MIS' will be linked into the Web-based integrated NDP M&E system hosted at the National IT Authority of Uganda (NITA(U)). The NDP M&E System, now under design, will interface with the Public Finance Management systems to enhance consistence between budgetary expenditures and NDP monitoring.

A databank on the costing of all the NDPIII objectives, interventions, outcomes, outputs and corresponding targets (Cost-Implementation Matrix) will be developed as Annex to the Plan to facilitate monitoring and linkage with the PFM systems.

4. Planning for National Human Resource Needs

In February 2018, cabinet approved the National Human Resource Development Planning (NHRDP) Framework for Uganda as the first stage in the process to revive Human Resource Development Planning at a strategic level. The objective of the NHRDP framework is to provide processes, structures and mechanisms for Human Resource Development Planning and to align it with the Comprehensive National Development Planning Framework (CNDPF) in a coordinated and guided approach.

The approval of this framework implies that, any development plan shall be incomplete without the attendant human resource plan. This human resource planning framework is implemented through (5) main elements namely: The 30-year National Human Resource Development Strategy (NHRDS); 10-year National Human Resource Plans (NHRP); the

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5-year National Human Resource Development Plans (NHRDP); the 5-year Sectoral and LG Human Resource Development Plans (SHRDP) as well as a special 5- Year Sector Iluman Resource Development Plan for the Education sector to meet national human resource needs of the country.

Therefore, Uganda will produce the National development Plans (10-Year and 5-Year plans) together with the attendant (10 Year and 5-Year) National Human Resource Plans. In addition, sectors will produce the 5- Year Sector Development Plans together with the attendant 5-Year Sector Human Resource Development Plan while LGs will produce the 5-Year LG Development Plans which will include their human resource plans.

At the national level, the 10-year National Human Resource Plan provides the strategic direction for sustainable human resource development in-line with the current and projected trends in human resource supply and demand to respond to the structural education qualifications and skills mismatches. The 5-Year NHRD on the other hand stipulates the planned strategic interventions to provide Ugandans with the necessary qualifications and skills needs for the current and future job needs over the medium term.

5.0 Preparation Sector, MDA and LG Development Plans

5.1 Process and Timelines for the Sector Development Plans

Each sector is required to develop a five-year sector development plan that is aligned to the NDPIII objectives, priorities, and program outcomes. Sector plans will be launched together with NDPIII in May 2020. For this to happen, a draft Sector/MDA Priority Papers that inform the NDPIII are to be submitted by to NPA by 31th October, 2019, and the corresponding draft Plans by 20th December 2019. NPA will thereafter review plans and submit comments for improvement where necessary by end of February 2020. The final sector plans should be submitted to NPA by end of April, 2020. The sector plan should specify the objectives, strategies and interventions for achieving the desired intermediate level outcomes.

5.2 Alignment of sector plans within the framework of the NDPIII programme planning

The approach to planning taken is a hybrid of both top-down and bottom-up. The NDPIII provides the top-down strategic direction including national development programs and the interventions arising from the bottom-up consultation processes. The SDPs on the other hand are expected to articulate the sub-programmes and the detailed strategies and targets for the programmes and interventions outlined in the NDP

Within the broad objectives and intended outcomes of the Programmes, the sectors will identify their areas of focus to which they will contribute. In this respect sectors should have a lens across the various program value chains (see annex 2 of the broad program objectives, outcomes and outcome indicators).



Illustration of how sectors will contribute to programmes: Agriculture sector

- i) Identify programs to which the sector contributes e.g. agro-industrialization industry, human development, environment and natural resource management program.
- ii) Identify focus areas along the program objectives, outcomes and interventions.
- iii) Undertake a situation review of the identified focus areas in light of the sector role/mandate (current status/ data, key challenges/constraints, emerging issues in the context of global, regional and national agenda).
- iv) Identify subprogram (s) max 7, with corresponding specific objectives, results, and interventions to be implemented by MDAs.
- v) Identify key actions to be implemented by other sectors for successful implementation of the subprograms.

5.3 Human Resource (Manpower) Plans for Sectors

In-line with the approved National Human Resource Planning Framework (NHRPF), each sector is required to develop a sector human resource development plan every five (5) years. The Plan shall be an Annex to the Sector Plan. To develop this plan, each sector is required to undertake an assessment of the current and projected sector human resource demand and supply over the medium term, map-out the key human resource gaps in terms of education qualifications, skills certification needs and the soft skills needs. Thereafter, phase out medium-term interventions towards realizing the required human resource needs for the sector to support the realisation of programme outcomes. It should be noted that, the sector HRDP goes beyond public service manpower needs and should look at the economy-wide sectoral human resources needs including the private sector, CSOs among others. This plan must project desired medium term and long-term requirements.

For detailed guide on developing SDPs, the sector development planning guidelines can be downloaded from the NPA Website: www.npa.go.ug.

5.4 Development of Ministry, Department or Agency strategic plans

MDAs shall prepare five-year strategic plans that are in line with their respective sector development plans and the NDPIII. MDAs will submit to NPA draft strategic plans for review by May 2020, and thereafter submit final plans by August, 2020. However, the costing of interventions and projects that correspond to the NDPIII will be submitted for incorporation into the Plan by December 2019.

MDAs will outline objectives, interventions and projects, in line with the NDPIII, which will be elaborated in terms of activities and corresponding recurrent services at operational level that must be implemented to contribute to the subprogram and national program results. MDAs will be budgeting/cost centres under program-based planning.



5.5 Development of Local Government Development Plans

All HLG and LLGs shall prepare respective 5-year development plans. These Local governments include HLGs/Districts, LLGs governments (Municipalities), LLGs (Town councils) and LLGs (Sub counties).

HLGs and Municipal LGs should submit to NPA draft strategic plans for review by May 2020, and thereafter submit final plans approved by their respective councils by August, 2020. Town council and subcounty development plans will be submitted to respective district and municipal planning units. Municipal councils and town councils/division councils should submit copies of their plans to district planning units for integration. Like for sectors, HLGs and Municipal LGs will submit the costing of the interventions and projects that are directly included in the NDPIII by December 2019.

5.6 Alignment of LGs in the NDPIII programme planning

HLGs and Municipal LGs shall develop plans aligned to the NDPIII strategic direction. In this respect LG plan will seek to contribute to the realisation of the broad NDPIII goal through adaption of broad NDPIII programmes within the framework of decentralised services. The adaption of the NDPIII programmes should be in light of the standards and targets of the respective sector. the detailed process for development of the plan is guided by the Local Government development Planning guidelines accessible via NPA website: www.npa.go.ug.

5.7 Identification of projects

The production of the NDPIII Public Investment Plan (PIP) will be informed by the SDPs. It will be a requirement for every SDP and MDA Plan to include projects that have passed the pre-feasibility stage. This will encourage fast tracking the production of feasible projects rather than having mere project ideas. NPA through the Project Development Unit will provide support to sectors to facilitate project preparation. Only core/flagship sector/MDA/Municipal & HLG projects that will have passed the prefeasibility stage will be integrated into the NDPIII. list of projects. Projects that will not have passed the pre-feasibility stage will be included in NDPIII only as project ideas and interventions. The NDPIII PIP will be an annex to the Plan. A guideline for project identification is provided in Annex 3.

5.8 Integration of Global, Continental and Regional Development Frameworks

All plans should integrate respective international frameworks in line with their mandate and NDPIII priorities. The 2030 Agenda for Sustainable development, the Africa Agenda 2063 and the East African Community Vision 2050 all place sustainable development at their centre with the premise that equitable and lasting development requires careful balance in production, consumption and use of natural resources to ensure that today's consumption does not compromise the needs of future generations. The development frameworks converge on issues related to the 5 P's i.e. People, Prosperity, Planet, Peace

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- 13 -

and Partnerships. Although similarities exist, these agenda diverge with the continental and regional frameworks focusing more on integration and cultural aspects. An illustration of these is provided in Annex 4.

The sectors, MDAs and local government will be expected to create a link to the goals for each element in the context/situation analysis of the plan, identifying interventions and corresponding indicators. Indicators for measuring progress on the goals will be integrated in the plans monitoring and evaluation frameworks. The goals will therefore be embedded in the plans at intervention, budgeting and results level. A mapping of these agenda to sectors is attached as annex to guide integration in the sector and LG plans.

5.9 Integration of Cross-Cutting Issues

The Government of Uganda is committed to addressing cross-cutting issues. These include: environment and climate change, HIV/AIDs, gender and equity, Disability, human rights. The existing cross-cutting issues guidelines should be used along with the planning procedures defined by the reviewed NPA sector and local government development planning guidelines.

5.10 Mainstreaming HIV/AIDS

In controlling the spread of HIV/AIDS, the HIV/AIDS Act (Cap 208 of 1992) requires all sectors to mainstream HIV and AIDS interventions in their planning and programming. The Presidential Directive to fast track ending of HIV and AIDS as a public health threat further guides MDAs and Local Governments on key steps in HIV and AIDS mainstreaming as follows; establish HIV&AIDS coordination committees; allocate 0.1% of their total budget to HIV&AIDS activities; develop HIV&AIDS Strategic Plans aligned to the National HIV&AIDS Strategic Plan priorities; develop a work place HIV&AIDS Policy; implement planned HIV& AIDS activities and submit quarterly and annual reports to Uganda AIDS Commission for consolidation and onward reporting. Therefore, all sector and local government plans must include these and other interventions related to the control of HIV/AIDS and indicate costs for the activities equivalent of 0.1% of total budget (excluding pensions, gratuity & transfers).

5.11 Gender and Equity concerns

Mainstreaming gender and equity is a key concern for balanced and sustainable growth and development. Sectors, MDAs and local government must ensure that gender and equity issues are mainstreamed in the plan in order to enhance gender and equity responsive budgeting. Gender and equity issues will include analysis of beneficiaries and populations planned for by sex and other vulnerabilities such as age.

5.12 Mainstreaming concerns of Persons with Disabilities (PwDs)

NPA produced the national disability-inclusive planning guidelines to supporting sectors and local governments to identify, analyse, include, monitor and evaluate disability issues



in their plans and budgets. Reference to these guidelines should be made by all planning entities during plan formulation.

5.13 Mainstreaming Human Rights issues

The integration of human rights into the development planning and programming processes will follow the Human Rights Based Approach (HRBA). The HRBA planning tool for sectors and local governments was developed to guide in the identification, analysis, integration and monitoring of human rights activities in the sector and local government plans. The human rights requirements laid out in the tool will be the basis for reporting, evaluation and accountability of development plans and programmes. Reference to the tool should be made by sectors and local governments during plan formulation.

5.14 Environment and climate change issues

The continued reduction in the forest cover as well as wetland degradation and encroachment have led to increased vulnerabilities and disparities in incomes as well as loss of livelihood to the population and reduction in GDP growth rates. The forest cover reduced to 9.5% in FY17/18 from 14% in FY12/13 while wetland cover reduced from 11.9% to 10.9% over the same period.

Intensification of efforts to increase the forest cover, promote climate change adaptation and mitigation, disaster risk reduction as well as the conservation and regeneration of wetlands will moderate and even reverse some of the impacts.

Sectors, MDAs and local government are therefore required to mainstream environmental issues in their plans programmes and budgets. Sectors, MDAs and LGs should specifically provide planned environmental interventions on afforestation/reforestation and swamp restoration with quantified baselines and annualized targets over the Plan period. Guidelines for mainstreaming climate change and its impacts are already in place and should be referred to during plan formulation. The Climate Change department (CCD) (under the Ministry of Water and Environment) has developed a Climate and Disaster Risk Screening tool to guide the integration of climate risk considerations into project design. The tool enables the systematic upstream identification of climate risks and vulnerabilities of public investments and facilitates integration of resilience building measures into plans, programs and budgets.

6. Way Forward

Well-articulated, consistent and integrated plans at the national, sector, MDA and local government plans levels are key to informing budgeting, implementation and monitoring. In that regard, a productive and participatory consultative process will be vital. A summary of key documents and dates is given below:

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- I. The draft NDPIII will be in place by 15th September 2019 in order to guide the Budget Strategy for FY 2020/21.
- II. Consultations on the Draft NDPIII with Development Partners, other non-state actors, sectors and LGs to take place between October 2019 and January 2020
- III. Finalization of the preparation of the computerised databank (Cost-Implementation Matrix) and determination of the NDPIII MTEF, including division of labour, by January 2020.
- IV. Finalization of the fully costed NDPIII PIP is expected by December 2019.
- V. Sectors, MDAs and LGs should submit their draft costed plans to NPA by 20th December 2019, May 2020, May 2020; and final plans by April, 2020, August, 2020, and August, 2020 respectively.





Ministry of Finance, Planning & Economic Development

BUDGET STRATEGY FY2020/21

Theme: Industrialisation for Job Creation and Shared Prosperity

September 2019



INTRODUCTION

The budget for FY2020/21 will be implemented under a new development plan – the Third National Development Plan (NDPIII). The NDPIII will build on the foundation already laid under the Second National Development Plan (NDPII).

In the second national development plan, the government set a goal of achieving a middle-income status, that is to say, increasing the average income of Ugandans to US\$ 1,039. Significant strides have been made already — every Ugandan now earns, on average, US\$825 per year. This is up from an average of US\$ 745 in 2012/13. While the middle-income goal may not be achieved given the space of time left to the closure of the current plan, good progress has been made with respect to the realization of the strategic objectives of the second national development plan: -

- i) Investment in the exploitation of the key growth opportunities have yielded several positive results. The tourism sector now ranks as the leading foreign exchange earner and contributes about 10% of GDP, up from 4.3% in 2011. Value added to agricultural activities increased from Ushs.17.4Trillion in 2011 to Ushs.24.3Trillioon in 2018. The legal and regulatory framework for the oil and gas sector have been put in place, local capacity development and other preparatory work for oil and gas exploitation are on-going.
- significantly. Electricity generation capacity increased from 610 megawatts in 2011 to 974 megawatts in 2018. As a result, several economic growth centres have access to power. The percentage of the population with access to electricity also more than doubled from 11 to 23. Paved national roads increased from 16.1 per cent in 2011 to 21.1 per cent in 2018. Consequently, production, trade and exports have been facilitated. Export earnings increased from US\$3.4Million to US\$5.3Million between 2011 and 2018. Overall, the size of the economy more than doubled from Uganda Shillings 46.9 to 101.0 Trillion within the same space of time.
- Several key non-income development targets, especially those relating to the quality of life, have already been achieved ahead of schedule. For instance, life expectancy is currently at 63 years. The NDPII target of 60 years by the year 2020 has been exceeded. The increase in life expectancy mirrors considerable improvement in the quality of social service outcomes. Most notably, the



reduction in maternal mortality from 435 to 336; and, under-five mortality from 137 to 64, all between 2011 and 2018.

The development milestones achieved cumulatively under both the first and second national development plans, now provide a solid foundation on which the successor third national development plan will drive higher and more inclusive growth in the coming years, beginning FY2020/21. However, to achieve the intended development outcomes, the existing challenges to growth will have to be addressed decisively.

EXISTING CHALLENGES TO ECONOMIC GROWTH AND DEVELOPMENT

Several development challenges were identified during execution of the second national development plan. The key constraints to accelerated and inclusive growth are: -

- Low productivity in the exploitation of the growth opportunities in agriculture, tourism, minerals and the trade. Low productivity is majorly due to the low uptake of modern technology and a large subsistence nature of production, specifically under the agriculture sector. Over 68% of the population is in the subsistence economy, with little or no commercial endeavours. Besides, there has been slow progress in the commercialisation of minerals, oil and gas because of delays in the development of requisite infrastructure. Consequently, job creation in the economy has been lackluster and has not kept pace with the surge in the number of youths joining the labour force.
- ii) Uncompetitive cost of doing business as a result of high cost of electricity and transport. This is compounded by inadequate investment in infrastructure maintenance, particularly in the transport sector. Uganda's ranking in the Global Competitive Index for ease of doing business deteriorated from 112 out of 183 economies in 2011 to 122 out of 189 economies in 2018. As a result, Uganda has not been able to benefit fully from the abundant regional and international trade opportunities.
- Existing gaps in social service delivery and widening inequality as well as monetary poverty, which increased from 19.7% in 2013 to 21.4% in 2017.

 Most alarmingly, however, 56% of Uganda's children suffer from multidimensional poverty. In other words, they are deprived from things or

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activities which are deemed essential by the majority of Ugandans and of paramount importance for their cognitive development. To illustrate, 77% of children in West Nile are unable to access a health facility or afford prescribed medicines when ill. Similarly, 86% of children in Karamoja are deprived of three meals per day, and 80% of children in Bukedi are deprived of school fees, uniform and scholastic materials because their parents cannot afford it. Busoga, Bukedi and Bugisu — which, along with Karamoja, Acholi and West Nile rank amongst the poorest sub-regions in the country — are very densely populated and together account for one-third of Uganda's child population.

Rapid population growth in the face of shrinking fiscal space for strategic investments in health, education, and social protection. Countries in East Asia, including the Asian Tigers, had started off with demographics very similar to those exhibited by Uganda today, yet have successfully achieved the demographic dividend between 1965 and 1990. Regardless of the key strategies (policy interventions) used, all countries who successfully harnessed the benefits from the demographic dividend built their economic success around significant increases in health outcomes, improvements in the quality of education, as well as female empowerment, ultimately fueled by a healthy balance between social and economic sector investments.

- iv) Constraints to private sector investment. The cost of credit has been a major constraint to private sector investments. Other constraints relate to the trade barriers and business regulatory gaps.
- result, returns to public investments are lower than expected. The contribution of public investment to GDP was only about 3.1% in 2018/19. The increase in administrative units have in most cases resulted into unplanned expenditures and the related supplementary budgets which undermines effective fiscal operations e.g. expenditures on elections.

PROPOSED BUDGET STRATEGY FOR FY2020/21

Given that 2020/21 is the first fiscal year of implementation of the third national development plan (NDPIII), the budget strategy will be anchored on the NDPIII medium-term growth and development objectives. To address the existing



challenges to growth and further build on the development milestones achieved so far, the medium-term growth agenda will be centred on the following key objectives: -

- i) Efficient and sustainable exploitation of growth opportunities;
- ii) Consolidating and increasing the stock and quality of productive and urban infrastructure to support trade, industrialisation, trade, exports and efficient urbanization;
- iii) Increasing the productivity, inclusiveness and wellbeing of the population;
- iv) Strengthening the private sector to drive growth; and,
- v) Enhancing the effectiveness of both fiscal and administrative governance.

Efficient and Sustainable Exploitation of the Growth Opportunities

Uganda's economic growth has been robust over the years, but mainly driven by the services sector that employs a few. As a result, there has been slow growth in new jobs, income inequality has widened, and poverty has risen.

The industrial and manufacturing sectors hold the most enormous potential to employ more, drive more inclusive growth and faster economic transformation. The government will therefore pursue a resource-led industrialisation agenda, focusing on commercialisation and value addition in the four areas with significant opportunities for economic transformation (i) Agro-based Industrialisation, (ii) Mineral Beneficiation, (iii) Petroleum Resource Exploitation, and (iv) Labour intensive Manufacturing and Trade. Scaling up measures for environmental protection and integration of climate change mitigation and adaptation actions within the development plan will be an important aspect of a sustainable resource-led growth.

Agro-based Industrialisation

Agro-industrialisation is undeniably the most urgent priority of the government to transform the economy. Growth of the manufacturing industry is critical in the pursuit of accelerated rates of economic growth; hence the focus on agro-industrialisation as the engine for take-off. Agro-industrialisation will provide enormous potential for a sustained and more inclusive growth by adding value to agro-produce. The forward and backward linkages provide a basis for increased

demand for agro-produce and processed agro products, increased jobs, improved trade balance and higher labour productivity.

A good foundation has already been laid to support the agro-industrialisation agenda under both the first and second national development plans. Commercial agriculture is emerging in some regions, with integrated agricultural value chains linking nucleus farmers and out-growers to agro-processing plants and markets. A notable example is the BIDCO vegetable oil processing plant in Kalangala, which closed a crucial gap in the value chain for palm oil production. The vegetable processing plant has provided a steady market to palm oil farmers and availed a steady supply of vegetable oil for both the national and regional markets. Consequently, several jobs have been created, poverty levels have been reduced in the region and the cooking oil import bill has also been reduced.

In the coming FY2020/21, the government will prioritise replication of the BIDCO success countrywide for commodities that have potential for transforming the lives of the majority of the Ugandans engaged in farming and agri-businesses i.e. dairy and beef, coffee, fisheries, cotton, maize and beans, fruits, vegetable and oil seeds, covering the 9 agro-ecological zones of the country. The strategic interventions in the agriculture sector will, therefore, be anchored on supporting the nucleus farmers/out-growers along the agricultural zones and integrating them in the value chain, i.e. linking the farmers to agro-processing plants and markets.

To Enhance Value addition for the vital commodity enterprises, the strategy will develop commodity enterprise-specific Value Chain Solutions covering research, production, post-harvest handling, storage and market access elements that will entail the following strategic actions: -

- i) Organising farmers into producer cooperatives or groups linked to nucleus commercial farmers/processors who will be encouraged to add value to farmers' produce, put up efficient storage and minimize post-harvest losses.
- ii) Providing agricultural extension services to improve farming practices and increasing the uptake of appropriate research and technologies.
- iii) Promoting Climate-smart Agriculture to reduce reliance on rain-fed agriculture and mitigate the impact of climate change through irrigation, including the use of solar-powered irrigation pumps; and rainwater harvesting.
- iv) Enhancing the rural electrification programme to develop relevant rural growth centres within Ecological Zones.



- v) Strengthening enforcement of regulations for standards and quality assurance.
- vi) Facilitating market access for agricultural products through export development.
- vii) Streamlining financing of Agriculture and attract investments into the sector.
- viii) Providing medium and long-term financing and fully implement the subsidized Agriculture Insurance programmes under the Uganda Agriculture Insurance Scheme (UAIS), which provides loss protection from natural disasters for farmers.

Minerals Beneficiation

The beneficiation of the abundance of mineral deposits such as iron ore, copper, and limestone, among others, will provide economy-wide benefits, far beyond creating wealth within the mineral sector. For instance, processing of phosphates, limestone, and Iron ore into fertilizers, cement and steel respectively provide inputs to commercial agriculture and the construction industry which are essential to spur industrialisation.

Good stride has been made already in the beneficiation of some minerals. A case in point is the processing of limestone into cement which has benefitted the construction industry. The total production capacity of cement now stands at 6.8 million metric tonnes compared to 2.3 million metric tonnes in 2015 and 1.6 million metric tonnes in 2011. Several jobs have been created as a result and there has been a reduction in the cost of cement as well as imported cement.

To replicate this success for other minerals, the budget for the coming fiscal year 2020/21 will prioritise the following interventions: -

i) Investment in requisite infrastructure for exploration and value addition to priority minerals. The government will continue to invest in equipment for the Entebbe mineral laboratories and training of mineral analysists. In addition to the already procured equipment, more investment will be channelled to acquiring seismic equipment and positioning systems to strengthen mineral exploration.

- ii) Review of the licensing regime to minimize speculation and hoarding. The existing mining regulations 2004 are being revised to align to new proposed legal and regulatory framework.
- iii) Enforcement of performance-based system for renewal of licenses. The Ministry of Energy and Minerals commenced development of the Mining Cadastre and e-business portal for renewal of mineral licenses. During FY2020/21, the sector will ensure the harmonisation of the system with the URA system.
- iv) Establishment of a proper inventory of the national mineral resource base. In addition to the ongoing Karamoja geo-survey and mapping, there will be more investment in establishing and development of a mineral database and geo-information system.
- v) Strengthening the capacity for inspection and enforcement. The Government has already put in place the Mineral Police. Going forward, there is a need to equip and strengthen the police to further promote mineral inspection and enforcement of regulations.
- vi) Establishment of the legal framework for non-conventional minerals such as sand and rocks and Streamlining artisan mining. The Minerals and Mining Bill 2019 will establish a legal framework for the whole sector, including new areas such as sand and rocks.

Petroleum Resource Exploitation

The exploitation of petroleum resources was envisaged to add a new base to the economy during the second national development plan period, incentivize growth in other sectors in the economy through backward linkages to agriculture and tourism, and forward linkages to areas such as petrochemicals, oil and gas retail business, among others. However, delays in the development of production and trade infrastructure have prolonged resource exploitation. In the coming fiscal year, the government will need to speed up the development of oil and gas infrastructure and build local capacity to participate and benefit from the sector optimally. The following interventions will be prioritised: -

i) Strengthen human and institutional capacity to enable promotion and licensing, effective monitoring and regulation, and management of the

commercial and business interests of the State through building the capacity of UNOC in exploration and other upstream and mid-stream management.

- ii) Strengthen the local private sector to promote local participation in the oil and gas supply chain through finalization of the local content Bill under the Oil and Gas industry.
- iii) Fast-tracking Investment in oil-related infrastructure; there is a need to clear and compensate project-affected people for the products pipeline from Hoima to Buloba. Investment into the Oil Refinery and the East African Crude Oil Pipleline (EACOP) still await the Final Investment Decision anticipated before close the of 2019.
- iv) Attract investment in industries that supply the oil and gas sector with manufactured goods. In the next fiscal year, Government will focus on putting in place a framework that attracts and retains the Private Sector in the development of the Kampala Storage Terminal and Kabaale industrial park.

Labour-intensive light Manufacturing, Export and Trade Promotions

Uganda is well-positioned to benefit from the many trade blocs that the government has established through multilateral arrangements, e.g. COMESA, EAC and AGOA, among others. However, this will require increasing manufacturing capacity as well as addressing trade-related issues, most problematic — the non-tariff barriers. To increase penetration in this trade blocs. The government will, therefore, priorities the following interventions in the coming fiscal year: -

i) Development of the special economic zones

Continued Development of Border Export Zones/Market Program (BMP) to position the country and help in harnessing regional market opportunities in the spirit of pursuing regional integration under the EAC, COMESA Free Trade Area (FTA) and the EAC-COMESA-SADC Tripartite FTA. The 18 border points (Bibia, Malaba, Mpondwe, Katuna, Lamya-Busunga, Ishasha, Mirama Hills, Mutukula, Amudat, Lwakhakha, Suam, Vura and Oraba, Busia, Lumino, Ntoroko and MadiOpei and Kikagati) are targeted. Master plans for 6 six border points (Katuna, Busia, Kikagate, Oraba, Lwakhakha and Elegu) was developed with construction at Katuna, Busia, Oraba, Lwakhakha and Elegu (from EU through COMESA) being implemented.



Government will prioritise export promotion and diversification by undertaking the following strategic actions: -

- a. Review of the market share of various commodities and design export promotion response mechanism (specific for each market) for increased volumes and values of exports during the remaining period of NDPII and preparation of NDPIII.
- b. Review the existing bilateral trade agreements between Uganda and the respective markets and advise Government on inadequacies that may need to be re-negotiated with those countries. Furthermore, there is a need to review export development and promotion programs and propose the best way for both existing and potential exporters to respond to market opportunities.
- c. Institute mechanisms for providing regular market intelligence reports from Uganda's foreign Missions in the respective markets to existing and potential exporters.
- d. To organize single country exhibitions in those export markets to popularize Uganda's products.
- ii) Regarding consolidation of Government investments, Government will urgently strengthen the technical and managerial capacity of Uganda Development Corporation (UDC) and consolidate all its investments under one roof for effective management.
- iii) Enforcing standards/quality. Increased standards development and adoption, system/product certification permit issued, enhance market surveillance inspections, enforce inspection and clearance of imports improve on Laboratory analysis and teasing of verified equipment's used in trade and calibration of industrial products, laboratory testing and import inspection.
- iv) Continued investment in transport, energy and ICT infrastructure to meet manufacturing and trade /export requirements. Regarding the influx of Petty foreign traders, the Ministry of Trade should cooperate with the Directorate of Citizenship and Immigration Control to scrutinize the quality of foreign traders before access and stay in Uganda is granted. The Ministry of Trade, Industry and Cooperatives should expedite the Trade Licensing regulations process.

v) Identifying opportunities for technology importation and streamlining the existing support to the informal sector (Juakalis). Strengthen Uganda's standards development and quality infrastructure and processes to guarantee industry competitiveness mainly for MSMEs; and, Capitalise the Uganda Development Bank, provide incentives to some commercial banks to design financial products that would benefit MSMEs.

Exploiting the rich biodiversity of Tourism

Statistics show a rapid increase in the number of tourists' arrival in Uganda over the years. According to the Civil Aviation Authority (CAA), passenger traffic in Entebbe Airport has been increasing by 7% on average, year-on-year, majorly attributed to growth in the number of tourists to the country. The increase in tourists is undoubtedly a response to the campaign and marketing effort that has been pursued by the government over the years. Tourist arrival increased from 1.3 Million in 2015 to 1.8 Million in 2018, representing about 40% increase (UBOS, 2018). While nominal earning increased only modestly by about 27%, i.e. from USD 1.1 Billion to USD 1.4 Billion between the two periods.

A comparison of tourists' numbers and earning of Uganda against those of regional peers show a rather weak correlation between tourists' numbers and earnings. In 2015, whereas Uganda received more tourists (1.3Million) more than Kenya (1.1Million) and Tanzania (1.1Million), Uganda earned lower (USD 1.1Billion) compared to Tanzania (USD 1.9Billon) and Kenya (USD 2.5Billion), as shown in the graph below.



Source: MoFPED illustration based on statistics from UBOS & Tanzania Tourism Sector Survey (TTSS), 2015.

This unusual relationship between visitors' numbers and earnings is explained by the nature of visits for the different countries. Statistics by UBOS indicate that while over 72% of visitors to Kenya and Tanzania go

specifically for holiday/leisure, spend more time (about 2-weeks on average), spend more money and with high possibility of visiting again, only 18% of tourists to Uganda come on holiday/leisure, the rest of the visitors come on short business trips, meetings/conferences and visiting friends, spend fewer days (1-3 days on average), spend less money and most of them do not come back to the country.

The various marketing campaigns have contributed significantly to the increase in the number of visitors, laying an excellent foundation to increase earnings from the tourism sector. Unlocking Uganda's tourism sector should now go beyond efforts to increase the number of tourists. The focus should be on increasing the number of high-end tourists who come on holiday and leisure, can stay longer and are interested in coming back again. This will, therefore, require interventions that make Uganda an attractive holiday/leisure destination in the region. In the next FY2020/21, the government should consequently prioritise the following: -

- i) Identification and development of high-value tourism product to attract high-end tourists, with potential for higher earnings. The government will undertake steadfast and massive investments in the development of products such as waterfalls, hot springs, cultural heritage sites, water bodies, trails, source of the Nile, mountaineering, zoos, and the design and construction of the equator monument in Queen Elizabeth National Park.
- ii) Provision of adequate tourism infrastructure, i.e. roads, regional aerodromes, water and sanitation facilities on tourism sites, and reliable ICT facilities on the that will require NITA-U to improve network coverage in protected and conservation areas. Also, the development of Mt. Rwenzori infrastructure, renovation of the national museum, will be undertaken to improve visitor experience. Furnishing of the visitor Information Centre at Sheraton will also be completed.
- liii) Incentivizing private sector investments in world-class holiday/leisure facilities. The tourism industry taxes and incentives structure will be further reviewed to harmonize taxes and fees such as the registration of hotels, Steam boilers, periodic examination of lifts, leisure and recreation facilities, Operation License,

Hotel/Lodge License Tax, licensing fees on tourism vehicles, License, Bar License, Swimming pool License and Liquor License.

- iv) Government with engage EAC member states to operationalise the EAC single tourist visa.
- v) Developing Skills essential for Tourism growth (Hospitality, Hotel Management, marketing). The government will speed-up completion of the Crested Crane Training Institute to facilitate the training of more assessors to improve the classification and grading of tourism facilities. The upgrading of Uganda Hotel and Tourism Training Institute (UHTTI) Jinja to a centre of excellence will be undertaken. The feasibility studies for infrastructure development at the different Institutions, Uganda Wildlife Research and Training Institute (UWRTI) Kasese and UHTTI will also be conducted.
- Vi) Scaling up tourism marketing using innovative platforms, e.g. on-board Ugandan branded products, and product catalogue on the National Airlines. The government will also continue to participate in international tourism marketing exhibitions and regional marketing events to consolidate the gains so far realized in promoting destination Uganda. Other interventions will include the hiring of Market Destination Representation (MDR) firms to aggressively promote destination Uganda in the International, African and Domestic Markets; and, attracting international Meetings, Incentives, Conferences and Events (MICE) in Uganda.
- vii) Contracting of international brand ambassadors, e.g. entertainment celebrities, to supplement efforts by the already contracted PR firms in Europe, America and Asia.
- viii) Conservation and Sustainable utilization of Wildlife resources. Focus will be placed on addressing human-wildlife conflicts through Community engagements; research and ecological monitoring; strengthening the general management of Uganda's 10 National Parks and 12 Wildlife Reserves as well as provision of guidance for the management of 5 Community Wildlife Areas and 13 Wildlife Sanctuaries; and, strengthening the management of wildlife outside Protected Areas.

Climate change adaptation and mitigation

Climate change has resulted in noticeable changes in rainfall patterns, and total annual rainfall amount is expected to worsen in the near future if redress actions are not taken. The changes in the climate system have consequently let to increased food insecurity, the incidence of tropical diseases/pests, land degradation and flood damage to both private and public infrastructure. Therefore, sustainable growth and development will require urgent actions to protect the ecosystem and promote climate mitigation, adaptation and resilience. The following actions will be undertaken in the coming fiscal year: -

- i) Attracting climate change financing in the country through strengthening the institutional capacity in the development of bankable projects to lobby for and utilise global climate change financing mechanism, e.g. the Green Climate Fund.
- ii) Enhancing efforts to reduce emissions and build resilience to climate change. The government will establish ten (10) regional centres of excellence for demonstrating local champions for climate actions climate change adaptation sites and learning centres. The development of low emission and climate-resilient investment plans and projects will also be enforced.
- various levels. This will be achieved through building the capacity of Ministries, Agencies and Local government as well as non-state actors in climate risk screening of projects and programs. The ministry of finance will operationalize the tracking of public financing for national climate action through climate change budget tagging for Ministries, Agencies and Local government to enable better targeting of climate change interventions and tracking the utilisation of funds availed for the same.
- iv) Strengthen the coping capacity of vulnerable populations to the effects of climate change and disasters through adaptation and mitigation strategies entailing; access to accurate meteorological information, sensitization and implementation of climate-smart agricultural practices, diversification of livelihood opportunities mainly for subsistence farmers and institutionalization of disaster risk reduction.

y Boost sustainable valu resources through le

Boost sustainable value addition to water resources, environment and natural resources through leverage of research, innovation and adoption of

appropriate green technologies to incentivise conservation and diversify economic opportunities for communities in the vicinity of natural resources. Interventions such as licensed wood and furniture processing, regulated cottage herbal pharmaceuticals and ecotourism activities will be considered.

Consolidating and Increasing the Stock and Quality of Productive and Urban Infrastructure

The government has made very good progress on the development of infrastructure for energy generation and transportation (roads, railways, water and air transport). The challenge now remains on ensuring that energy is evacuated and transmitted to production centres and household consumption. Scaling up investment in maintenance of the transport network is also crucial. In addition, the approval of the new regional cities will require development of requisite urban infrastructure to sustainably support efficient urbanisation.

The government's strategic focus will therefore be on the institutionalisation of regular infrastructure maintenance, development of intermodal transport infrastructure to increase connectivity, increasing access to affordable and reliable energy, and, leveraging urbanisation for socio-economic transformation, mainly focusing on the regional cities. These initiatives will be complemented by investments in urban social protection interventions aimed at fostering economic and social inclusion for millions of young men and women in urban areas. In the coming fiscal year, the government will undertake the following interventions: -

Energy

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- i) Investment in electricity transmission infrastructure, associated substations and industrial parks. Government has identified priority transmission infrastructure lines and their associated substations for expansion of the grid and promoting regional trade given the new generation capacity. Some of these include Mbale-Bulambuli Transmission Line, upgrade of Mbarara-Mirama-Tororo Substations, Nkenda-Mpondwe line for D.R.Congo, Olwiyo-Nimule-Juba line. Prioritising power supply to main industrial parks including; Mbale, Sukulu, Kapeeka, Kaweweta, Nakasongola, and Wobulenzi.
 - Evacuation of electricity from Karuma and Achwa hydro dams. Given that the 600MW Karuma HPP will be commissioned in December 2019, there is a need

to complete construction of the Karuma Interconnection Lines for the 248km between Karuma - Kawanda 400kV; 55km between Karuma - Olwiyo 400kV (initially operated at 132kV) and the 75km between Karuma - Lira 132kV. In addition, the government will complete construction of Gulu-Agago Transmission Line to evacuate the 83MW Achwa I, II, III HPPs. This will ultimately reduce deemed energy costs.

iii) Electricity distribution and connections to last-mile users. Finalisation of the UMEME Concession extension and enabling its implementation to attract investment in the distribution segment. Besides, the government will intensify the implementation of the Free Connections Policy and other rural electrification interventions to spread to the last mile users of electricity.

MEMD will fast track the amendment of the Electricity Act, which amongst others will prescribe circumstances under which a holder of a generation license may supply electricity to other persons than Uganda Electricity Transmission Company Limited (UETCL). This will enable isolated generators/areas to sell their power to other people rather than the UETCL.

Information and Communication Technology

- Increasing National ICT Infrastructure coverage by continued extension of the National Backbone Infrastructure (NBI). The overnment will provide the required funding to implement the GovNet project. This project is intended to facilitate the last-mile connectivity to service delivery centres which are currently not covered under the RCIP project. The requirement for the first year of implementation of the project is Ushs. 44 Billion (of which Ushs 32.4Bn is for extension of the NBI). Besides, the government will speed up the acquisition of funding for Phase 5 of the NBI project offered by the China Exim Bank to a tune of US\$ 145 Million to enable connectivity of the additional Government administrative units on the National Backbone.
- ii) Assembly/Manufacturing of ICT end-user devices which has an impact on job creation. To support this, the government will put in place a supporting tax regime to attract investment. Also, the government will continue funding ICT innovation through the Innovation Fund, and support to commercialization developed ICT solutions.

Transport Infrastructure

- i) Modifying existing road contracts to include a provision for road maintenance over the medium and long-term. This will help to improve the quality of road infrastructure as well as reduce the road maintenance burden on the government.
- ii) The rollout of the Rural Transport Infrastructure (RTI) which is currently supporting the construction of roads using low-cost seal technologies in twenty (22) districts in Eastern and Northern Uganda to all Local Governments.
- iii) Investment in export corridors, that is to say, the northern and southern transport corridors to facilitate ease and competitive access to export markets. Government will prioritise the rehabilitation of the Tororo-Gulu meter gauge; speed up the construction of Bukasa Port to establish a multi-modal transport network to support international trade and reduce on the road maintenance cost due to the burden of heavy good vehicles; expand the operations of the URC railway line to cover other requisite urban centers in a move to decongest cities, reduce road fatalities and improve on the traffic burden; and, fast-track implementation of the Kampala-Malaba meter gauge to cut down the burden of heavy goods on the road network.
- iv) Map and acquire infrastructure corridors well in advance to avoid unnecessary delays in infrastructure projects on account of Right of Way disputes and high costs associated with the same. This will also help to avert exorbitant payouts in the future since it is cheaper to acquire the corridors sooner rather than later.
- v) Prioritise funding for the completion of the capitalization and operations of the Uganda National Airline.
- vi) Prioritising funds for thirteen (13) upcountry aerodromes to provide essential services needed to facilitate the tourism sector.

Regional Cities/Urban Infrastructure

Since the turn of the millennium, the share of Uganda's population living in urban areas increased by more than 50%, and it is estimated that by 2040 over 20 million Ugandans will reside in urban areas. Notably, the majority (54%) of Kampala residents live in slums with inadequate housing, poor sanitation and limited access to basic services, including education and employment. Alarmingly, 21% of urban

children complete primary school, and only 2% complete secondary school. To facilitate efficient urbanisation, the following strategic actions will be pursued: -

- i) Sustainable urban and housing infrastructure development. The government will prioritise the development of physical plans for the approved cities, including the district and lower local governments per the national urban policy. The development of mass transport infrastructure and affordable housing units for the ten (10) cities will also be prioritized to support efficient urbanisation.
- ii) Facilitate private sector financing in the design and development of satellite cities to decongest Kampala city and other neighbouring areas.
- iii) Continue with the upgrading of urban infrastructure in all the Municipalities across the country.
- iv) Prioritize investments in urban social protection programmes to alleviate high level of deprivation across vulnerable populations, with a focus on adolescent girls.

Increasing the Productivity, Inclusiveness and Wellbeing of the Population

Improving the productivity of the population

As the country pursues an industrialization agenda, it is important to note that, industrialization requires access to both domestic and foreign capital. For the country to be an attractive destination for Foreign Direct Investment FDI, there is need for a skilled, innovative and healthy labour force with the right mindset.

Nearly 60% of the Ugandan population is below 18 years of age, government's vision to achieve Vision 2040 is highly contingent upon our ability to invest in children, young men and women. Such investments demand greater emphasis in (i) preprimary education services and the effective implementation of the integrated early childhood development policy, (ii) heightened and urgent prioritization of the quality of the education system, as well as (iii) firm assurance of adequate financing for basic health and nutrition commodities. These areas of intervention ought to be supported by improved governance and efficiency in budget execution with a view to prioritize human resource planning to match growth and development needs, including skills and vocational advancement. Such efforts demand the systematic

expansion of national social protection programmes, informed by rigorous research and bold financial and programmatic innovations aimed at promoting equitable growth across all regions.

In that regard, the focus will be on skilling, social protection and access to education and health services.

Education and Skilling

Uganda has a young and fast-growing population. Notably, poor education outcomes and the lack of good-quality vocational education — such as in practical skills and management — resulted in mismatches between labour skills and business needs, particularly in the skill-intensive manufacturing and service sectors. Several studies have shown that there is a significant gap between the requirements of industry and the skills taught in the education institutions. With an increasingly young labour force, the need for skill development is rising rapidly. An estimated 700,000 individuals enter the Ugandan labour market each year, and they need good-quality education to gain competency for high wage jobs and become competitive in regional and global markets.

Notably, however, children are stuck in early primary school grades and failing to transition into lower secondary. This dynamic has led to swollen numbers in early grades driven by a high level of repetition. This has subsequently led to a far lower transition rate into lower secondary compared with regional peers. Recent evidence suggests that out of 1.7 million children entering the education system at P1, only 100,000 complete ordinary level education. This reflects a highly inefficient use of resources for a small pool of students.

Such inefficiencies have led to poor quality of service delivery. To elaborate, teachers play a key role in the attainment of learning outcomes, yet multiple leakages exist in teacher management in Uganda. Out of a sample of nine countries in SSA, only Mozambique had higher absenteeism rates than Uganda. Moreover, in terms of teacher quality, Uganda scored worse on teacher knowledge of maths, pedagogy and lesson preparation compared with Tanzanian and Kenyan schools.

Going forward, the sector must prioritize improving the quality of the education system at all costs. Key recommendations include: -



- i) Invest in pre-primary education to improve the efficiency of the UPE by better preparing students entering the primary system and minimizing the risk of high repetition and drop out.
- teacher training and management of the school inspection grant. The role and information flows for inspection reporting and unit cost assumptions for primary teacher colleges should be clearly articulated. Concomitantly, there is an urgent need to prioritize the scale up non-wage recurrent funding to districts that meet the relevant performance criteria under the revised conditional grant structure.
- Petroleum Institute Kigumba (UPIK) and Uganda Teacher Colleges (UTC) Kichwamba are being assessed, and final reports on whether they are viable will be communicated within the course of this FY2019/20. The accreditation of Uganda Teacher Colleges (UTCs) of Bushenyi, Elgon, Kyema, Lira, and Arua, Buhimba, Mubende, Kiryandongo, Nyamitanga, Bukalasa and Iganga Technical Institutes to International standards will be fast-tracked to help uplift the institutes to a global and competitive standard.
- the three new public Universities. Whereas the government operationalised the three new public Universities of Soroti, Busitema, Kabale and Lira, the functionality of these Institutions is still lacking with the majority having staffing levels as low as 30% and inadequate infrastructure to house students and equipment for the practical courses. There is a need to retool not only the new public Universities but also the already existing Public Universities in Uganda which are also operating with limited equipment and staffing hence hindering the quality of education offered. The strategy of retooling will help improve service delivery in Public Universities.
- v) Implementation of the recently reviewed national curriculum for secondary education. The government will disseminate the curriculum across the Country, undertake retraining of the teachers on the mode of delivery of the reviewed curriculum, and retool UNEB on the examinable areas with the new curriculum in place.



Health Care

Uganda has spent more on health compared with low-income country and regional averages, yet outputs and outcomes have not been realised at a commensurate level. Notably, while other EAC countries are investing more domestic resources in order to sustain their health systems, Uganda has relied heavily on external support. This practice, coupled with the unpredictable nature of foreign resources, has led to recurring shortages in basic health and nutrition commodities.

Service delivery constraints at decentralised health facilities point to shortfalls in operational funding, which have been declining in real per capita terms since the early 2000s. Surveys conducted at lower-level health clinics point to weaknesses in health worker knowledge, absenteeism and pharmaceutical supply as key service delivery challenges. Training of health workers, inspection of facilities and provision of medical commodities all rely on non-salary funding, yet non-wage and development spending has declined by 80 per cent from their peak levels in the early 2000s. This suggests that although total sector spending is higher than peers, the targeting of resources to key areas of service delivery is sub-optimal.

On the basis of the analysis clearly articulated above, this budget strategy represents a clear call for increased provisions of non-wage recurrent funding to district local governments. In addition, the Ministry of Health should clearly identify and ensure adequate resources for the provision of basic health and nutrition commodities nationwide.

Other key strategic interventions under the health sector will encompass the following: -

- i) Development of Centres of Excellence for delivery of specialized medical care. Fast-tracking the construction of specialised hospitals such as Regional Hospital for Paediatric Surgery and the International Specialised Hospital of Uganda.
- ii) Investment in disease prevention by addressing critical determinants of health in a multisectoral approach. The government will undertake mass sensitization of the public on improving nutrition, especially for children, immunization, use of mosquito nets and HIV/AIDS prevention services.



- iii) Investing in prevention and management of non-communicable diseases (NCD) by expanding the geographical coverage of services. Mass sensitization on prevention of NCDs, speeding up the construction of a standalone home for Uganda Heart Institute and the establishment of the proposed regional centres for cancer treatment will also be undertaken.
- iv) Strengthening the supply chain for medicines and medical supplies to improve the availability of medicines and ensure accountability for medicines. The government will finalise the procurement of an integrated inventory management system at the National Medical Stores (NMS) with connections to critical supply chain management points at both district and health facility level to improve the tracking of medicines. This system should be interfaced with the electronic solution that is being piloted at hospital levels so that monitoring and accounting for medicines are made possible; The district and hospital stores for medicines should be improved. This would improve the availability of basket of health commodities at health facilities from the current 83%.

As an important caveat, over the years, weak institutional accountabilities across sectors and MDAs have resulted in poor social outcomes for priority areas of policy intervention such as nutrition and sanitation. This has led to alarmingly high malnutrition and stunting rates nationally. Similarly, the slow rate of improvement in sanitation outcomes has been associated to the absence of a clear policy stance to tackle sanitation related issues effectively across sectors. Given that nutrition is cross-cutting in nature, the sectors of Health, Agriculture, Water, Education, and Social Development, among others, shall be required to ensure that their work plans and associated budgets support the effective implementation of thematic cross-sectoral investments in both nutrition and sanitation.

Promoting Science, Technology and Innovation

The following interventions will be undertaken: -

- i) The Uganda Industrial Research Institute (UIRI) will fully operationalize the Machining, Manufacturing and Industrial Skills Training Centre (MMISTC) project at the Kampala Industrial Business Park (KIBP), Namanve.
- ii) This Uganda-China bilateral project has been supported by a US\$ 30million grant for the construction and equipping of specialized facilities that will be



used for integrated training and production, as a means to churning out industry ready personnel.

The STI Sector will complete the construction and operationalization of the National Science, Technology and Engineering Skills Enhancement Centre or the National Institute for Techno-prenuership (NIT) in Uganda to enhance the technological and skills base of Ugandan graduates, craftsmen, technicians engineers in the STI fields of Construction and Machinery, Metallurgical, automotive engineering, electro-pneumatics, hydrology, industrial and agricultural mechanization.

Promoting Equity

In order to ensure that all Ugandans benefit from growth and development progress, the government will quickly address issues relating to regional inequality, poverty and economic vulnerability, including social protection.

Social protection plays a key role in alleviating the burden of multiple deprivations on Uganda's vulnerable populations. In this regard, prioritised investments in social protection represent an important avenue to elevate the national equitable growth agenda. This is especially the case in contextual circumstances characterised by heightened levels of vulnerability in the face of rapid urbanisation, or at the intersection between the national development agenda and the humanitarian response.

The most immediate actions of the government will target the most vulnerable groups/regions and those at higher risks of food insecurity, social and health related problems. The strategic interventions will include: -

- i) Promoting food security especially in high poverty regions through targeted investment in production of priority fast-growing food crops. Regional economic empowerment initiatives for high poverty areas of Busoga, Teso, Bukedi, Bugisu, Karamoja and Acholi will also be pursued.
- ii) Fast-tracking implementation of Universal Health Coverage. In particular, efforts to increase access to health insurance will be undertaken.
- iii) Increased investment in social protection, encompassing the expansion of the coverage of Social Assistance Grant to the Elderly (SAGE) to all the vulnerable

elders of 80 years and above, while maintaining all those already on the scheme, irrespective of the age.

- iv) Facilitate strategic investments in areas not attractive to the private sector. Government will pursue regionally balanced key strategic public investments to spur private investment in key growth areas.
- v) Undertaking further fiscal reforms to support equitable distribution of government financing for education and health services at the local government level.
- vi) Provision of operational funds for Community Development Workers (CDWs). CDWs play a key role in community engagement and mobilization. They are key ingredients for the effective implementation of national programmes affecting Uganda's poor and vulnerable populations.
- vii) Recruitment and budget transparency for social welfare and probation officers. The Ministry of Gender, Labour and Social Development should provide a phased approach to how social welfare and probation officers will be recruited, funded and trained as part of the FY2020/21, incorporating the plans of an MOU between JLOS, local government and social development.

Strengthening the Private Sector to drive Growth

The growth and development of the private sector is vital for generation of jobs, increasing the revenue base and closing the gaps on publicly provided services, mostly under education and health sectors. The government should thus provide an enabling environment for growth of the private sector through maintaining macroeconomic stability, provision of long-term finance at affordable rates, reduction in the amount of domestic arrears and enacting required laws and regulations.

Lowering the cost of credit

The following interventions should be undertaken: -

i) Increasing the capitalisation of the government owned Commercial Banks to avail capital at lower rates.

- ii) Mobilization of alternative financing sources to finance private investment. The government will promote leveraging of non-traditional financing sources like collective investment vehicles and blended financing to provide a wider range of long-term finance options at affordable rates. This, however, will require establishing a regulatory framework for venture capital.
- iii) De-risking investments. In particular, partnerships will be established and leveraged to catalyse transformational change towards low risk development.
- iv) Enhancing the investment and industrialisation role of government. In particular, the government will continue to strengthen the role of Uganda Development Corporation.
- v) Reviving and strengthening the cooperative movement, including the Cooperative Bank. In particular, the government will facilitate formation of producer cooperatives and pooling of resources for investment.

Improving the Business and Investment Environment

- i) Improving the business environment requires nurturing of local enterprises and speeding up enactment of business-related legislations. The following interventions will be prioritised in the next fiscal year: -
- ii) Implementation of the local content policy framework specially to increase participation of local firms in public investment programmes across all sectors.
- iii) Rationalising and harmonising standards institutions, and policies at local and regional level. In addition, the review of legal and regulatory framework to remove restrictive legislation and fast-track pending bills is critical.
- iv) Strengthening research capacity in support of private and public investment.
- v) Increasing integration of local value chains. In particular, nurturing local enterprises for participation in local, regional and global product value chains

Enhancing the Effectiveness of Fiscal and Administrative Governance

Fiscal governance

Inefficiencies in fiscal management are majorly a result of weaknesses in the enforcement of public finance laws and reforms. While government priorities over

the years have been consistent with the growth and development needs of Ugandans, the absence of fiscal discipline has hindered progress. To counteract this, the government will prioritise the following: -

- i) The government will introduce the e-citizen program by linking all key government systems together, including the Land information system, the NIN and the TIN as a crucial reform for increasing revenue collection.
- ii) Strengthening fiscal management, including local government financing
- iii) Rationalization of the entire government architecture, to come up with a lean and efficient government.
- iv) Intensifying fight against corruption to ensure that public resources are strictly utilized for the intended purpose. All government institutions must implement the recently reviewed rewards and sanctions framework.
- v) Full operationalization of the program-based planning and program-based budgeting in readiness for the full rollout of the reform in FY2021/22. This will to ensure achievement of planned outcomes. The sector working groups will be revamped and allocated some joint funds for effective outcomes planning. Sectors contributing to a similar result will jointly plan and agree on which intervention each MDA should implement as a contributor to a particular outcome.

Improving budget implementation, including Public Investment Management

Improving service delivery is still faced with several budget implementation challenges. In the budget for FY2020/21 the government will emphasis addressing the implementation issues through the following measures: -

- i) Strengthening capacity among state actors, especially in areas of project, contract and logistics management.
- ii) Enhancing supervision and monitoring of programmes by improving staffing, skilling and facilitation.
- Promote public awareness of government programmes and demand for accountability. All Government institutions will be required to disseminate their client charters to make citizens aware of their entitlements, roles and

responsibilities under public service provision. The Budget Transparency Initiative (BTI) will also be strengthened to promote transparency and accountability for public resources.

THE FINANCING STRATEGY FOR THE BUDGET OF FY2020/21

In order to increase domestic financing capacity, the government has developed a Domestic Revenue Mobilization Strategy (DRMS). The strategy is the result of a long period of collaborative working, principally by the Ministry of Finance, Planning and Economic Development and the Uganda Revenue Authority, with contributions from a wide range of institutions and development partners, as well as civil society and the Ugandan business community.

The DRMS aims to raise the ratio of revenue to GDP from 15.5% in FY2018/19 to between 18-20% over the next five years, bringing Uganda closer to its theoretical revenue potential.

Over the next financial year, the government will implement reforms, covering several aspects of tax policy and administration: -

Tax Policy Initiatives

- Reform of the tax policy making process. The Government of Uganda has established a process for tax policy-making with a high level of clarity and certainty in many of its stages, where reforms are carefully assessed, quantitatively analysed, and openly debated. This will facilitate the design of a tax system that encourages sustainable economic and social development and has wide public buy-in. Government will review the way that tax policy is made in Uganda. This review will map the tax policy-making process in Uganda from the birth of an idea for reform, through the development of the proposal and related analysis, to the implementation of a legislative measure, and the subsequent review of its impact.
- Development of the reporting and monitoring framework for taxation. Government will review the set of key performance indicators to monitor tax revenue performance, administrative efficiency, and the health of the wider economy. Government will build the necessary database of indicators and information, improve the speed and quality of policy analysis and increase

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the demand for structured reporting of information from the URA to MFPED, within the timeframes required by both parties.

- Establish and publish a comprehensive Tax Expenditure Governance Framework. Incentives, while sometimes necessary to attract investment, develop the private sector, and encourage employment, pose a risk to the expansion of the tax base and revenue. To address this risk, it is important to develop a tax expenditure governance framework to monitor the effectiveness and cost of incentives, unintended revenues losses, abuse of the tax system including the process of assessment and approval. In FY 2020/21, Government will develop an appropriate, evidence-based Tax Expenditure Governance Framework to limit leakages and improve transparency, which will be published annually as part of the Budget papers and will be used to re-assess the fiscal cost of all existing tax incentives, exemptions, and holidays.
- Address the informal economy while preserving Uganda's entrepreneurial spirit. The spirit of Uganda is entrepreneurial, and this is reflected in the many small and micro-businesses that thrive in cities and villages. However, most of these businesses operate informally, outside the scope of the tax system as well as the regulatory frameworks, hence, missing out on the benefits that are derived from operating in the formal economy. There are, also, other informal or semi-informal businesses that need to be encouraged to register as taxpayers and to report their income in full, rather than operating half in the shadows to evade taxes. In this context, the Government will introduce measures to encourage formalization of informal businesses as well as enhancement of compliance to regulatory frameworks and tax laws.
- v) Streamlining tax policy and the tax laws. The government will review the existing tax policy and laws with a view of introducing proposals aimed at providing more clarity to the tax laws, enhancing compliance, minimise unnecessary disputes between taxpayers and the tax authorities, eliminate any existing loopholes to deal with tax evasion as well as streamlining tax incentives to promote industrialization and investment in strategic areas. Furthermore, Government will, where necessary propose adjustments to tax rates with a view of widening the tax base.

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Complete the review of the Common External Tariff (CET). In FY2020/21, Government will complete the review of the CET, taking cognizant of the need to preserve fiscal stability and revenue generation, the level of progress in manufacturing and value addition that has taken place in certain sectors of Uganda's economy in particular and the economies of EAC Partner States in general, as well as the value chain nature of certain sectors since the inception of the CET. The review will also aim at enhancing the protection of EAC manufacturers by using relevant trade defence measures (safeguard measures, anti-dumping measures and countervailing measures), facilitate businesses to take advantage of various incentives in the EAC that favor exporters, at the same time reviewing the rules of origin to ensure that they are relevant to the trade regime of the region.

(NTR) has increasingly become a significant source of financing for the budget. Government's objective is to enhance the contribution of NTR to total revenues by raising NTR to GDP ratio by 0.2 percentage points of GDP every financial year. Government will ensure that the URA web portal correctly captures all the NTR items and rates under respective MDAs mandates, review the relevance and appropriateness of the rates currently charged and propose any necessary adjustments to ensure that the rates are commensurate to the services offered by Government, enhance accountability and reporting of NTRS by ensuring that all NTR collected is remitted to the Consolidated Fund in accordance with Section 29 (2) (a) of the Public Finance Management Act 2015.

Strengthen the revenue-raising capacity of local government. The government recognises that the sense of community is strong at the local level and supports the principle of local funding for local needs. In FY 2020/21, Government is committed to working with local government authorities to strengthen their revenue base and to broadening the range of revenue instruments available to them. This will help to make them more independent of transfers from national government.

Strengthen the Tax Appeals Tribunal (TAT). The Tax Appeal Tribunal will be facilitated to enhance its capacity to deal with the high number of pending tax disputes which tie up large amounts of tax revenue to Government and impact on business sentiments. This will enhance provision of independent,

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accessible, and efficient review mechanisms which safeguard a taxpayer's right to challenge a tax assessment and get a fair hearing in a timely manner.

Tax Administration

- Lift the human resource capacity at URA. URA is experiencing human resource constraints, with gaps in both staff numbers and staff capacities, particularly on data analysis, tax audit and enforcement, and specialised areas of tax areas such as international tax. Compared to the size of the labour force and taxpayer population, URA's human resources are overstretched, and research indicates that URA's staff may be misallocated compared to the importance of certain functions and international benchmarks. In the next Financial Year, URA will undertake a comprehensive review of the human resource strategy, including re-examining the allocation of staff to critical functions and adjustments to the performance management system to enhance staff morale, with a view of addressing the human resource constraints.
- Enhance URA's ICT capacities and data access. The existing ICT infrastructure ii) no longer comprehensively meets URA's growing needs, with missing electronic services, complexities in updating the system, a limited interface with other internal and external systems, intermitted system availability, and a lack of adaptability to emerging user needs. Poor third-party data access and internal tax management processes limit the ability of the organisation to capture potential taxpayers and validate taxpayer declarations. URA's technology will be modernised to expand ICT capacities and to fully exploit the available data, including upgrading systems and enhancing the analytical capacity of staff. Furthermore, cross-government information sharing to support tax enforcement and compliance management will be enhanced. This will be facilitated by ensuring that information on citizens is stored and captured in a standard, systematic way across government, which requires expanding the use of the National Identification Number to access government services.
 - Expand the taxpayer register. Despite a concerted effort, the current taxpayer register does not capture the full potential tax base. Significant challenges remain in ensuring that taxpayer information is accurate, and there appear to be a high number of inactive Corporate Income Tax and

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Personal Income Tax "taxpayers" who have not been deregistered. In FY 2020/21, URA will cleanse the existing taxpayer register to improve operational certainty. This will also seek make it easier for Ugandans who are currently outside the tax system to become registered and active taxpayers, as well as improve the identification of potential taxpayers and verification of taxpayer data through better use of external data, especially from NIRA, URSB, and NSSF.

- Strengthen the focus on tax compliance. URA is committed to narrowing the gap between the tax revenues that should be collected under existing law, and those actually collected. URA will continue to make it more difficult for those who can afford to pay taxes by won't to continue to be "free riders", benefitting from the contributions of others that fund the development of our economy. URA will undertake strategies that will encourage tax compliance, by creating a predictable and consistent tax system, issuing technical interpretations in a timely fashion, helping taxpayers understand their obligations, ensuring that registration, filing, and payment is efficient, and promoting compliance and fairness through audit and collection enforcement.
- v) Improve taxpayer education and services. Over the next financial year, URA will undertake interventions which include conducting systematic surveys to obtain and evaluate taxpayer feedback on URA products, services, and staff integrity. URA's taxpayer awareness and education campaign currently reflect an isolated approach, unconnected to a comprehensive compliance improvement strategy. URA will also develop and implement a full taxpayer education and service strategy to promote transparency, information-sharing and partnerships with stakeholders. Furthermore, URA will update tax guides, producing clear, comprehensive and easy-to-navigate tax guides and online services.
- vi) Tackle corruption. There is a strong negative perception of corruption among tax and government officials and a need to renew efforts to curb dishonest and fraudulent conduct, assuring citizens that this issue is being effectively tackled. Taxpayers should have confidence that the taxes they pay will reach the public purse and be used in value-generating ways. URA will develop strategies aimed at stamping out this errant behaviour as well as ensure staff integrity throughout tax administration.

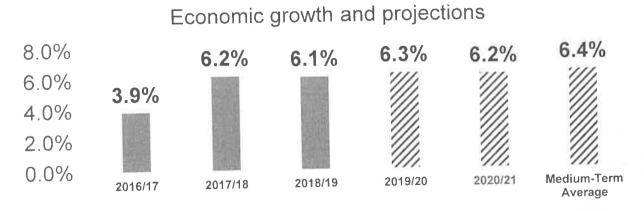
Customs compliance. Undervaluation, misclassification and cargo control continue to present significant challenges in customs management. Smuggling remains a major offense, reducing the volume of revenues collected from import tariffs. Furthermore, the high usage of bonded warehouses gives rise to opportunities for leakages. URA will strengthen and properly embed risk management practices in Customs, as well as enhance warehousing control. URA will enhance the ability to monitor transit procedures, detect evasion and non-compliance, and sanction offenders.

STATE OF THE ECONOMIC AND GROWTH PROSPECTS

Uganda's economy has recovered from the low growth rate of 3.9% experienced in FY2016/17 to an average of over 6% over fiscal years 2017/18 and 2018/19. The recovery in growth is majorly attributed to improvement in productivity. Other critical factors for the economic rebound include the recovery in global economic and domestic factors such as the rise in demand, recovery in private sector as reflected by the growth in private sector credit, among others.

The policies and interventions that the government is currently implementing in FY2019/20 are expected to translate into an economic growth rate of 6.3%. Growth is estimated at 6.2% in FY2020/21 as investment in infrastructure slows down following completion of major hydroelectricity projects, the slow recovery in the global economy and domestic shocks stemming from speculations around the 2021 general elections.

Based on Uganda's productive capabilities and the medium-term growth agenda that government will undertake, the economy is expected to grow at an average of 6.4% in the medium-term.



Source: Ministry of Finance, Planning and Economic Development

31

During the first month of the current FY2019/20, annual headline inflation was recorded at 2.6%, a decline from 3.4% in June 2019. This was largely attributed to a reduction in core inflation as prices of communication services reduced during the month. The annual headline inflation is projected at 4.1 percent in FY2019/20, which is higher than the 3.1 percent for FY 2018/19 mainly on account of stronger aggregate demand. In coming fiscal year 2020/21, inflation is projected to increase slightly to 5.4%, driven by higher expenditure to support the general elections as well as higher food crop prices on account of unpredictable weather conditions. Despite the likely increase in inflation rate, it is expected to remain within the 5% target over the medium term supported by prudent monetary and fiscal policies.

The Ugandan Shilling gained value against all the major currencies (US dollar, Euro, Pound), during July 2019 compared to June 2019. The Shilling appreciated by 0.9%, 1.6%, and 2.4% against the U.S Dollar, Euro and Pound Sterling respectively in July 2019 compared to the previous month. The appreciation of the Shilling against the U.S Dollar was due to lower demand for the dollar than its supply. Despite the appreciation in the month of July 2019, the shilling is expected to depreciate by 1.6% during FY 2019/20 affected by uncertainty in global trade markets and the persistent current account deficit. The Uganda shilling is also expected to depreciate by 0.5% in FY 2020/21 due to the persistent current account deficit as imports continue to rise at a faster rate compared to exports.

CONCLUSION

To sustain and accelerate inclusive economic growth, the budget for the fiscal year 2020/21 and the medium-term will focus on increasing productivity in the four areas critical for job creation and exports, that is to say, (i) Agriculture and Agroindustrialisation, (ii) Tourism Development, (iii) improving value addition to tradable minerals and commodities, and (iv) enhancing efficiency in public investments in provision and maintenance of productive and trade infrastructure, provision of health services and skill development programmes.

The third national development plan, which is currently being finalised in consultation with government agencies, will spell out programmes and projects needed to drive growth in the priority areas enumerated above. All government institutions will accordingly have to align their investment plans to the third national development plan. In addition, the programme structure for the programme-based by dgeting will have to be aligned to the NDPIII implementation and reporting

framework. This may necessitate a restructuring of institutions, the composition of sectors and mandate, all of which require extensive consultations and buy-in and therefore gradual transition.

The proposed budget strategy is intended to kick-start budget consultations for FY2020/21. The proposed strategic direction in this paper will be refined after gaining consensus in subsequent budget discussions with local government representatives, development partners, cabinet and other relevant stakeholders.



ANNEX 4B: ONE OFF EXPENDITURES AND RE-ALLOCATIONS ON FY 2019/20 (USHS BILLIONS)

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Support to districts with water for production projects	Support to districts with water for production projects		IVUIG 17 Innational Control	Road Maintanance		Acquistion of new Japanese equipment for 13 new districts	Bridges and swamp crossings	Urban roads resealing	Force Account Units	Interconnectivity roads	Low cost sealing of district roads reliabilitation					GOIT capital contribution in Atiak Sugar factory	Capacity charges renewal of Electro-Maxx License for 6 years effective FY19/20	Deemed Energy Agago-Commissioning of Plant without evacuation infrastructure	Geo-physical and Geological surveys, refurbishing Laboratory e.t.c	Shortfalls on Karuma and Isimba: (PAP, CDAP, OE, Bridge Supervision e.f.c)	Hosting of the Common Wealth Parliamentary Association	Completing UBC revamp programme as a national broadcaster	Rehabilitation of Mulago Hospital	Purchase of land for Joint Medical Stores	Capitalisation of Housing Flidible from sen of Foot Fromses		Classified Experience	Expenditure Category/ Activity
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Contaminations Contamination Contaminati	S61 Kaliro District	354,691,88	195,567,564			0	59,124,325			0
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629 Obongi District 630 Kazo District	15/895/21 919/12/25/					0 0		49,539,188	49,539,188 0 56,832,227 0	
631 Rwampara District	205,833,2	150,000,000	2 0	0 150,000,000	2 39,537,306		-	39,537,306		0
633 Madi-Okollo	180,785,6	150,000,000	0				10		30,785,660	30,785,660 0
634 Karenga District	209,770,0	180,234,641			29,535,424			0 29,535,424		29 535 424 60 374 560
635 Kalaki District	285,094,4	879.905.535	5 879.905.535	0 224,719,890	w		3,435		0 30,000,00	0 30,000,000 5,212,43
752 Entebbe Municipal Council	1,017,596 7	652,940,417		17 0			5,516,811		0 0	0
753 Fort-Portal Municipal Council	1,305,980,3	968,363,816		16	568,797,747		1,004,844	94,004,844		000,000,000
754 Gulu Municipal Council	1,653,685.2	1,317,120,220	0 1,317,120,220			ii.	8,042,872		0	0 000,000,00
757 Kabale Municipal Council	1,123,751,4	813,545,690					9,251,584	89,251,584		D 6
758 Lira Municipal Council	0.915/21811	24 796,554,131	1 /96,554,131 4 773,331,734		0 408,301,316		147,040		0	0 30,000,000
760 Mbale Municipal Council	1,631,134,6	1,196,977,112	1	12	0 434,157,754		,783,938		0	0 30,000,000
761 Mbarara Municipal Council	1,541,402,2	59 939,112,522				2	440,031	23,440,031 0		0 0
762 Moroto Municipal Council	570,699,7	352,853,551	0 742.315.530		0 326,032,409		018,74	94,018,744 0	0	000,000,00
764 Tororo Municipal Council	858,058,1	593,126,592			0 265,511,557		102,35		0	0
770 Kasese Municipal Council	1,283,069,6	839,127,759			0 448,941,913		981 80	41,981,806		000,000,000
771 Hoima Municipal Council 772 Mukone Municipa Council	1,255,284,7	01 758,060,789	9 758,060,789		3.	ė.	826,00		9	000,000,000
773 Iganga Municipal Council	1,246,513,2	6			0 292,784,792		494,30	91,494,301 0		0 0
774 Masindi Municipal Council	1,100,735	574,905,859	9 574,905,859		0 255,049,664		981,86		0	000,000,000
776 Busia Municipal Council	913,835,7	617,136,528			0 296,699,264		764,86	91,764,864 0		B 0
778 Rukungiri Municipal Council	1 144,195	877,542,819	19 877,542,819				,098,89		0	0 30,000,000
779 Nansana Municipal Council	1,1972.42.1	667,086,007	667,086,007		1		362,81	422,362,811 0		0 0
	1,399,072,1	612.230.623			0 860,118,612		9,948,22		0	000,000,000
782 Kisoro Municipal Council	869,727,	624,880,831					2,936,04	62,936,046 0		0 0
783 Mityana Municipal Council	1,016,844,	862,934,969 862,934,969	59 633,503,659 59 862,934,969	Total	0 323,555,910		86,626,53	86,626,534	0 (0 30,000,000
785 Koboko Municipal Council	1,000,122,0	512 668,029,807					99,015,06		0 0	0 30,000,000
786 Mubende Municipal Council	1,051,900,	602,479,555			0 449,420,736	n on	76 904 45	76.904.467 0		a 0
787 Kumi Municipal Council 788 Lugazi Municipal Council	1,071,275,246	245 544,767,043	83 600,955,783			ш (138,976,70		0	0 30,000,000
789 Kamuli Municipal Council	1,006,778,20	(G)					93,336,13		0 0	000,000,000
790 Kapchorwa Municipal Council	976,358	549,649,027			0 426,709,970		86,840,42 21,919,53	86,840,421 0 21,919,536 0		0
791 Ibanda Municipal Council 792 Nieru Municipal Council	1,179,732,402	632,186,491	91 632,186,491				74,732,12		0	000,000,000
793 Apac Municipal Council	1,030,461			395)3,032,26	103,032,260 0 80,533,547 0		0 0
794 Nebbi Municipal Council	859,548	521,824,691 622,824,691	91 622,824,691	591	0 234,025,533		0,809,92	70,809,926	0 6	0 30,000,000
796 Sheema Municipal Council	1,078,583,522			315			1 1 4 6 0 7	116,877,885	0 0	
TOTAL CONTRACTOR OF THE PARTY O	1,0/4,410	CC2,CC1,CP/	CONCERT, CALL	Controlich.				47 700 650 00	42.700.000	

SOURCE OF STREET	200	557 Butale	556 Yumbe	DELINE AN ICCC	TOOLOGIC POLICE			552 Síronko	551 Sembabule District	550 Rukungiri District	549 Rakai District	548 Pallisa District	54/ Pader District	546 Ntungario Jistiict	SAC NEWS DESIGNATION CASE CH	S44 Nakaso	SAA Nakapi	SAZ Nakanii	SAZ Mirkon		SAC Maid District	San Mono Di-tri-t	Sag Moroto		536 Mhale District	535 Mayuee District	534 Masind District		532 Luwero District	531 Lira District	530 Kyenjojc District	529 Kumi Districa		527 Kiteum District	526 Kisoro C strict	525 Kiboga District	Say Nayunge Country	272 National Library 27C	S22 Katabui frietrici	SZU NADCIIOI	519 Kanungu Jisanca	STR Kamwer	S10 Variation District	515 Kalangala District	514 Kaberam	513 Kabarole District	512 Kabale District	511 Jinja District	S10 Iganga District	509 Hoima District	598 Gulu District	507 Busia District		505 Bundibus	SOA Rugiri District	SOS AFILE DIST	SO2 And District			Code District
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1 741 400 571	1,000,000,00	1 000 070 000	1.537,643,570	1,874,247,586	3,716,644,558					1 550 745 995	2.245.886.204	2,702,918,680	1,923,077,380	1,744,026,740	2,346,981,813	2,461,434,266	1,500,272,370	887,300,704	2,386,812,924	1,739,034,990	1,409,566,900	1,376,504,745	1,313,142,451	1,139,953,622	2,363,989,589	1,692,410,279	1,723,234,139	1,465,022,465	1,844,352,379	1,/40,885,555	2,154,401,132	1,707,901,547	1,432,331,828	1,930,017,906	2,372,916,556	1,545,618,455	1,756,157,984	1,557,257,219	1,586,231,512	2,927,470,235	1,906,236,154	1,817,905,287	1,254,171,261	2,617,155,537	1,448,884,862	721,579,599	2,909,408,072	2 807 171 850	957 015 028 1	1,400,001,1	7,56,607,000,2	1,380,753,809	2,356,872,360	1,903,880,773	2,127,136,772	2,457,046,249	1,454,906,734	2,304,557,288	District Unconditional Grant - Wage	
-				1,874,247,586	3,716,644,558				1 712 836 855			2,702,918,630		1,744,026,740	2,346,981,813	2,461,434,266			2,	,,	1		1,313,142,451	1,139,953,622					237 CCU 337 L	076 (36 000,11	7,104,401,132	1,/07,901,547	1,432,331,828	1,930,017,906	2,372,916,556	1,545,618,455	1,756,157,984	1,557,257,219				1,817,905,287	1,254,171,261	2,617,155,537	1 448 884 862	721,579,599	2,909,408,072	2,807,171,850	1 870 910 436	1 321 741 196	1 406 671 519	T.280,752,003	2,356,372,360	1,903,380,773	2,127,136,772	2,457,046,249	1,454,906,734	2,304,557,288	o/w District UCG - Wage	
				1,							825,743,073	842,986,250	821,343,074		1,				Į.						1,1			507,777,000	999 550 869	942 432 113	987 EUC UCD	1 002 205 275	466,856,726	902,708,788	838,382,483	508,662,006	623,281,845	804,705,427	693,586,497	1,393,983,475	553,983,857	808,756,257	677,373,779	1,061,876,630	395,203,798	464,092,801	766,773,033	659,260,921	785,350,171	757,206,983	653 907 667	500,741,000	TTO C40'CC0	8// 118 930	897,073,516	1,412,759,701	488,332,464	646,146,076	District Unconditional Grant - Non Wage Recurrent	
			289,874,046							321,705,003	313,899,049								425,922,732	3/9,44/,520	266,301,762	2/4,475,207	219,147,710	257,239,042	401,183,916	401 102 019	277,000,073	770 807 742	258 081 369	369 374.055	340 198 709	399 110 815	250,039,030	77 /'OTO'' 5.7	371,272,107	218,136,022	257,124,493	343,050,686	258,142,197	490,615,919	200,810,390	310,464,055	275,789,038	417,334,950	185,710,553	210,889,077	281,025,788	244,558,364	308,017,269	320,069,495	268.939.519	245 039 286	331 595 744	250 809 03C	380,673,305	525,634,079	225,190,910	290,904,686	o/w District UCG - NWR District Subcounty	
			6 168,393,342					7 172,601,843	3 203,338,393	160,652,627	166,476,949								1														139 726 118	84 676 667	174 790 480	199 760 916	135,347,718	211,533,224	300,427,421	3/3,449,933	88,792,547	166,221,640	146,681,994	293,287,964	58,118,405	83,178,272	159,446,812	120,746,765	178,108,447	193.256,779	136 135 024	97,587,027	215 618 061	178 637 766	170,786,162	393,589,839	685,097,26	135,743,928		
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Page 4 of 27

Code District S61 Kaliro District S62 Kirunura District S63 Koboko District S64 Amuria District S66 Inlanafiwa District S66 Inlanafiwa District S66 Inlanafiwa District S66 Inlanafiwa District S68 Inlanafiwa District S68 Inlanafiwa District S68 Inlanafiwa District S69 Nakaseke District S69 Nakaseke District S60 Inlanafiwa District S71 Buddaa District S71 Dokolo District S73 Jahim District S74 Narnufana District S75 Dokolo District S76 Bullika District S77 Spalakedea District S78 Spalakedea District S79 Sukudda District S79 Sukudda District S79 Sukudda District	o/w Payroll Printing Muncipolities	O/W Urban UCG - NWR Division O O O O O O O O O O O O O O O O O O	o/w Hanoraria for Municipal LLG Councillars O	Digret Doconditional Grants 0 2,239,518,862 0 1,594,421,536 0 1,594,421,536 0 1,638,506,322 0 2,191,447,050 0 2,335,468,712 0 2,171,447,705 0 2,171,447,705 0 2,173,615,274 0 2,72,615,274 0 2,735,468,713 0 2,735,468,713 0 2,735,468,713 0 2,735,468,713 0 2,735,468,713 0 2,735,346,713 0 2,735,346,713 0 2,735,346,713 0 2,735,346,713 0 2,735,346,713 0 2,735,346,713 0 2,735,346,713 0 2,735,346,713 0 2,735,346,713 0 2,735,346,346,713 0 2,735,346,346,346,346,346,346,346,346,346,346	District Unconditional Grant - Wage 1,551,348,428 1,428,911,240 1,226,505,939 1,406,897,201 963,372,039 2,442,927,558 2,442,927,558 2,442,927,538 1,453,455,113 2,697,213,935 1,463,28,387 1,407,405,115 1,407,405,115 1,407,405,115 1,407,405,115 1,407,405,115 1,266,142,140 1,266,142,140	o/w District UCG = Wage 1,551,34 1,428,91 1,428,95 1,406,55 1,406,55 963,37 2,442,37 1,591,41 1,473,41	1,551,348,428 1,428,911,240 1,428,951,939 1,406,537,201 963,372,039 2,442,327,538 2,442,327,538 2,442,327,538 1,673,432,137 1,473,455,113 2,697,213,935 1,148,417,259 1,148,417,259 1,148,417,259 1,148,417,259 1,148,417,259 1,148,417,259 1,148,417,259 1,148,417,259 1,148,417,259 1,148,417,259 1,148,417,259 1,180,328,147 1,180,328,147 1,180,328,147 1,180,33,37	District Unconditional Grant - Non Wage Recurrent 688,270,434 1,1240 617,685,759 17,261 587,624,388 17,261 587,624,388 17,261 587,624,388 17,261 688,270,434,422 17,258 806,795,989 17,258 806,795,989 17,258 806,795,989 17,258 806,795,989 10,724 741,285,998 10,724 741,285,998 10,724 741,285,998 10,725 598,492,592 13,935 575,601,339 10,683 687,990,839 10,683 944,653,310 17,259 572,249,701 17,259 572,249,701 18,387 712,098,323 18,197 712,098,323 18,197 480,295,593 18,197 571,286,966 12,140 597,161,427 17,259 577,870,737	District Unconditional Grant - Non Wage Recurrent 8.428 683,270,434 1,240 617,685,759 1,5999 577,943,422 7,7558 806,795,989 7,7558 806,795,989 7,7558 806,795,989 1,1711 688,390,309 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,592 1,1711 688,492,593 1,1711 688,492,592
578 Jakedea Distric: 579 Budedea Distric: 579 Bududa District 5801 kynantonde District 5801 Mundat District 580 Buliwae District 580 Buliwae District					10 A A D M M	1,286,142,140 1,180,246,415 1,253,218,368 854,333,941 1,378,421,143 1,313,507,380		1,286,142,140 1,180,246,415 1,253,183,68 854,333,941 1,378,421,143 1,378,421,143	1,286,142,140 597,161,427 1,180,246,415 877,870,737 1,253,218,968 473,926,891 854,333,941 407,397,042 854,333,941 407,397,042 1,378,421,143 524,476,531 1,313,507,380 802,938,329
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587 Zombo District 588 Alebtong District 589 Bulambuli District		0 0 0 0				33,136,208 85,130,714 99,132,114		1,233,136,208 2,185,130,714 1,699,132,114	1,233,136,208 2,185,130,714 1,699,132,114
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Transcriptor 1,148,573,708		4,015,221	796 Sheema Muricipal Council
Transmitter			
	70.809.926 5.95	1,321,121	79° Bugiri Munic pal Council
Transaction		1,297,726	794 Nebbi Municipal Council
	103,032,260 28,91	1,376,316	793 Apac Municipal Council
	174,732,121 27,63	3,834,358	792 Njeru Municipal Council
	121,919,586 23,80	4,772,130	791 Ibanda Municipal Council
	86,840,421 28,48	2,611,513	790 Kapchorwa Municipal Council
		2,446,913	789 Kamuli Muricipal Council
		2,869,663	788 Lugazi Municipal Council
		1,849,449	787 Kumi Municipal Council
		3,203,430	786 Viubende Municipal Council
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	123,192,471 22,53	3,730,309	783 Mityana Municipal Council
	62,936,046 16,58	1,060,993	
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1,586,53778	77,098,890 17,85	3,470,103	778 Rukungiri Municipal Council
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	64,981,864 16,58	1.052.575	775 Nitungamo Municipal Council
	133,387,881 25,93	4,441,189	774 Masindi Municipal Council
	91,494,301 14,45	1,928,590	773 Iganga Municipal Council
		5,765,765	772 Mukono Muricipal Council
		5 705 760	//I notitie Mai chai conticu
		3 992 996	774 Union Municipal Council
		5,106,688	770 Kasese Municipal Council
1,148,573,708	80,102,352 13,60	4,169,557	764 Tororo Munic pal Council
1,558,15777		4,875,801	763 Soroti Mun cipal Council
1,58,833,773		1,460,024	762 Moroto Muricipal Council
1,548,531,778		5,996,284	761 Mbarara Municipal Council
1548 831/72 1.148,573,708 1.148,573,708 1.148,573,708 1.148,573,708 1.148,573,708 1.149,334,236 1.149,334,236 1.149,334,236 1.149,334,236 1.149,334,236 1.149,334,236 1.149,334,236 1.149,334,236 1.149,334,236 1.149,334,236 1.157,824,790 1.157,824,790 1.157,824,790 343,246,333 195,808,223 53,908,140 1.157,824,790 1.157,824,790 343,246,333 195,808,223 53,908,140 1.157,824,790 1.157,824,790 343,246,333 209,831,999 85,149,808 1.157,824,970 1.157,824,790 343,246,333 209,831,999 85,149,808 1.157,824,970 1.157,824,790 1.157,824,		6,804,391	760 Mbale Municipal Council
		3,020,232	759 Masaka Municipal Council
		267 263 6	/28 Lita Municipal Council
		5 133 857	The same within the council
1,48,53,778		5.914.795	757 Kahale Munic nal Council
1,48,531,778	108,042,872 24,233	6,193,218	755 linia Municipal Council
1,48,533,708 1,148,573,708 1,148,573,708 1,148,573,708 1,148,573,708 1,148,573,708 1,749,344,726 1,749,344,726 1,749,344,726 1,749,344,726 1,749,344,726 1,749,344,726 1,749,344,726 1,749,344,726 1,749,344,726 1,749,344,727 1,157,824,790 1,157,824,790 1,157,824,790 1,157,824,790 1,157,824,790 343,246,833 196,808,223 53,908,140 1,152,469,746 1,152,469,746 445,543,338 209,863,999 85,159,808 1,474,650,155 1,744,650,1	184,550,087 31,886	7,318,741	754 Gulu Munic pel Council
		4,183,138	753 Fort-Portal Municipal Council
1,48,531,771		4,217,092	752 Entebbe Mun cipal Council
1,48,533,778		4,291,791	751 Arua Munic:pal Council
1,448,833,777		A 701 701	635 Kalaki District
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1;458;33777 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;48,573,708 1;43,573,578 2,52,573,578 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 2,15,573,739 </td <td>0</td> <td>0</td> <td>632 Kitaewenda District</td>	0	0	632 Kitaewenda District
1,48,513,773	0	0	631 Rwampara District
1,448,513,702	0	0	630 Kazo District
1;458;833,777 1;148;573,708 1;148,573,708 2;158,573,153 2;158,135,71 1;252,453 2;253,355 2;253,3	0	0	629 Obongi District
1,148,573,708 1,148,573,708 400,058,065 188,266,487 60,712,649 1740,723,508 1,749,347,278 400,058,065 188,266,487 60,712,649 1740,723,647,280 1749,347,225 50,521,645 268,113,571 172,729,685 1740,729,720 1,740,107,970 520,721,626 215,647,658 22,759,355 1,157,824,790 1,157,824,790 343,246,833 196,888,223 53,908,140 159,113,075 1,157,824,790 1,157,824,790 343,246,833 196,888,223 53,908,140 159,113,075 1,157,824,790 1,157,824,790 343,246,833 196,888,223 53,908,140 159,113,075 1,174,680,153 1,474,680,153 1	C	0	628 Kikuube District
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15483377 1148573708 1,148573,708 40,058,063 188,366,487 60,712,499 240,438,400 1,749,343,236 1,749,343,236 656,104,163 258,113,571 142,729,685 1,749,107,970 1,240,107,970 520,21,626 215,647,658 92,759,355 1,501,071,527 1,157,824,790 1,157,824,790 343,246,833 196,808,223 33,908,140 1,501,071,527 1,152,469,746 1,152,469,746 436,544,328 209,683,099 85,169,808 1,524,469,746 1,474,680,153 1,474,680,153 767,163,748 307,516,346 119,602,982 1,554,755,145 2,024,388,040 2,024,388,040 551,367,104 251,310,742 119,342,755	2		626 Kwania District
1,48,573,708 1,148,573,708 40,058,063 188,266,487 60,71,1849 17415,438,000 1,749,344,256 65,104,163 266,104,163 266,104,163 27,729,685 17,729,585 1,740,107,970 1,740,107,970 520,721,626 215,647,658 92,759,355 1,571,071,071,072 1,157,824,790 1,157,824,790 343,246,833 196,808,223 53,908,440 1,589,113,075 1,152,469,746 1,152,469,746 436,543,328 209,683,099 85,169,808 2731,449,902 1,474,680,153 1,474,680,153 767,163,748 307,516,346 179,602,982	0		OZU Nasalina District
1,48,573,708 1,148,573,708 40,058,063 188,266,487 60,712,949 1740,743,00 1,749,343,236 65,041,63 265,104,163 265,113,571 172,729,685 1780,349,349 1,240,107,970 520,221,626 215,647,658 22,759,355 1,240,107,970 343,246,833 196,808,223 53,908,140 1,99,113,075 1,157,824,790 1,157,824,746 436,543,328 209,883,099 85,169,808	0	0	CAT CANADA District
1;43;833;773 1;48;573;708 1;48,573;708 400,058;063 188,366;487 60,712;499 2;41;43;43;400 1,749;334,236 656,104;163 258,113;571 142,729;685 1;49;33;996 1,240;107;970 1,240;107;970 520,221;626 215,647,658 92,759,355 1;50;771;523 1,157,824,790 1,157,824,790 343,246,833 196,808,223 53,908,140	0	0	62A Browner District
1,148,573,708 1,148,573,708 400,058,063 188,766,467 60,711,849 7,405,405 1,749,334,236 1,749,334,236 655,104,163 256,113,571 142,729,685 1,740,107,970 1,240,107,970 520,221,626 215,647,658 92,759,355 7,750,355	0	0	623 Nahilatuk District
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1,148,573,708 1,148,573,708 400,058,063 188,266,487 60,712,849	0	0	621 Kvotera District
100 OF 107 OF 10	0	0	620 Ruloga District
Grants Usail wage wyge Recurrent	Division	Municipalities Divi	
District Unconditional District Unconditional	o/w Urban UCG - NWR o/w Honoraria for	o/w Payroll Printing o/w	

554 Tororo District 555 Wakiso District 556 Yumbe District 557 Butaleja District 558 Ibanda District	554 Tororo Dis 555 Wakiso Dir 556 Yumbe Dis 557 Butaleja D	554 Tororo Dis 555 Wakiso Dis 556 Yumbe Dis	554 Tororo Dis 555 Wakiso Dir	554 Tororo Dis	SSA Torono Dis		553 Saroti District	552 Sironko District	551 Sembabule District	550 Rukungiri District	549 Rakai District	S48 Pallisa District	EAR Dallies District	5A7 Pader Distr	S46 Ntungamo District	\$45 Nebbi District	544 Nakasongola District	543 Nakapiripirit District	542 Mukono District	541 Mubende District	540 Mpigi District	539 Maya District	538 Moroto District	537 Mbarara District	236 Mode District	OSO MINANDE DISTILL	Sac Manife District	ESA Masindi Dietrict	Sa2 Macaka Dic	537 Luwero District	531 Lira District	530 Kveniojo District	529 Kumi District	528 Kotido District	527 Kiteum District	526 Kisoro District	525 Kiboga District	524 Kibaale District	523 Kayunga District	522 Katakwi District	521 Kasese District	520 Kapchorwa District	519 Kanungu District	518 Kamwenge District	517 Kamuli District		514 Kaberamaido District	513 Kabarole District	512 Kabale District		510 ganga District	509 Hoima District	SOR Gulli District	507 Busia District	506 Bushenvi District	SOS Bundibusyon	COA Principi District	SOS Asia District	SOI Adjument District			Vote Code District
trict		strict	נוכו	ST THE ST		rict	ict	trict	District	istrict	Ct	ict		r+	District	ict	a District	it District	strict	istrict	CT.	EL .	trict	strict	ict	RIICE	Tile Control	trict	rict	rict		strict		Ξ. <u>.</u>	ict	D.	ict	ict	trict	rict	ict	District	trict	District	ב	strict	o District	trict	g.		2	3			trict	District			Milet			
20,000,000	30,000,00	30,000,000	30,000,00	30,000,000	30,000,000	30,000,000	47,143,000	30,000,000	30,000,000	30,000,000	50,000,000	and and as	300 000 08	30,000,000	30,000,000	300,000,000	30,000,000		30,000,000	30,000,000	47,143,000	30,000,000	30,000,000	77,143,000	2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	47 143 000	200 000 05	30 000 000	47.143.000	30,000,000	47,143,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	47 143 000	30 000 000	30,000,000	30 000 000	30,000,000	47 143,000	30,000,000	300 000 08	300,000,000	000 000 05	30 000 000	o/w IFMIS District	
	0 25,392,379						25,392,379	25,392,379				25,202,20														25 392 379							V			25,392,379				25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25,392,379	25.392.379	25,392,379	25.392.379	25 392 379	o/w Boards & Cammissions District	
	129,240,000					9 226,680,000		273,720,000			100 000 000																				182,040,000	1			137,280,000		81,000,000			168,720,000	252,720,000			132,960,000	187,320,000	54,360,000	81,240,000	174,720,000	156,000,000	118 440 000	119 280,000	147 120,000	66,120,000	165,120,000	135,000,000	185 520 000	114,600,000	254,280,000	74,280,000	87,000,000	o/w Ex-Gratia District	
	/,383,416					20,094,004		T		0 12,501,01																				23,591,271	14,715,683	12,012,941	8,452,208		8,878,332	15,753,050	7,327,283	4,434,152	16,359,059	8,481,721	2							9,457,047	13,688,790	17,350,517	14,788,875	5,931,306	5,807,104	12,963,655	11,551,166	11,415,350	13,211,210	27,066,286	6,771,275	8,230,461	o/w Payroll Printing District	
					8 114,365,886									81,204,030	1					72,273,639									41,239,743	102,886,782		143,701,373					59,946,431				1		104,162,238				28,910,335	86,731,006		65,898,559	54,419,455	40,389,439	36,988,223	85,455,550	75,677,055	140,725,309	81,204,030	131,797,117	34,437,311	68,874,623	o/w Hanoraria for District LLG Councillors	
THE PARTY OF THE P		O DEC OF	74, 199, 49		923,304,152			Supercion.	100	100		1000	1	0 35,265,01	100		CHC/COT/3h		0 000000			20,000	91.180.90			35	66,448,245	STONE TO THE SERVICE OF		2 126,477,579	STORY OF THE	108,028,37	NATION	Call Interviolent L		13,149,554	CAR COLLEGE	10 10 10			1 C C C C C C C C C C C C C C C C C C C		71.251.258		OF TAILS	16 761,531	SAGILLES.	60,425,042		STATE OF STA		18,355,153	STATE OF THE PARTY	Service Servic	31,744,706	87,406,594	March 1 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2	N	2	70,261,215	Development Equalisation Grant	Discretionary Develope
		9			19						(pt.)	5	2	7							3 14		b	0				D	0			2	0	2																0			0			0	0		0		o/w Municipal DDEG (USMID)	nary Development Equalitation Grants
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		0 49,239,849	0 74,199,451		9						0 42,286,155	0 19,988,109	0 79,451,074						0 19.539.271				0 26,283,199	0	0	0 76,169,587	0 66,448,245		0	0 125,477,579		0 108,028,375				PCC/KhT'CT					608,677,671		007/107/1/			16,761,531				1	0	18,355,15			31,744,70				0	0 70,261,215	o/w Town DDEG	
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Code District		o/w Boords &		o/w Payroll Printing	o/w Honoraria for	Urban Discretionary	cretionary o/w Municipal DDEG	o/w Municipal DDEG	o'u Tour DOGG
	o/w IFMIS District	o/w Boards & Cammissions District	o/w Ex-Gratia District	o/w Payroll Printing District	o/w Honoraria for District LLG Councillors		o/w Municipal DDEG (USMID)	o/w Municipal DDEG (non USMID)	o/w Town DDEG
CC1 Kalim District	30,000,000	25,392,379	104,760,000	10,614,035	42,090,047	39,919,737		0	
S67 Kiruhura District	30,000,000		100,680,000	5,122,529		38,606,680	0	0	28,606,680
563 Koboko District	30,000,000	25,392,379	103,680,000	5,792,961				0	
SEA Amplatar District	0		127,080,000	6 811,182		41,897,740		0	
SE4 Al Oldrar District	30 000 000		114,120,000	7.514,463		23,570,000		0	
SES Manafwa District	30,000,000		210,840,000	7,075,998	1	44,970,974		0	44,970,974
567 Bukwo District	30,000,000		135,960,000	6,255,080		24,579,370		0	
568 Mityana District	30,000,000		139,680,000	11,216,261		18778.11		0	
569 Nakaseke District	30,000,000		132,840,000	10,423,892		60,355,93	0	0	
570 Amuru District	30,000,000		81,480,000			27,277,66	0	0	
	30,000,000		115,680,000			54,539,599		0	
572 Oyam D strict	0		169,680,000			2		0	
573 Abim District	30,000,000		88,320,000			52,664,196		0	
574 Namutumba District	30,000,000		138,000,000		36,137,919	APPLIANCE OF		0	
575 Dokolo District	30,000,000		126,720,000	8,101,435		49,176,249		0	43,176,249
576 Bullica Cistrict	30,000,000		62,400,000		3 43,790,655	23,135,65	0	0	
Maracha District	30,000,000		122,160,000			26,156,713	0	0	
578 Bukodes District	30,000,000		63,840,000		tn.	19,583,94	0	0	
5/8 bureded District	0		194,040,000		1	41,225,95	0	0	
579 buddud District	30,000,000		97,680,000			138/176/21	0	0	27,971,867
581 Amudat District	0		69,000,000			39,512,695		0	
582 Buikwe District	30,000,000		1			40,930,925		0	
583 Buyende District	000,000,00		133,560,000			54,137,55	0		
584 Kyegegwa District	30,000,000	25,392,379				43,207,980			
585 Lamwo District	0		103,800,000			40,789,336			
586 Otuke District	30,000,000	25,392,379	99,000,000	4,597,378		21,903,656			
587 Zombo District	30,000,000								21 660 189
588 Alebtong District	30,000,000								
589 Bulambuli District			2			41,1/6/19			25.939.987
590 Buvuma District	30,000,000					286,656,67			
591 Gomba Cistrict						88 950.98	0		
532 Kiryandongo District	30,000,000					26,625,78	0	0	
593 Luuka District					61 647 039	35,230,159			
594 Namayingo District	30,000,00			7 836 094		39,662,629	0		
595 Ntoroko District									
596 Serere District	20,000,000		168 840 000	7.059.232		13 15 15 15 15 15 15 15 15 15 15 15 15 15	0		0 55,110,021
597 Kyankwanzi District	0	0 75.392.379				53,037,141			
Saa Iwango District	30,000,000				11 57,820,671				0 44,471,009
600 Bukomansimbi District				6,274,708	33,161,855	21,465,19	6		
601 Mitocma District		0 25,392,379	129,480,000						20 75/ 711
602 Rubiriz District			_			100 123 CE	50 6		
603 Ngora District	30,000,000								
604 Napak District						76	0		
605 Kibuku District		25,392,379			51 01873,23		0		0 46,860,385
606 Nwoya District							0		
607 Kole District			000,000,000	8 033 527		100			
608 Butambala District	20,000,00					66,419,91	0		0 66,429,910
609 Sheema District	000,000,08					17:527,8	0		
610 Buhweiu District									
611 Agago District									
612 Kween District						THE PARTY OF			
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614 Kakumiro District		0 25,392,379	_			The state of the s			
615 Omorc District						43,000,19			
616 Rubanda District									0 35,458,498
617 Namisindwa District		25,			1	5	0		
618 Pakwach District		0 25,392,379			1/ 59,964,26/	11 328 3C			
				200000		26.856.3	0		0 25,866,387

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Discretionary Development Equilisation (Caratte Uniform) Caratter
o/w Municipal DDEG (non USMID) 0
o/w Municipal DDEG (non USMID) 27,720,603 0 27,720,603 0 71,789,077 0 0 71,789,077 0 0 71,789,077 0 0 71,789,077 0 0 72,335,203 0 0 70,337,255 0 0 70,337,253 0 0 70,337,253 0 0 70,337,253 0 0 70,337,253
o/w Municipal DDEG (non USMID) 0
o/w Town DDEG 27,720,603 71,789,073 83,626,037 19,237,505 29,081,082 22,335,201 20,139,93 30,086,719,93 30,086,718,93 30,086,718,93 40,288,45 22,499,011 40,288,45

Code Eistrict S61 \alino District S62 \ciruhura District S63 \coboko Cistrict S64 \(\text{Armolar District}\) S65 \(\text{Armolar District}\) S65 \(\text{Armolar District}\) S67 \(\text{Bulwo District}\) S68 \(\text{Mityana District}\) S69 \(\text{Palkaseke District}\) S70 \(\text{Armura District}\) S71 \(\text{Budaka District}\) S71 \(\text{Budaka District}\) S73 \(\text{Abim District}\) S73 \(\text{Abim District}\) S74 \(\text{Jamurumba District}\) S75 \(\text{Dokolo District}\) S78 \(\text{Bulkedea District}\) S79 \(\text{Bududa District}\) S79 \(\text{Budwe District}\) S79 \(\text{Budwe District}\) S79 \(\text{Budwe District}\) S79 \(\text{Budwe District}\) S70 \(\text{Jamuro District}\) S71 \(\text{Jamuro District}\) S72 \(\text{Jamuro District}\) S73 \(\text{Jamuro District}\) S74 \(\text{Jamuro District}\) S75 \(\text{Jamuro District}\) S77 \(\text{Jamuro District}\) S78 \(\text{Jamuro District}\) S79 \(\text{Jamuro District}\) S70 \(\text{Jamuro District}\) S71 \(\text{Jamuro District}\) S72 \(\text{Jamuro District}\) S73 \(\text{Jamuro District}\) S74 \(\text{Vegegwa District}\) S75 \(\text{Jamuro District}\) S75 \(\text{Jamuro District}\) S75 \(\text{Jamuro District}\) S75 \(\text{Jamuro District}\) S77 \(\text{Jamuro District}\) S78 \(\text{Jamuro District}\) S79 \(\text{Jamuro District}\) S70 \(\text{Jamuro District}\) S70 \(\text{Jamuro District}\) S71 \(\text{Jamuro District}\) S72 \(\text{Jamuro District}\) S73 \(\text{Jamuro District}\) S74 \(\text{Vegegwa District}\) S75 \(\text{Jamuro District}\) S77 \(\text{Jamuro District}\) S78 \(\text{Jamuro District}\) S79 \(\text{Jamuro District}\) S70 \(\text{Jamuro District}\) S70 \(\text{Jamuro District}\) S71 \(\text{Jamuro District}\) S72 \(\	o/w Division DDEG (USMID)	District Discretionary Development Gualifation Grant Gualifation Gualif	o/w Rural DDEG - Loca Government Grant 24 483,553,47 16 189,196,61 16 16 17 18 19 19 19 19 19 19 19 19 19 19 19 19 19	o/w District DDEG - Local Government Grant 196,219,26 77,550,95 77,550,95 99,327,11 89,327,11 89,327,11 295,500,21	o/w Subcounty DDEG - local Government Grant 287,334,20 111,645,65 110,493,34 110,493,34	o/w PRDP	1,1249,308,191 795,274,626 1,484,489,204 1,072,363,695 824,516,141 824,516,141 824,516,141 824,516,141 824,516,141 1,074,475,186 1,176,27,4475,186 1,172,27,499 827,259,852 1,472,328,086 1,152,853,890 1,651,762,763,890 1,651,762,763,890 1,651,762,763,890	o/w Subcounty PRDP (DDEG) 696,075,638 519,947,064 852,894,599 852,868,592,818 978,088,611 1,250,494,228 696,992,818 696,992,818 696,992,818 999,997,392 600,912,903 762,973,143 000 621,322,859 621,322,859	OVW Subcounty PRDP O/W District (DDEG) ODEG) ODEG) ODEG ODEG
strict trict istrict District			198,252,40 703,694,81	87,759,05 295,500,21	0 4 6 0	110,493,348		1 014 008 867	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Otuke District Zombo District					000			900,498,527 1,686,407,903 1,488,162,587	900,498,527 526,487,954 1,686,407,903 968,904,447 1,488,162,587 852,053,878
589 3ulambuli District 590 3uvuma District		1,400	BB 176,596,84	74,157,77		2,439,111	0 1,400,587,788	1,400,587,788 836,563,29 0	1,400,587,788
592 Kiryandengo District 593 Luuka District		0 1,717,591,834				3,378,89		1,217,591,834 746,066,05	1,217,591,834 746,066,09
595 Ntoroko District 595 Serere District		0 267,010,167						1,952,377,674 1,084,162,43	1,952,377,674 1,084,162,43
		214,593	0 042 214,592,042			,585,73		000	000
599 Lwengo District E00 Bukomansimbi District 601 Mithogra District		0 211,885,391	30) 211,885,391 550 210,650,560	1 92,230,544		654,84	119,654,847	0	0 0
602 Rubirizi District		1				206,12		1,069,422,522	0 0 1,069,422,522 591,872,808
604 Napak Cistrict 605 Kibuku D strict		0 139,059,155,10		00	00			1,630,611,613 1,752,103,001 1,	1,630,611,613 917,774,292 1,752,103,001 1,039,038,541
607 Kole District		1,449,893						1,338,355,431	
608 Butambala District		0 127,279,5	159 156,085,159 500 127,279,500	0 52,171,372		75,108,12		0.0	0 0
610 Buhweju District 611 Agago District		0 135282820	505 176,582,505 499 0	69,415,49		7,167,01	0 1,795,045,49	1,795,045,499 1	1,795,045,499 1,064,504,459
612 Kween District 613 Kagadi District		0 853 594,877	426,493,35	181,593,60		44,899,74		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
614 Kakumiro District 615 Omoro District		0 5/5,149,66	505,349,66	220,912,52		34,437,14		1,272,051,675	1,272,051,675 718,399,85
		0 214 834	214,836,80	3 78,640,405 0 0		,196,39	136,196,398 0 1,374,859,32	1,374,859,323	1,374,859,323 851,870,343
615 Baharach Dietrict		0 1168,543	0	0	0			0 1,168,643,511 708,225,097	1,168,643,511

	Code District		Standard Boyle	01 Production and Marketing Production and	Production and	o/w Agricultural	La Production Alon	Production and		o/w Agriculture
Controlled Con		trict LRDP	o/w USMID Refugee Hosting Districts	Marketing - Wage Conditional Grant	Marketing - Non Wage Recurrent Conditional		Non-	anu ent Grant	, a	Extension - Development
Table Tabl	sn1 Adiumani District	0	0	A CONTRACTOR OF THE PARTY OF TH	Grant 259,232,191			110,380,834	46,045,714	64,284,620
Mathemetic Mat	502 Apac District	0	0	1000	167	148,767,993		51,788,093	26,074,245	25,713,848
The distribution of the control of t		0	0	45	2			213,616,043	104,332,189	109,283,854
Interbalenty libration 2811 (AS) 0 AMANUTATION 297 (AL) 297 (AL) 297 (AL) 297 (AL) 298 (AL) </td <td>SCA Bueiri District</td> <td>0</td> <td>0</td> <td>2</td> <td>200 0000</td> <td></td> <td></td> <td>136,007,323</td> <td>71,722,703</td> <td>64,284,620</td>	SCA Bueiri District	0	0	2	200 0000			136,007,323	71,722,703	64,284,620
The base between the control of the	SCA Bundibuevo District	228,214,601	0	# 10 mg				193,247,138	38,964,050	154,283,088
Submitment (DCS Bundingeyo District	0	0		252,877,97	232,893,202		806780766	28,374,226	70,713,082
Controlleries Controllerie	and price District	0	0	Section 17	313,546			139,000,457	49,203,989	89,998,468
Part	cool of the District	0	0		154,545	×		66,597,262	28,026,490	38.570,772
Control Control Control Co	5.55 GUILDISTICE	0 4	0	HALL				76,690,534	38,119,762	38,570,772
Make District Make Dis	559 delma District	0 4	0		194,093,7	200		102/500/250	51,473,033	51,427,696
Columnit		0	0		320,786,63	281,469,686		117,258,685	59,402,527	57,856,158
Manusapa Britistic Manusap		0 0		S) in the second				139,650,16	27,349,841	64.284,620
	SLZ Kabale District	240 889 306	0			1		135,538,001	39,111,070	96,426,930
	SIS Kabarole District	0	0.4	36 (12 (7)	151,041,79			590,680,062	20,924,291	38,570,772
Chambighorder Chambighorde	514 Kaberamaido District	0 0		The same	75775145			35,592,838	10,993,703	44,999,234
Earmone District Control Stationary District Control S				N. C.	The late back	Marie		168,759,544	78,255,076	89,998,468
Part				1				Distriction of the contract of	47 648 477	70.713.082
Ret		0	0		224			CHETTONICS	75,000,15	103
Record	515 Kanungu District	0	0	995,939,64	359,323,47	329,057,577		367 C16.10.	11 000,000	70 713 082
Trainan Diritric (1900,688) C (520 Kapchorwa District	0	0	496,221,145	3 399 354,78	389,388,840		25071778	CCC,POULT	100
Comman District C. 1566/2000 C. 1566/2000 200,000.000		500,606,899	0	959 228 19	5 ASI 868 71	394,345,348		182,797,587	96,372,148	OCC,CZP,GOT
Mobale Patrict 448,56,053 C 889,300 131,271,200 88,800,805 141,271,200 88,800,805 141,271,200 88,800,805 141,271,200 88,800,805 141,271,200 88,000,912,200 90,271		0	0	SKY STATE	0 233,719,32	209,058,629		88875686	34,667,218	54,284,520
Closule Dietrict 1985-85,177 C 255-85,977 255-25,272 255-25,27	523 Kayunga District	418,561,053	0	382,315,40	159.560,73	131,271,250		118,133,548	60,377,490	20,836,13
Escay Dartet 1995/517 0 6 6591468 221/45135 225/5175	524 Kibaale District	Q	0	1,588,601,976	5 357,245,51	345,877,20		102,132,214	30,419,132	70,715,062
Edge District CO Composition ASSESSION STATES 28,263,255 33,472,795 47,272,505 47,27	525 Kiboga District	198,556,117	0	567,312,39	238,013.78	217,481,98		84,811,195	26,955,037	20,000,400
Londo Datrict City Control Datrict		0	0	629,083,833	81 - 316,689,42	285,261,55		137,553,350	47,554,882	89,998,468
Cumb Daritet O DESTRAÇATI LEGARDATI LACAGASIS CHARGASI CALASSIS CHARGASI CALASSIS CHARGASI CALASSIS	527 Kitgum District	0	0	535,450,63	5 236,989,70	208,381,51		7/ E97/F	39,412,955	9CT.0C0.7C
Kenil District 44575/148 0 444705/40 1266/33/0 2,729,20 0 2,729,20 1 1 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,729,20 0 2,229,20	528 Kotido District	0	0	573,454,071	154,774,47	140,344,63		THC true ha	32,302,237	7 TT 073 00
Inc. District 485/6/488 0 7/17/55 0 7/17/56/79 236.3/53/12 48.97/500 26.2/53/12 26.2/53/12 27.2/55/1	519 Kumi District	0	0	Z	191 698 30	166,454,33		486,680,0%	37,494,814	277,076,86
c 380,277,715 0 160,400,400,400 280,400,358 263,33,587 3,275,66 110,405,900 25,258,112 7,470,325 3,275,66 110,405,900 25,258,112 7,470,325 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 9,255,193 3,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,448 8 2,249,444 1,249,444 1,249,444 1,249,444	550 Kyenjojo District	436,767,438	0	1,02	71 412,726,13	363,753,13		204,843,113	76,2/3,8/3	128,569,240
c 380,2777/15 0 102489/318 380,2878/26 23,0458,172 47,470,325 55,590,688 73,471,088 d 4 0 0 485,572,472 81,111,192 28,251,143 22,401,0324 11,161,100 23,447,088 d 0 0 485,572,472 81,111,192 202,724,997 28,865,167 74,025,989 41,880,539 d 0 0 485,572,472 81,811,112 202,724,997 22,835,167 74,025,989 41,880,539 d 0 0 481,834,371 11,812,482 20,725,997 21,434,492,250 21,134,491 20,725,193 41,820,539 d 0 0 481,834,341 113,828,371 113,828,371 114,449,250 22,504,330 24,535,193 12,434,272,200 25,535,911 12,833,131 r 0 11,144,481 11,144,482 11,144,482 22,504,433 11,144,483 24,434,433 11,144,483 24,444,433 11,144,483 24,444,433 11,144,483 24,444,433 24,444,433	531 Lira District	0			0 298,410,25	265,137,58		110/425/270	52,569,112	57,856,158
	532 Luwero District	380,277,715	Q	The second	9 367,928,49	320 458,17		156,997,054	73,427,058	83,570,006
4 4 6 4855CM241 \$1311105 30.33.4937 28.885.167 74702589 43.00.093 4 4 6 495 MARCAN \$1311105 30.33.4937 28.885.167 74702589 43.00.093 4 0 0 497 MARCAN 397 MARCAN 398 MARCAN 43.285.965 21.295.795 674 MARCAN 24.439.127 24.449.39 24.444.39 24.444.39 24.444.39 24.444.39 24.444.39 24.444.39 24.444.39 24.444.39 <td>533 Masaka District</td> <td>0</td> <td>0</td> <td></td> <td>317,874,80</td> <td>295,770,43</td> <td></td> <td>Orritac'r.</td> <td>32,490,448</td> <td>38,570,772</td>	533 Masaka District	0	0		317,874,80	295,770,43		Orritac'r.	32,490,448	38,570,772
at 0 0 1,725,867,78 364,557,78 327,058,222 57,489,590 May,5968 A2,855,656 C2,506,355 C2,743,725 C6,741,725 C6,741,725 C6,741,725 C2,506,355	534 Masindi District	0	0		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	302,324,93		656770161	41,000,000	024 600 00
cf 0 591,891,500 0 591,893,500 1,435,707,858 1,435,50,888 1,435,50,888 1,435,50,888 2,435,94,75 2,564,127 1,564,127 2,	535 Mayuge District	0			3	327,026,22		120,753,001	561,557,06	154,000,000
cf 0 0 42884388 25,8827A 13,467,250 17,415,594 26,939,121 28,243,27 f 0 0 550,744,155 11,888,76 22,250,483 55,939,192 28,243,27 0 0 550,743,155 11,888,76 11,888,76 22,250,483 54,939,192 28,939,193 28,939,193 28,839,188 1 0 0 550,7715 21,894,747 11,888,10 14,844,900 56,939,193 18,333,188 1 0 0 250,738,527 21,894,77 21,843,400 27,443,000 56,939,188 1 0 0 250,738,527 21,944,77 21,852,127 44,886,785 15,543,200 66,799,188 1 0 0 27,748,211 115,505,338 14,418,789 44,886,785 21,544,200 44,886,785 21,544,200 1 0 0 27,748,211 115,505,338 14,143,789 44,886,785 27,843,199 27,144,588 1 0 0 27,247,444 </td <td>536 Mbale D strict</td> <td>٥</td> <td>0</td> <td>591,884,54</td> <td>0 439,707,60</td> <td>396,850,68</td> <td></td> <td>221,930,275</td> <td>6/,64/,18/</td> <td>P80,587,PCT</td>	536 Mbale D strict	٥	0	591,884,54	0 439,707,60	396,850,68		221,930,275	6/,64/,18/	P80,587,PCT
Voroite District 0 517/44/58 113.28/57 22.500,435 54.59/34 26.58/344 Moryo District 0 458/35/71 118.28/11 113.28/56 27.583,005 715.28/34 148.44,300 559/34/12 148.28/4,300 759/34/34 148.44,300 759/34/34 148.44,300 759/34/34 148.44,300 759/34/34 148.44,300 759/34/34 148.44,300 759/34/34 40.582,1123 148.44,300 759/34/34 40.582,1123 <t< td=""><td>537 Vbarara District</td><td>0</td><td>0</td><td></td><td>151,882,74</td><td>134,467,25</td><td></td><td>69,437,361</td><td>24,438,127</td><td>44,999,234</td></t<>	537 Vbarara District	0	0		151,882,74	134,467,25		69,437,361	24,438,127	44,999,234
Moyor District 0 0 454,827,715 211,688 210 156,843,400 71,844,800	538 Vorotc District	0	0		5 125,329,11	113,828,67		54.695,192	28,581,344	040,617,52
Colorado	539 Moyo District	0	0	456,85274	5 211,688,21	196,843,41		36,953,910	18,383,138	30,570,772
ricit 431171/768 0 78,000,000 218,042,150 230,618,083 42,464,493 425,202,00 65,791,388 died 403,027,945 0 271,258,211 115,705,588 213,571,371 21,635,167 59,469,988 27,774,688 District 218,915,915 0 65,747,7914 375,144,407 348,152,320 26,962,427 119,435,93 37,40,511 Dartict 218,915,915 0 64,747,914 375,144,407 348,152,320 26,962,427 119,435,93 37,20,511 Dartict 218,915,915 0 64,747,944 375,144,405 335,144,438 27,081,542 47,40,912 39,21,001 Dartict 218,915,915 0 67,477,444 37,474,445 334,493,823 45,955,245 47,403,123 118,510,203 42,369,280 Strict 0 67,477,444 143,473,445 324,494,286 30,600,878 118,510,203 42,369,280 strict 0 67,477,444 324,556,203 324,556,203 31,360,205 118,510,203 42,269,280<	540 Mpigi District	0		598,543.52	214,984,65	187,336,66		79,152,894	40,562,122	30,710,772
det 403_052_849 0 106_788_567 693_055_84 644_48_769 44,886_88 23,742_500 ret 218_916_915 0 667_147_914 115_705_538 144_48_769 24,746_88 21,746_888 21,746_988	541 Mubende District	431,171,768	0	738,000,00	273,052,57	230,618,08		15/512/220	55,797,138	200,073 20 200,017,07
Strict	542 Mukono District	403,062,849		1,006,738,56	689,305,50	644,418,76		and Top act	77747,500	200,074,00
Ostrict 218,915/915 0 667,147/314 358,152/201 26,96,427 118,470/31 39,23,207 Object 0 0 491,264/31 362,255/21 134,270/31 39,23,207 30,23,235 30,23,235 30,23,235 30,23,235 30,23,235 30,23,235 30,23,235 30,23,235 30,23,235 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 48,23,237 <t< td=""><td>543 Nakapiripirit District</td><td>0</td><td></td><td></td><td></td><td>113,571,37</td><td></td><td>956'976'65</td><td>27,774,000</td><td>707.542.50</td></t<>	543 Nakapiripirit District	0				113,571,37		956'976'65	27,774,000	707.542.50
Brick 0 491,593,331 180,235,931 195,144,358 27,021,752 291,592,931 30,200,215 21,021,592 30,200,215 21,021,592 30,200,215 21,021,592 30,200,215 21,021,593 31,360,224 22,515,593 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,225 42,369,280 31,360,235 31,360,205 31,360,235	544 Nakasongola D strict	218,916,915		and the	4 5	348,152,32		PEC ECT ROT	27,740,712	70,713,002
brick 0 0 5713874981 30448484 314,499.22 42,972,273 41,022,273 42,022,273 42,022,273 42,022,273 42,022,273 42,323,274 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 42,323,273 435,273	545 Nebbi District	0		0 491,369,43	166,223,9	135,144,36		20,000,00	77 621 602	12/
0 0 281,557,021 18,417,344 24,415,784 183,511.66 30,603.88 113,417.49 42,585,250 34,415,784 183,511.66 30,603.88 113,417.49 54,325,256 34,415,784 34,415,7	546 Ntungamo District	0		0 572,957,49	360,474,80	314,499,52		567 679 102	2,750,793	707,756,461
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	547 Pader District	0		100	194,797,5	163,691,68		579'01G'671	42,369,280	697 800 08
Rakai District 0 428,353,201 35,955,201 324,994,866 31,360,203 418,104,722 Rikungiri District 0 0 509,34,445 326,955,011 292,994,866 31,360,203 46,043,121 Rikungiri District 0 0 509,34,445 326,955,011 292,055,139 31,360,203 46,043,121 Simohabule District 0 0 679,859,118 326,355,427 324,185,972 34,210,577 105,428,385 50,572,828 Simohabule District 0 0 679,859,118 34,355,427 337,656,983 27,202,444 114,918,295 39,938,596 Soroti District 0 0 679,859,118 34,354,545 291,856,685 52,124,789 92,002,436 Vunkiso District 280,053,259 0 0 769,730,145 280,318,589 114,158,811 25,448,585 291,856,685 22,124,789 32,434,366 32,434,366 32,434,366 32,434,366 32,434,366 32,434,366 32,434,366 32,434,366 32,434,366 32,434,366 32,434,366	548 Pallisa District	0		0 549,477,44	14 254,193,3	226,758,50		247,555,000	002,020,00	001,000,000
Rukungiri District 0 510,344,45 36,065,11 295,025,59 31,030,513 128,613,15 46,043,151 Sembabule District 0 0 718,75,028 238,390,537 294,185,972 34,210,577 108,44,898 50,572,883 Sironko District 0 0 63,932,705 73,433,48 173,022,380 37,202,444 14,435,595 39,938,596 Soron District 0 0 64,932,705 703,143,48 173,022,380 30,722,988 92,116,733 47,021,499 Toron District 0 0 76,510,081 34,041,455 291,856,685 52,184,769 30,445,145 33,443,66 33,443,66 30,722,988 92,116,733 47,021,499 47,021,49	549 Rakai District	0		0 428,355,28	356,355.00	324,994,86		118.817.835	48,104,752	/0,/13,082
Sembabule District 0 108,975,103 328,396,503 294,185,972 34,210,577 108,478,985 50,572,828 Sironko District 0 6,383,913 35,785,913 27,22,444 174,943,293 39,738,593 27,22,444 174,943,293 39,738,593 27,22,444 174,943,293 39,738,593 47,021,493 39,738,593 27,22,380 39,732,598 47,021,493 47,021,493 47,021,493 47,021,493 47,021,493 47,021,493 47,021,493 47,021,493 47,021,493 47,021,493 47,021,493 47,021,493 48,344,365	≘50 Rukungiri District	0		100	15 326,056,11	295,025,59		129.613,158	46,043,151	83,570,006
Sironko District 0 623,813,115 34,355,427 337,656,983 27,202,444 174,356,255 39,985,566 Stronko District 0 63,955,005 103,745,186 173,022,380 30,722,988 92,113,489 42,102,489 Torono District 0 763,500,007 344,041,453 291,856,685 52,124,989 52,124,989 42,113,481 83,344,245 104,115,881 104,115,881 104,115,881 104,115,881 104,115,881 104,115,881 119,162,24 111,916,224 Vumbe District 0 0 555,133,835 443,115,931 32,135,889 71,077,044 115,105,631 111,916,224 Vumbe District 0 0 555,133,835 43,115,931 32,135,889 71,077,044 115,105,829 111,916,224 Vumbe District 0 0 555,133,835 43,115,931 32,135,889 71,077,044 115,105,224 111,916,224 Vumbe District 0 0 555,133,835 43,115,931 32,156,681 115,105,224 11,916,224 Vumbe District	SS1 Sembabule District	0			328,396,5	50 294,185,97		108,428,985	50,572,828	57,856,158
0 0 60 50,955,05 203,745,168 173,022,380 30,722,988 92,100,83 47,021,499 0 0 763,570,65 344,041,453 291,856,685 \$2,184,769 \$2,184,769 \$3,443,66 \$3,443,66 \$3,443,66 \$2,184,769 \$2,184,769 \$2,144,855 \$2,144,855 \$2,144,855 \$2,144,855 \$2,144,855 \$2,144,856 \$2,14	SET Simple District	2				337,656,98		174,938,299	39,938,596	134,997,702
6 7 755,570,667 344,041,459 291,856,685 52,184,769 204,455,144 48,344,356 7 280,053,259 01 745,1281,607 344,454,455 280,318,584 104,115,881 125,148,593 419,593,465 8 280,053,259 01 352,148,593 372,135,585 71,077,044 195,448,530 111,916,224 8 0 0 523,778,485 264,777,593 234,911,015 32,566,881 115,107,663 47,966,319 12 0 0 689,337,001 270,173,168 252,177,538 17,951,730 101,157,005 24,110,541 13 0 0 244,752,443 125,476,785 100,381,102 28,595,634 117,002,040 37,470,034 141 0 0 244,752,443 125,476,785 100,381,102 28,595,634 117,002,040 37,470,034	SSZ SITORKO DISURCE	2 (173,022,38	Ī	92	47,021,499	44,999,234
280,053,259 0 745,031,059 344,454,455 280,318,584 104,115,881 252,448,851 149,593,469 111,915,224 0 0 865,913,835 443,713,693 372,135,859 71,077,044 195,495,330 111,915,224 1 0 0 623,775,468 257,473,698 234,911,015 32,566,681 125,107,663 47,966,319 1 0 0 680,337,001 270,479,478 252,177,538 17,951,730 101,727,005 24,110,541 1 0 0 241,752,343 128,916,164 100,381,102 28,595,634 121,000,000 37,470,034 1 0 0 241,752,343 128,916,164 100,381,102 28,595,634 121,000,000 37,470,034	553 Sproti District	2 5		7	A PAGENCE	791.856.68		S. Valle	83,344,366	122,140,778
Walkiso District 280,053,259 U Assistation Assistation <t< td=""><td>554 Tororo District</td><td>0</td><td></td><td></td><td>With the finance</td><td>20,000,100</td><td></td><td></td><td>149 593 469</td><td>102.855.392</td></t<>	554 Tororo District	0			With the finance	20,000,100			149 593 469	102.855.392
C O O SS_913-365 443_11/95 372_128-389 17.071/044 47.076.081 47.076	555 Wakiso District	280,053,259			304,456,4	280,318,08		200 200 300	111 016 224	202
c 0 0 671776468 257477696 234,911,015 32,566,681 12511/1869 47,966,315 0 0 689,347 001 210,179,186 252,177,538 17,951,730 101,127,005 27,410,541 1 0 0 241,751,343 126,916,186 100,381,102 28,595,634 121,040,040 37,470,034 1 0 0 241,751,343 126,916,186 100,381,102 28,595,634 121,040,040 37,470,034	S56 Yumbe District	0			443,213,9	372,135,85			111,915,224	300,000,000
0 0 689,347 001 270,1791,678 252,177,538 17,951,730 101,727,095 24,110,541 10 0 0 241,752,343 128,916,736 100,381,102 28,595,634 121,040,040 37,470,034 17,470,034	957 Butaleja District	0		0 629,775,46	58 267,477.60	234,911,01			47,966,319	//,141,544
t 0 0 241752343 128376736 100,381,102 28,595,634 121,000,000 37,470,034	SS8 Ibanda District	0		0 689,342,00	2701292	252,177,53		20 10 10	24,110,541	77,141,544
State	The special property	0		243,752,34	138,976,7	100,381,10		121,040,040	37,470,034	83,570,006
27 708 061				Canada Atlanta	and a factorial and a factoria	The section of the se				



Code District	o/w District LRDP (DDEG)	o/w USMID Refugee Hosting Districts	g1 Production and Marketing Production and Production and Mark Marketing - Wage Conditional Grant	Production and Marketing - Non Wage Recurrent Conditional	a/w Agricultural Extension - Non Wage Recurrent	o/w Production - Non- Wage Recurrent	Production and Marketing Development Stant	200	o/w Agriculture Extension - Development Development
	0		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Grant 324,780,205	293,007,786	31,272,419		123,657,726	46,526,182
562 Kiruhura District	0	0	No. of Lot	262		23,437,628	00		86654,538
	0	0	451,920,76	209,321,055		20,643,695	95		58,195,714
564 Amolatar District			601,192,637	230,418,945	210,670,171	19,748,774 25,525,772	74	The special services	74 97,367,913 26,654,831 72 107,665,118 36,952,055
SES Amuria District	0	0.0				19,125,231	231		167/498/354
567 Bukwo District	0		474,500,804			16,159,916	916	916 97,672.732	2
568 Mityana District	298,516,716	0	651,920,57	8 307,580,475	278,707,042	28,873,433	3,433		136,770,752
570 Amuru District	0			151,641,529		32,1	32,179,226		17,447,233
571 Budaka District	0		385,345,19	177,533,811	150,311,824	27	27,221,987	Total Street	The second
		0.0	377 530 64	108847.178	85,213,647		23,628,532	13,628,532	87,639,978
574 Namutumba District	0		566,122,46	236,259,668	203,167,697		33,091,970		113,816,459
	0		368,799.07	86.6519147	249,225,301		22,400,629	100	301,624,919
576 Sullisa District	0		0 495 081.12	104,562,388	86,811,646		17,750,742	30.5	58,812,804
577 Maracha Distric:	0		0 458,254,00	197,494,684	175,040,193		22,454,441		83,643,317
578 Bukedea District	0		- 3 - 1 - 1 - 1	271.912.848	243,564,590		28,348,256	The same of	80,330,610
579 Bududa District	0		0 538,117,60	245,329,345	148 574 731		13 869 791	13 869 791 61 987.257	100
			TE SHE SET	M 155 729	89,330,527		22,025,202		56,465,275
			0 751 009 16	257,798,124	239,948,777		17,349,348		61814,047
583 Buyende District	0		0 510,440,53	710 285,877,917	238,608,082		47,269,835	5.0里人	110,561,061
584 Kyegegwa District	408,015,801		0 511,299,3	234,984,250	185,494,903		39,469,346	1000	125,934,738
585 Lamwo District			0 245961.29	182,068,367	152,573,400		29,494,967	100000	100000
586 Otuke District	0 0		572,705.03	72 274,092,329	243,754,183		30,328,146		127,318,751
588 Alebtong District	0		0 348710,66	167,212,190	137,162,181		30,050,013		102,258,397
589 Bulambuli District			6	256 658 118	330,154,509		26,503,609		77 973 057
590 Buvuma District			0 735,669,873	10 759 106	133 113 013		22.138.311		22.138.311 62.473.903 30.331,593
591 Gomba District			2 5 5 5 5 7 5 6	50 tm 41	243,578,132		34,286,424	Statistical in	100,603,359
593 Luuka District			0 625,239 70	1911877,105	163,258,330		28,618,775		93,956,324
594 Namayingo District			0 784,489,7	76 216,092,59	207,040,815		29,051,783		98,548,864
595 Ntoroko Distric:	101,982,062		0 482,538,5	207,671,140	195,001,648		12,669,493	10.00	
536 Serere District	301 170 745		S 297 EE9	279,863,65	248,981,538		30,882,119		135(02),714
598 Kalungu District				16 219,892,031	199,795,647		20,096,383		77,505,768
			0 611,112,9	70 218,425,36	200,472,766		27,952,800	27,952,800	
600 Bukomansimbi District		0 0	0 599,822,8	273,714,144	254,452,656		19.321,484		1035,782,401
602 Rubirizi District			0 574,785,9	40 217,735,98	195,678,766		16,557,217	16,557,217 92,393,100	92,393,105
603 Ngora District			0 617,028,5	196,070,82	177,559,074		18,511,751	18,511,751	
604 Napak District			0 333,054,4	46 185,96,96	175,742,281		27 212 569	10 0	C89 LLE 611
605 Kibuku District			465 906.1	20,000,000	136,485,063		35,314,539		681711101
603 Vola District				20 212,412.95	184,804,242		27,608,716		25,624,947
608 Butambala District		0 0	0 485,425,5	73 145,514,33	132,855,708	J.	12,658,629	12,658,629 53 845.37	53,845,372
609 Sheema District		0	0 469,709,1	74 774 685,75	210,412,866		14,242,385	14,242,385 94,056,96	19
E10 Buhweju District		0		90 150 346 38	132,611,945		17,/34,642	153	016 481 951
611 Agago District			628.626.95	36,049,32	282,309,313		15,740,011	ILEANIE I	103 386,303
612 Kween District		0 0	0 1,015,456,9	10 344,666,79	304,572,971		40,113,820		189 918,241
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615 Omoro District		0	0 233,274,610	10 156,762.08	133,532,826	UI	23,229,256	23,229,256 77.333.33	77,333,337
616 Rubanda District		0	0 377,617,0	182 237,637,96	216,547,560		21,090,401		67,605,858
617 Namisindwa District		0	VERTINEZ	169 tot 691 14,000,001	146.912.689		22,190,603	CHOOL ST	CHOOL ST
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Märketing - Non Wage Recurrent Conditional Recurrent Grant

April Process Proces	Code District		06 Trade and Industry 0	O) Education	Section Section			· U	The same of the sa	o/w Secondary
		NO.		Education - Wage Recurrent Conditional Screen	o/w Primary Education Wage	e/w Secondary Education - Wage	Development	ent-Conditional	o/w Primary Education - Non Wage Recurrent	Education - Non Wage Recurrent
Restriction		MO TOS	CORNERS	2007 181 705.4	5,386,630,152		382,983,960	23		
Marco Marc		Control of the contro	176 558 01	LAY 619 T61 9	4,856,393,082			1,194,077,623		
		2	1305251	51,111,919,00	18,200,624,047			5,610,170,600		
March Control March Contro	503 Arua District	2:0	19EU WAS BA	1.00 Cat SPE vs	10 108 480 588			2,568,959,684	1,566,256,955	
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Basical plantinin: Basical	505 Bundibugyo District	Movement of the	Statistics lentitetics	65 CAIL GET 11	7,459,638,009			2,018,040,612	758,630,000	
Description	506 Bushenyi District	112,280,000	10,454,010	Technician Contraction	289 227 819 0			3 270 616 151	1,272,425,315	احر
Design Clarical Control Co	507 Eusia District	0	Socreto er	12,596,000,000	235 073 355 0			200 200 200 200	668.349.481	
Part	508 Gulu District	0	13,335,529	12 veltar ter	CC7'CHC'C11'8			1/476.836.133	562.752.063	
	509 Hoima Cistrict	0	12,385,080	5829,031,883	4,158,621,010	Ī		207.418.540	1 280 911 823	
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Columna Deliriet All MARIA	512 Kabale District	9	10:345764	13,459,701,62	9,818,138,487			020/14/1409/1:	USE 356 369	
Columnation Datiert	513 Kabarole District	0	12,449,158	7,046,533,520	4,954,874,054			- Langa Academ	C10 21C C77	
Grand Belterict C. (2000)	514 Kaberamaido District	0	3,885,520	4,471,520,051	2,769,801,475			1,100,903,458	270,510,510	
Control District 6.0 1.146/12/20 1.146/20/20 2.146/20/20 2.146/20/20 2.146/20/20 2.147/20/20	515 Kalangala District	O STATE OF THE PERSON NAMED IN	5,350,352	2,285,186,78	1,300,970,996			432,032,009	11/,018,000	
Extrament political control of 1155/200 (1550/2012) 2.145/2010 (1550		no management of	19 416,720	TEX 25 F F E E S 21	12,572,019,891			3,645,772,855	1,727,405,414	,
Colorador Colo	S18 Kamwenge District	0	11567367	8 123 023 76	5,658,943,324			1,7721,677,679	824,472,184	
TREADMONTH ORDER 1257250	The second course	24	16,495,710	14.673.775.76	9.131.570.238			Z978;647,840	1,014,171,451	
State Definition	519 Kanungu District		200,000,000	2 700 107 20	7 176 265 169			690,880,242	296,059,200	
	520 Raponorwa District	200	954.455.14	26.571.277.45	19,929,622,67			4,708,188,693	2,301,301,753	
	221 Kases District		320 001 21	6 788 706 521	4.833,005,880			1,768,782,341	1,000,837,891	
Colored District Colored Dis	522 Katakwi District		102 150 21	SCRIE SPAN	10 938 063 95			2,810,277,186	1,478,787,056	
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C	529 Kumi District		18653673	9 326 195 40	2			1,642,805,531	1,220,564,095	
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Lawro Deirict Lawro Deirict Lawro Deirict Lawro Deirict Laberators C. 1154/055 6.44993780 5.1256/3266 2.525/3250 1.032.503126 1.951/51608 7.337.1400 Masand Datrict 2.0000000 1.154/055 1.474/6455746 5.1258/327675 3.003.271,642 251.535.300 3.057.4254 1.140.0018 4.000000 1.486.0018 1.748,00000 1.486.0018 1.748,00000 1.486.0018 1.748,00000 1.486.0018 1.748,000000 1.748,000000 1.748,000000 <td< td=""><td></td><td></td><td>COP 619 4.1</td><td>10 25 1 25 45</td><td>17.007 148.03</td><td></td><td></td><td>4,290,617,016</td><td>1,917,882,759</td><td></td></td<>			COP 619 4.1	10 25 1 25 45	17.007 148.03			4,290,617,016	1,917,882,759	
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Michard District 0 1586.457 599.66.09 2,282.013,752 991.051.085 599.232.00 158.0456 599.232.00 158.0456 159.232.00 158.0456 159.232.00	535 Mayuge District	ACCOUNTS OF THE PARTY OF THE PA	DAN STATE SIL	St. Elle ME AB	10.274.812.07			-4 881/442/749	1,449,024,131	
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Moyo Elsrict 6 10,45920 5,1455730 3,513,72,573 1,055,574,805 537,254,844 1005,157,800 360,747,573 Moyo Elsrict 0 11,263,285 11,207,654,31 4,817,276,402 4,	537 Modified District		14 986 459	3,763,463,69	3,481,194,49			517,031,649	168,142,791	
	538 Moro District	0	16,149,887	5,146,657,22	3,513,727,57			1,093,157,620	366,667,797	
tric: 0 37877112 8445385001 5.945,429,142 2.199,94,459 0 17701745 931,22,112 icf 47017462 18 (22271755) 11,146,515,409 6.540,194,407 3.36,267,744 3.3771748 529,935,904 birtict 0 13,873,324 2,693,350,045 7,658,278,308 2,517,584,950 355,518,748 1,850,110,66 696,316,000 Dorrict 0 13,873,324 16,273,757,544 13,865,973,806 2,517,584,950 355,518,748 1,850,110,66 696,316,000 17,715,042 17,715,042 15,127,777,544 13,865,973,806 4,857,313,496 638,844,232 8,740,831,81 1,128,831,038 18,341,414 0 17,274,413 5,707,773,754 16,180,960,97 1,693,741,919 63,843,780,114 1,264,322,789,139 18,341,414 0 13,340,414 8,419,393,439 1,127,241,413 62,180,960,97 1,693,741,919 648,732,780,614 1,264,322,789 18,341,414 0 13,340,414 1,104,309,90,97 1,693,241,919 42,174,329,919 42,174,329,919<	EAD Main Pintrick	0	13 688 8961	11507,695.43	6,781,843,02			1,684,719,385	680,747,355	
Mulkon District 17,001,626 18,023,777,950 11,146,515,409 6,540,194,407 236,727,24 238,7198,888 1,259,935,994 Mulkapripiri District 0 13,847,033 2,693,350,945 2,180,079,395 376,537,773 226,512,301 755,827,773 226,512,301 755,827,773 226,512,301 755,827,773 226,512,301 755,827,773 226,512,301 755,827,773 226,512,301 755,827,773 226,512,301 755,827,773 226,512,301 755,827,773 226,512,301 755,827,773 226,512,301 128,513,788 1,281,513,788 1,282,513,301 1,282,517,773 226,512,500 1,772,517,501 1,772,517,501 1,772,517,501 1,772,517,501 1,772,517,501 1,772,517,501 1,772,517,501 1,772,741,635 638,844,221 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,772,741,635 638,101,179 1,7	CAS Michaela District	O'CO TO	(7.837.112	8,145,383,60	5,945,429,14		9	1,770,273,435		
Natapripirit britrit 0	Mikon District	Control Parketon	17,082,626	18,022,977,56	11,146,515,40			3,317,107,888	,1	
Malazini Pini District 6 13877324 10,277,982,005 7,558,278,308 2,517,584,950 351,518,748 1,800 (1,500) Nabbi District 0 1377,190 8,515,333,211 6,220,289,985 2,189,786,643 39,36,544 1,178,891,038 Nebbi District 0 177,154,47 19,175,794 13,855,973,806 4,657,919,496 638,864,232 1,178,891,038 1,281,908,179 Numgars District 0 17,975,944 19,184,175,754 1,385,973,806 4,657,919,496 698,780,116 2,207,338,133 1,337,280,061 Palica District 0 15,540,40 8,419,391,419 6,644,399,422 1,727,241,633 698,780,116 2,207,338,133 1,337,280,061 Rakai Clitrict 0 15,540,40 8,419,391,419 6,180,960,997 2,066,697,542 452,190,624 250,649,336 1,264,432,759 Rakai Clitrict 0 18,351,71 11,621,391,90 10,545,90,699 1,194,493,22 255,843,300 255,843,300 255,643,300 255,643,300 255,643,300 255,643,300 255,643,300 255,643,300	EAS NAMED CONTRACT	0	14,344,053	2,003,365,04	2,180,079,29			579,817,876		
Nambio District 0 13,72,350 6,510,913 11 6,320,289,985 2,189,786,643 9,736,584 18,190,381 1,178,891,038 Numbio District 0 13,721,5042 516,757,5534 13,865,973,306 4,657,919,496 638,864,232 2,747,744,635 4,667,919,496 638,864,232 2,747,744,635 4,687,919,496 638,864,232 2,747,744,635 4,687,919,496 638,864,232 2,747,744,635 4,687,919,496 4,687,919,496 6,684,339,482 1,727,241,635 693,780,116 1,264,832,759 7,727,241,635 693,780,116 1,264,832,759 7,727,241,635 693,780,116 1,264,832,759 7,727,241,635 693,780,116 1,264,832,759 8,727,541,635 6,644,339,422 1,689,244,839,422 2,549,693,445 1,264,832,759 1,264,832,759 1,264,832,759 1,264,832,759 1,264,832,759 1,264,832,759 1,264,832,759 1,264,832,759 2,549,693,444 1,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,244,299,150 3,24	PAA National Date of the state	0	13,857,324	10,527,382,00	7,658,278,30			1,880,131,086	696,316,000	
Numeric O 17/15-047 19/65/75/54 13.865.973.806 4.657,919.496 638.864,232 3761/1645 1681,908.179 Pader District O 15/919.944 9.900.472,233 6.644.399.487 1.727,241,635 698.780.116 7.277,241,635 698.780.116 7.277,241,635 698.780.116 7.277,241,635 698.780.116 7.277,241,635 698.780.116 7.277,241,635 698.780.116 7.277,241,635 698.780.116 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,242 7.277,242 7.277,242 7.277,242 7.277,242 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,241,635 7.277,242 7.277,242 7.277,242 7.277,242 7.277,241,635 7.277,242	CAE Nobbi District	O.	13.787.350	8 519 813 71	6,320,289,98			186,100,1381	1,178,891,038	
Pader District 0 17579534 9070477.233 6,644.399.482 1,727,241,635 698.780.116 207038318 1,337,280.061 Pallisa District 0 15,340,049 8410934494 6,180,960.997 1,693,241,819 458.397,662 259.9368 1,244,207,150 1,24	SAG Neuropa District	O	17/216/042	15,162,757,53	13,865,973,80			3,763,716,465	1,681,908,179	
Radic District 0 15-340-040 8,10,993,439 6,100,960,997 1,693,241,819 545,190,624 550,963 369 1,264,432,759 Rakic Listrict 0 13,950,708 11,851,817,900 9,302,292,797 2,066,697,542 463,827,562 267,033,955 1,244,209,150 Rukungiri District 0 15,933,711 15,701,193,900 10,545,902,669 4,193,446,932 955,844,300 1570,519,383 930,599,209 Rukungiri District 0 18,315,727 15,903,793 10,954,590,269 4,193,446,93 955,844,300 1570,519,383 930,599,209 Sembasulde District 0 18,315,727 15,905,967,732 11,916,280,388 204,083,256 104,451,911 1,179,959,963 Sonoti District 0 11,703,954,173,953 1,844,597,855 2,514,930,781 0 2,445,041,969,149 1,154,832,789 Torono District 0 13,915,944 16,833,535,860 11,773,964,328 1,119,337,708 1,119,337,708 2,447,440,395,144 1,128,282,640 1,193,377,84 1,119,337,708 1,119,337,708 1,119,337,708	EAZ Bados District	01	17,979,534	5,070,421,23	6,644,399,48			2,207,338,113	1,337,280,06:	
Raki Litrict 0 13550708 17.83,877.90 9.302,292,797 2,096,697,542 462,827,562 2671,043 034 1,244,209,150 Raki Litrict 0 15.935,710 15.703,133,900 10,545,902,669 4,199,446,992 958,854,300 397,0519,383 1930,599,029 Rakingin District 0 15.935,711 15.703,133,900 11.016,280,388 204,083,256 245,01491 1.179,796,933 Stembasule District 0 13.703,915 10,945,183,673 11.016,280,388 204,083,256 2445,01491 1.159,796,933 Stored District 0 13.703,915 1,264,515,163 5,556,835,538 1,892,204,088 204,083,257 1,124,832,789 Toron District 0 13.903,414 1,126,825,163 5,556,835,538 1,371,922,144 5,447,447,47 2,448,443,477 1,128,282,640 Variable District 0 19,815,94 16,834,575,565 11,773,964,328 1,371,922,144 5,447,447,475 2,547,640,369 Variable District 0 19,815,94 13,503,417,535 1,211,789,653 1,795,522,128	54/ radel Obulct		18 =40 040	8.419.393.43	6.180,960,99			1 549,649,369	1,264,432,759	_
Rikari Luticit 15,943,910 15,901,93,900 4,199,446,932 955,854,300 15,705,593,88 930,599,029 Rikungiri District 0 15,945,917,92 11,016,280,388 1,893,240,088 204,083,256 244,194,145 1,173,796,563 Sironko District 0 137,0345 10,349,518,663 7,834,597,855 2,514,920,781 0 0 2445,004,988 204,083,256 0 1,173,796,563 1,174,832,783 1,174,832,783 1,174,832,783 0 1,174,832,783	548 Pallisa Jistrict		13.950.708	11.861.817.90	9.302.292.79			2,677,083,056	1,244,209,150	
Rukungin District 0 18351721 176936772 11,051,260,388 1,893,264,088 204,083,256 064,511-911 1,179,796,963 Sembasule District 0 13720,315 10,249,515,635 7,834,597,855 2,514,920,781 0 2,455,014,952 1,154,833,789 Storoko District 0 13720,315 10,249,515,635 7,834,597,855 1,254,832,933 705,138,672 2,454,043,91 1,245,024,91 1,245,	549 Rakai Listrict		Unit Card Se	16.701 003.90	10 545 902 66			88E819.0218		
Sembasule District 1.174.31.1 1.194.01.1 1.174.01.2 1.194.01.2 <th< td=""><td>550 Rukungiri District</td><td></td><td>AT P. COLUCT.</td><td>Actendary of the</td><td>11 01C 200,000</td><td></td><td></td><td>2.054.511.511</td><td>1.179.796.96</td><td></td></th<>	550 Rukungiri District		AT P. COLUCT.	Actendary of the	11 01C 200,000			2.054.511.511	1.179.796.96	
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					1	637,283,327	3	15				205,161,91			8 469,827,180	9	0	1 231,683,746			297.194.70		174.629.64				167.571.808		75,7419,511			490,408,007						_		504 254 615			58,086,54	u u			333,315,73	0 00,100,100							162,657,736	Non Wage Recurrent	o/w Primary	
	THE STREET	THE PERSON NAMED IN	61,322,1	88,446,18		COLUMN COLUMN	70,524,310			DESCRIPTION OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED	A 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	71,876,853			83,145,735	CAL MARKS AND	N. S. P. S.				31,860,16		57,315,30			SALES PERSON			8700152	000,000,00		South H. Alling			The state of the state of	THE SHIP	91,645,624	THE REAL PROPERTY.		Contract of the last			56,923,973				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			281708/16			108,036,29	90,130,50		Development - Health	Transitional	THE OWNER WHEN PERSON NAMED IN
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10,009,299	11,790,615	0	0	4,241,228	9,500,352	0	0	0	0		10,587,895				15,098,773	4,580,527	4 700 714	6,531,492	0	12,978,159	0	0	0	0	5,768,071	0	0	0	0				5,513,597	0	0	0	0	3 647 456		0	7,549,387	0	0	10.178.948	5,089,474		0	65,993,514	0	0	8,991,404	2.290.263	6 531 492		o/w SNE Education - Non Wage Recurrent	
1,269,910,375	- 12	90-10-00	1,178,511,8	E557 [177]	1,153,175,401	1,264,794	1,237,782.0	1,769,485,L	1,285,671,5	5.077,587.1	TOTAL .	The state of the s	SO LINE STORY	27 454 455 2		A MON BROWN	SUDSCENED.		NAME OF THE PERSON NAME OF THE P		THE PERSON NAMED IN		1,42,013,56	1,189,774,81	1.181,859,28	1217,780,75	1,231,893,74	377,973.78	1 186 358.02	00,000,000,000,000	0.00/4871	1,221,705,91	11537166	1,189,656,42	1,780,779,57	974,777,03	1275,469.25	17.77.77.	1,2/1,/51,84	1,232,512,23	1,226,846,04	1 139,398,51	1117,825,99	441.343.14	STONE TO STONE STO	1,213,711,20	1, 189,645,58	1,223,549,23	2373,679,50	276,268,78	1,225,474,677	1.245,522,733	00 e80 cFr	THE PARTY OF THE P	Education - Development Conditional Grant	
1,038,245,386		Ļ	948,431,279	27,127,000	Ī	1,	882,219,305	1,047,327,655	1,125,081,650,000	1,120,996,099	320,400,700	070 490 70	2000,020,200,020,000,000,000,000,000,00	2 050 022 145	271 587 77	1,050,550,100	1,020,710,124			,	862,196,576	819,500,336	1,132,317,457	878,838,597	921,566,303	891,974,601	1,008,624,213	OI I	926,993,848	921.051.438	931 596 303	1,029,192,775	560,919,665	713,237,474	1,058,105,971	705,063,112	1,121,486,747	0.0000000000000000000000000000000000000	1,048,130,600	1,053,877,961	987,472,634	874,364,501	1,000,579,647		966,463,092	025 609 628 807 6TC C66	891,612,897	1,076,680,607	Name of the last	6		1	607.276.248	02 C3C 7C8	o/w Education Development - SFG	
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15,790,04	TO UBL 3P	77.17		65,725,735		46,807,153	40,556,520	35,927,983	47,371,564	42,613,841	41,492,868	40,158,250	45,451,260	45,432,495	38,466,355	21071070	10,139,031	47,5005,700	0.00 Tr 0.79	3/162/01	January Co.	CONTROL OF	41 552 574	-4 165 A38	41.917.643	50 397 714	43.343.585	56.841.650	45.623.278	41,400,162	46 733 181	Z06-59E ZE	41 597 438	25,000,054	44 341 148	165 ON 94	030766030	SIATERAS	51,895,134	30,259,228	41,287,615	38,822,765	45.870,223	31,776335	33,305,052	37,360,463	34,117,584	39324957	39 758,001	# DOT 7245	19 557 INS	2012 285 01	Dict Entry C.	308 12306	54,001,256	36,283,757	45 637,480		Wage Recurrent	Water and	The second of the second of
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Allegadoria and an	10,007,01	5.000	1,338 865,53	671.731.53	553,793,03	1,735,957,75	1,565,164,93	568 325,01	53,386,413	4924532	77,027,94	767,495,56	759,410.58	27,818,75	44 24 24 A	676,130,34	1,327,026,10	16 792 47	42.754.04	30,404,59	737,365,56	674,102/26	655,560.87	1,377-29,10	60,377,12	12,356,09	40,855,404	689,7997,639	06/15E/8161	708,139,531	45,917,600	26,147,459	10,495,79	53,984,07	193,847,938	151,010,02	25,672.45	40,288,877	705.144.958	700,040,040	550(818)958)	728,146,591	83,935,643	17,794,795	1,424,944,498	39,223,188	18,691,539	14,526,366	50 515 024	1253 654 654	20 021 151	CERCONS ROOM	44,652,292	694,833,088	754,969,614	Conditional Grant	Health - Development	Call Control of the C
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520 C20 OC	33,063,615	30,566,223	32,321,788	34,485,954								000275'56				30.067.375	20,227,000	705,005,67	75,141,16	30,504,491	35,391,921	35,2/3,3/0	31,694,439	34,988,769	30,863,75	37,324,132	35,074,198	31,577,474	33,229,247	36,504,596	31,345,367	33,002,000	43,672,384	34,590,307	37,900,668	29,779,355	34,471,233	30,229,933	35,247,603	32,831,604	29.973.120	31,202,32	31,440,207	35,384,5/4	35,704,101	30,094,437	41,425,727	37,239,203	32,271,931	31,689,838	29.168.533	32,237,762	27 277 299	35,548,648	31,247,861	Recurrent	o/w Rural Water & Sanitation - Non Wage	
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	0			O	7 PRINTERS	0 46,877,537		46 877 537	773 ganga Municipal Council
				0	SATISFIED ENGINEERING S	0 419,425,728	990	419,425,72	772 Mukone Municipal Council
0				0		0 12,469,749		12,469,749	77: Hoima Municipal Council
0				100	S SUSPENSION S		500,000,00	\$35,377,130	
0				0	S CHARLES SAN IN	0 8,541,503		8,541,503	764 Tororo Municipal Council
ACCOUNT OF THE PARTY				e	The same of the sa			3,933,014	763 Soroti Municipal Council
0	5			8 6	TO THE PERSON NAMED IN			THE RESERVE THE PARTY OF THE PA	762 Moroto Municipal Council
0	0.					24,202,62		55,568 628	761 Mbarara Munic pal Council
0	0	Section of the least						2,847,160	750 Mbale Municipal Council
0	0					15		136,456,56	755 Masaka Municipal Council
0 0	0			268				36,941,56	758 Lira Municipal Council
0 0	a l	STATE OF STA						5,515,486	757 Kabale Municipal Council
0 0	0	THOUSE CONTRACTOR						24,004.0	
0 0	A PROPERTY OF THE PARTY OF							2000/000/000	754 Sulu Municipal Council
0								27 27 27 27 27 27 27 27 27 27 27 27 27 2	753 Fort-Portal Municipal Council
0	0	DESCRIPTION OF THE PARTY OF THE						77,589,15	752 Entebbe Municipal Council
0	MILETY AND A STREET HIS	MICHIEL STREET		0	THE REAL PROPERTY.			25,100,10	
0	0			0				100,409,63	635 Kalaki District
0	0 264,443,396			29,990,292	33 458.0			TVS UDE UC	634 Karenge District
15,801,980 19,801,980	139,083,075		1,768,072	34,920,244	35,688.3		0	A POSITION OF THE PARTY OF THE	STATE OF THE PROPERTY OF THE P
086108/61	337,535,45	Medical Control of the Control of th	3,943,188	33,313,875			0	232.28.565	
086708'61	2,14,136,039			463	34,143,62		0	53,009,851	OST AMADDS a District
19,801,08,01		BIGINS BILL STREET	3,034,494	31,283,193	34,317,6			710.630.170	C21 Burnary District
19,801,980	Semile.		4,737,456	32,528,426	37,265.8		650,000,00	740 157 077	626 Char District
19,801,980	179,987,894	TANK STATE AND AND	1,131,098	29,728,382	30,859,480			280 661 51	OLD PRESCRIPTION
19,300,400	480,387,430		7,710,054	(0)	42,329,23	66,575,670	0	66.575.670	679 File tiple District
non rought	1/8			30,968,485			0	72,817,465	Fanelehwang District
Section 2				31,813,947	36,758,71	42,824,574		42,824,574	625 Kwania District
ASS TOS ST	8/2/105/245		-				650,000,000	711,681.357	625 Facanda District
200000000000000000000000000000000000000		1000		29,354,626	32,826,75		650,000,000	100,100,289	624 Bugweri District
Nacional Section 1				33,397,109	36,431,03		0	12,102,460	623 Nabilatuk District
			2.	29,585,292	32,539,51	20,917,967	0	20,917,967	622 Sunvangabu District
THE PARTY OF THE P				33,323,170	\$288.8E		0	39,221,188	621 *votera District
19,801,980	131,412,000	Control of the contro		29,150,510	31,189,14	16,891,440	0	16,291,440	620 = ukies District
Citerionica	Conditional Statit			n.	Conditional Grant	and performance part	epgraces	STATE OF THE PARTY	
Development - Water Sanitation (Water &	Development	Urban Water	Wage Recurrent	Recurrent	Wage Recurrent	Development - Formula	Development - Facility	Conditional Grant	
		Support Services Grant	& Environment - Non	D/W Kural Water &	Environment - Hon	o/w Health	a/w Health	Health - Development	
Transitional	Water and				Water and		The second secon		Code District
	100 Sept 100				09 Water & Environment				



615 Butebo District	616 Pakwach District	617 Namis ndwa District	616 Rubanda District		613 Kagadi District	612 Kween District	611 Agago District	610 Buhweju District	609 Sheema District	60/ Kole District		605 Kibuku District	604 Napak District	603 Ngora District	602 Rubirizi District	601 Mitooma District	599 Lwengo District	598 Kalung J District	597 Kyankwanzi District	596 Serere District	592 Namay ngo District	593 Luuka District	592 Kiryancongo District	591 Gomba District	590 Buvuma District	S86 Bulantuli District	587 Zombo District	586 Otuke District	SES Lamwo District	SB4 Kyeeegwa District	592 Buikwe District	581 Amuda: District	580 Lyantor de District	SZ9 Rududa District	577 Maracha District	576 Buliisa District	575 Dokolo District	574 Namutumba District	572 Oyam District		570 Amuru District	569 Nakaseke District		566 Manafwa District		564 Amolater District	S63 Koboka District	561 Kaliro D strict			Vote Code District
27,202,1	40,202,0	4849494	\$2595.6	42 937.5	0813407	2,6193,8	67/64/39	26 681,4	24,079,3	N 951 IC	1777/16	53,188,5	45,590,40	33,052,271	26,609,691	33,635,66	20 3776 35	31,259,645	52,750,83	356,306,69	17.385,00	35,076,55	57,335,97	39,131,650	26,173,38	46,883,00	58,125,37	27,279,53	37,161,76	74,043,76	10.344,021	36874.89	21,569,73	225.20.255	20 COC. (6	29,506,655	35,457,28	65,057.91	25,72,22	53,409,95	20,171,02	44,757.91	CA 544 SE	36,134,90	45,546,25	31875,073	25 187.7£	611151,65	Grant	Social Development Services - Non W真e Recurrent Conditional	10 Social Development
27,702,108	40,202,000	61 46,491,961	37,595,506	42,937,527	65 24,618,067	24,193,815	62,794,936	26,681,489	24,079,364	21.156.008	50,400,413	53,188,553	Han.			33,655,693					17,694,278			-	26,373,386	46.883,207	58,225,372	27,279,538	37,261,445	00 116	88 913 229	36,874,995			5 42,585,745		39,657,282	65,097,916	E68 709 8E		50,177,027	44,752,913	45.355.626	36,134,908			37,081,323	61,151,650	Apole Jecon	o/w Sccial Development - Non	
220700505	56,560,279	163,171,879	449,383 828	194,540,921	985 501 E6	172.820,775	238,323,400	135,900,650	853,949,383	235,009,644	198 586 969 C71 CCC C47	337,939,374	53,623,481	443,517,876	165,336,225	455,944, 234	08C PCD E8C	462.776,335	257,676,105	531,445,918	26,349,337	304,044,339	101,000,000	252 593,643	40,923,180	359,598,453	167 019 675	148,999,732	177,893,981	344,985,960	401/00/29	53,338,567	819,680,021	815,548,356	397,074,076	97,345,440	558,730,711	458,036,217	1,104,081,1424	766,465.574	304,017,273	316,172,595	1125,122,913	1,014,356,383	595,134,996	396,648,388	322,333,565	558 985 117		Pension Total	13 Public Sector Manage Total
BSCF (ACC'OUNCE	13,793,685,568	20.917,639,827	19.860,594,429	21,027,821,234	16 527750 348	16,103,142,124	24,425,660,395	11.671,201,822	21,713,174,848	16,971,644,199	21 747 858 485	BRATTCKINKTIN	13,134,241,547	1285	13,819,056,041	5,590	14.730.057.478	513,151,161,01	10,107,707,080	478,553,337	551,604,630	32770145	19,630,779,210	16,525,632,822	175	735	19.194,464,612	T.	681	4,292,462	18 342 545 186	7 905 697 330	753	20,798,892,119	2010 2010 2010 FE	177	583,830	523,942	962,017,125,00	776	759,672	271 323	24,918,603,496	19,197,477,138	18,406,955,199	94 661 833	14,216,353,423	13 031 068 066		fotal Grants Total W	Total
DYS'NOW COCK	8,450,609,489	13,623,298,627	14,053,707,201	14,147,193,531	9,537,621,363	9,847,257,211	14,740,305,788	7,086,157,828	15,431,927,296	12,485,399,729	14 494 266 180	9 393 964 076	7,847,059,136	9,901,717,519	9,100,002,787	14,777,683,686	9,720,663,229	14,525,080,524	15,675,718,483	15,621,070,398	6,487,412,860	17 995 685,036	12,746,984,883	11,349,847,967	5,835,824,916	11,740,913,703	877.985.988111	8,396,693,098	9,859,149,946	10,298,421,791	11.686.884.279	3,893,003,169	9,893,957,903	12,745,805,334	ş	1			9.677.177.577	ľ	11,405,529,042			11,509,243,202			8	8,944,161,126		Total Wage Grants Recomment	Total
1	201201328	3,195,274,592	\$414,655,058 1,892,029,173	4,403,282,284	3,620,585,642	252 506 50 50 50 50 50 50 50 50 50 50 50 50 50	5,292/36/02	2,627,987,465	2,497,915,474	1,757,762,088	3,705,421,358	4.485.477.957	5 5 10 703 107	3,145,825,735	2,571,992,758	3,118,523,630	1,821,582,659	1918 193, 105	3,340,236,150	696 660 266 9	2440,310,167	3,654,892,697	2756 861 413	1,875,031,458	1,761,808,015	4 586,174,521	4,348,378,606	3,969,083,228	2,998,743,757	154,005,338 2,781,805,292	2,678,074,416	2,653,873,757	2008,976,780	100		3,126,642,401	Service of the last		2,603,660,628			100	#IHTE8,730 2,526,969,468	200		18100	55000	051107 881 7,292,799,459	2.450.000.01144	rotal Development of Grants Grants	Total



	79	75	75	79	793	792	79	790	789	78	78	786	78	78	78	78	78	78	779	77		775	77.	77	772	77:	7 6	76	762	76;	760	750	757	755	754	753	753	635	634	633	632	631	629	628	627	626	625	624	622	621	620		Code
Total	797 Kotide Municipal Council	796 Sheema Municipal Council	795 Bugiri Municipal Council	794 Nebbi Municipal Council	Apac Municipal Council	Nieru Municipal Council	791 Ibanda Municipal Council	C Kapenorwa Municipal Council	(9) Kamul Municipal Council		787 Kumi Muricipal Council	6 Mubende Municipal Courcil		784 Kitgur Municipal Council	783 Mityara Municipal Council	782 Kisor> Municipal Council	781. Kira Municipal Council	780 Makindye-Ssabagabo Municipal Counci	9 Nansana Municipal Council	778 Rukungiri Municipal Council	76 Busia Municipal Council	S Ntungama Municipal Council	774 Masinci Municipal Councii	773 Igango Municipal Council	Mukeno Municipal Council	771 Hoims Municipal Council	770 Kases Municipal Council	763 Sorot Municipal Council	762 Morocc Municipal Council	761 Mbarara Municipal Council	760 Mbale Municipal Council	750 Masske Municipal Council	Kabale Municipal Council	Jinia Municipal Council	754 Gulu Manicipal Council	753 Fort-Fortal Municipal Council	753 Enterna Municipal Council	635 Kalaki District	Karenga District	633 Madi-Okollo	632 Kitagwenca District	Rwampara District		628 Kikuube District	627 Kapelebyong District	626 Kwania District	625 Kasanda District	624 Bugwer District	622 Bunyangabu District	621 Kyotera District	620 Rukiga District		Code District
7,540,000,500	20,808,022	16,707,819	5870,714	14,123,761	oct ideat	CON GURAN	167'08C'RT	101,189,71	15,569,765	28,546,890	211/2011	22.335,55	190,010,01	11 484 178	19,736,150	6913,538	67,84,78		77,849,633	9,767,749	10.495.700	**************************************	20,854,200	19,888,445	31683176	22,234,471	21,300,610	14,72,074	6,384,778	35,254,815	20.263,735	20.215.095	11,111,141	16,577,710	39,658,139	12,894,256	54.5 54.5 Mills	31,385,735	18,765,542	34,684,496	32,658,555	75.016.304	16,34,/85	56,159,994	23,822,948	40_87,411	56,388,953	37,249,754	34,658,754	812,585,31	20,810,342	Social Development Senvices - Non Wage Recurrent Conditional Grant	10 Social Development
7,640,000,000	20,806,220	16,707,819	9,870,714	1			767,000,01					12,350,357	799,070,61	11,484,178	19,736,150	6,913,538	67,484,787	60,822,925	77,849,639	9,762,249	10,496,200	1,520,747	20,864,200	13,885,449	31,158,913	22,234,171	21,000,610	12,923,022	6,984,778	35,254,815	20,263,735	20,716,098	202070500	16,377,710	29,658,139	12,894,256	18.379.325	21,200,735	18,768,542	34,684,496	32,658,555	26,016,304	12,734,703	66,169,994	23,822,988	40,287,411	56,388,953	37,239,254	34,668,764 36,854,640	46,535,718	20,680,342	o/w Social Development - Non Wage Recurrent	13
133,849,267,851	23,609,592	168,145,087	25,190,500	acn/ratio	06,644,044	Conference	1972 000 311	275/246/201	40E160E160	B4,702,443	CC1,68CTC	200,0240	CONTROLOGO	str://#/608	/6,060,E3	5,51,51,53	24,787,890	17,595,191	125,981,933	223,410,256	316,694,640	65 574 884	20,020,840	37,709,891	177,873,428	256,775,612	238.259979	1918 624 808	74,545,792	567,789,155	806,206,446	316,525,249	40,000 744	1,515,180,709	\$88,527,833	585,851,988	455,554,041	REC'90CLDG	53,212,320	\$3,212,320	OCEICT ES	55,212,320	UKE SICES	1975/5/09	50,575,247	50,575,247	60,575,247	60,575,247	630'571'06	73,484,780	78 160,402	Pension	13 Public Sector Manage Total
3/217/245/253/9281	4,460,299,671	10,152,489,555,01	3/65/,335//40	PEL SECTED C	X 555 650 700	5 333 600 0 18	7813 105415	0.047 654 755	HAD OF BEILD STORY	245 245 245 A	4,752,411,410	DOCUMENTS OF THE PARTY OF THE P	202 172 212 2	SECTION OF	U35 303 230 3	2003:00:00	11292169411	9,552,824,356	11,876,107,599	6,526,769,537	7,188,706,685	4 477, 254 869	19252167	4.417,015,219	14 675 925,893	8,550,336,578	10,498,361,918	5 6 3 8 9 3 1 7 0	202 M2 525 0	18 750,909 746	15,947,871,118	8,175,678,240	0 153 470 963	13,873,140,533	13,100,279,434	9,056,357,212	6,727,615,846	8 550 440 923	5,644,929,702	13,164,253,101	11,475,494,113	15,771,759,683	230 SEE 330 CT	13979,133,143	8,493,926,112	18,540,798,551	17,452,521,298	15,887,673,478	505 055 068 L	24,661,724,564	16,738,759,377	Total Grants To	Control of the Control
2,122,610,511,5	2,691,175,424	1,4/1,505,184	W/C'2CO'h91'7	0.000,040,040,040	4 654 848 376	3.818.414.276	5.056.926.794	5770666444	8(8 955 CEE 7	2 942 207 013	מיים לדל האל ב	3 749 658 043	177 626 270 7	3,544,305,764	120,02E,0CLC	108 300 831 3	1,585,151,550	3,494,280,913	7,384,130,339	5,792,564,758	5,412,874,103	2.828,349,913	2,011,539,776	3,262,526,870	8,941,060,322	5,611,814,810	7,875,073,422	5 228,452,426	6.642.695.813	13,684,382,822	10,760,700,135	5,691,540,897	5916.291.354	7 535 884 471	8,710,680,022	6,478,874,617	4,488,103,527	5,939,282,959	4,292,751,257	9,043,634,857	8,508,276,178	12,223,366,059	8 882 085 662	5,534,544,577	4,919,794,917	12,793,741,214	11,091,629,372	10,619,075,368	4,094,196,441	10,394,955,742	12,850,462,801	Total Wage Grants	Total
Section of the last of the las	THE PERSON NAMED IN			Service Co.	63,010	11801111	(0)	14.5 6.75 1.77 1	455 0177 10		1 51 515 51	W 65 73	52C 955 822 1	1150 551 50	217 645 945 1	A CONTRACTOR	100 000 000	4) W. C.	1957 075220	1000000000000000000000000000000000000	perspectual in		117.09.75	200 CS 21 CS	1, 50,715,100	1 0 MAZ 1881 673	9883797E	100,840,8001	EU SELLEN	3,488,5644	E. 107 - 107 -	[CACONT CENT.	255 (0) 100	Divinita in the second	1352,250,105	2202124348	1,075,012,724	2 (18,519)707	SOCIAL SECTION	260767972767	3,150,816,03	\$143,870,694 1	ESOTOE EST.	Chemical State	See and seek	2,560,028,088	1,012,708,382	Z#1(80E 1/E)C	EUSTH CHURC	4150 MAN TO STATE OF	2,740,777,613	Gtal RonoWage T Recurrent Gronts G	
TON-1003-TON-TON-TON-	485,565,56		or war or a	36 771 060	263,089,29	356,208,050	783,947,829	396,145,89	754 508 149	419 164 425	614 685 464	348 536 037	593.675.865	359.286.656	281,066,495	305.054.065	156 038 SEO 951	3 979 008 34	1,524,900,041	239,436,321	212,785,914	509,480,515	196,517,681	12C 54C 011	976,150,362	664,333,094	927,316,810	364,426,783	385,470,056	CDE TOB 84.0	594,927,225	696,854,499	611,776,249	343,557,532	957,345,78	375,258,449	559,580,169	502,638,257	188565,608,1	1,793,004,147	816,401,920	1,404,015,989	1,792,910,888	847,036,424	505 750 720 6	3,787,029,329	3,128,182,564	2,727,288,978	2,726,977,557	197.857.866.5	1,647,523,963	Total Development Grants	Total



[ACCOUNTABILITY]

Vote Budget Framework Paper FY 2020/2021

VOTE:[008] MINISTRY OF FINANCE PLANNING AND ECONOMIC DEVELOPMENT

V1: VOTE OVERVIEW

Snapshot of Medium Term Budget Allocations

Ta of Vote Expenditure (Ush Billion)

The same of the sa			2018/19	2019/20		MTEF Budget Projections	et Projection	18
		Approved Budget	Approved Spent By Budget End Q1	Proposed Budget	2020/21	2021/22	2022/23 2023/24	2023/
		0						
	Wage							
Kecurrent	Non-wage							
	GoU							
Devt	Ext Fin.							
GoU Total								
Total GoU-								
Ext Fin (MTEF)								
A.I.A								
Grand Total								

ii) Vote Strategic Objective



V2: PAST VOTE PERFORMANCE AND MEDIUM TERM PLANS

Performance for Previous Year FY2018/2019 (Y-1)

Planned Outputs for FY 2020/2021 (Y1)

Performance as of BFP FY2019/2020 (Y0)

Medium Term Plans

Efficiency of Vote Budget Allocations

Vote Investment Plans

Major Expenditure in the Vote

V3: PROGRAMME OUTCOMES, OUTCOME INDICATORS AND PROPOSED BUDGET ALLOCATION

Tahle V3.1: Programı	Table V3.1: Programme Outcome and Outcome Indicators	
Vote Controller:	xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx	
Programme:	xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx	
Programme Objecti	Programme Objectives: XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	
Responsible Officer:		



Sector Outcomes contributed to by the Programme Outcome programmes (%) sustainable development policies and Repeat for all Programmes in the Vote development policies and practices Level of stakeholder awareness of sustainable Implementation of national 1,2 **Programme Outcome Indicators** Xxxxxxxxxxxxxxxxxxxxxxxx Actual 2018/2019 2019/2020 Actual Base year Baseline **Performance Targets** 2020/2021 2021/2022 2022/2023

Table V3.2: Past Expenditure Outturns and Medium Term Projections by Programme

			The state of the s	100000000000000000000000000000000000000			100 Par 100 Pa	
	2018/2020	20	2019/2020	2020/2021		MIEF Budg	MIEF Budget Projection	S
Billion Uganda Shillings	Outturn	Approved Budget	Approved Spent By Propose Budget End Q1 Budget	Proposed Budget	2021/2022	2022/2023 2023/2024 2024/2025	2023/2024	2024/2025
Vote: 001 Office of the President								
[Programme Name1]								
[Programme Name2]								
Total for the Programme								



V4: SUBPROGRAMME PAST EXPENDITURE OUTTURNS AND PROPOSED BUDGET ALLOCATIONS

Table V4.1: Past Expenditure Outturns and Medium Term Projections by SubProgramme

	2018/2019	2	2019/2020	2020/2021	2021/2022	2022/2023
Pillian Haanda Chillings	Outturn	Approved Budget	Spent By End Q1	Proposed Budget		
Dunan chunc munga						
Programme 1404: Development Policy Research and Monitoring	earch and Mon	itoring				
[SubProgrammeCod=][SubProgramme Name]						
[SubProgrammeCode][SubProgramme Name]						

Table V4.2: Key Changes in Vote Resource Allocation

Major changes in resource allocation over and above the previous Justification for proposed Ch financial year	Justification for proposed Changes in Expenditure and Outputs
Vote: 008 Ministry of Finance	
Vote function: 1401 Macroeconomic Policy and Management	
Output: 140101 Macroeconomic Policy Monitoring and Analysis	
Change in Allocation (UShs Bn): 3.948 [Y1 Change]	[Change Justification]
	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX



Table V4.3: Major Capital Investment (Capital Purchases outputs over 0.5Billion)

FY 2019/2020 Y0	120 Y0	FY 2020/2021 Y1
Appr. Budget and Planned Outputs	Expenditures and Achievements by end September	Proposed Budget and Planned Outputs
Vote 008-Ministry of Finance, Planning and Economic Development	elopment	
Programme: 1403 Public Financial Management		
SubProgramme - Projects: FINMAP III - Only 4 digits Sub programs		
Output: 140377 Purchase of office and ICT Equipment including software – Key Output	o programs	
Xxxxxxxxxxxxx	o programs cluding software – Key Output	
Gou Dev't:	cluding software – Key Output XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX
	cluding software – Key Output XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	Xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx
Ext Fin:	cluding software – Key Output XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	Xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx
Ext Fin: A.I.A:	cluding software – Key Output XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX

V5: VOTE CHALLENGES FOR 2019/2020 AND ADDITIONAL FUNDING REQUESTS

Table V5.1: Additional Funding Requests	
Additional requirements for funding and outputs in 2019/20	funding
Vote, 000 Ministry of Rinance	
Vote: 008 Ministry of Finance	
Programme: 1401 Macroeconomic Policy and Management	
SubProgramme: 1401 Macroeconomic Policy Monitoring and Analysis	
Funding requirement UShs Bn : 3.948 [Total]	[Justification for Funding]
[Description]	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX

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This is generated as a separate report for all votes

i) Gender and Equity
OBJECTIVE 1: XXXXXX
Issue of Concern: XXXXXXX
Planned Interventions
XXXXXXX
Budget Allocation (Billion): 0.256
Performance Indicators: xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx
ii) HIV/AIDS
OBJECTIVE 1: XXXXXXX
Issue of Concern: XXXXXXX
Planned Interventions
XXXXXXXX
Budget Allocation (Billion) : 0.256
Performance Indicators: xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx

Performance Indicators: xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx
Budget Allocation (Billion) : 0.256
XXXXXXXX
Planned Interventions
Issue of Concern: XXXXXXX
OBJECTIVE 1: XXXXXXX
iii) Environment

[Sector Name] Budget Framework Paper FY 2020/2021 SECTOR: Accountability FOREWORD	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	×
ountability		
[Sector Name] [Sector Name] SECTOR: Accountability)RD	
	Accountability	
		ork Paper FY 2020/2021

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Abbreviations and Acronyms

ZZZZZ	VVV	MONTH	ACRONVM		
TTTTTTT	V V V V V V V V V V V V V V V V V V V	MANAMA	ACRONYM NAME		

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S1: SECTOR OVERVIEW

Snapshot of Medium Term Budget Allocations

Table S1.1 Overview of Sector Expenditure (Ush Billion)

	2(2018/19	2019/2020	2020	2020/2021		MTEF Bu	MTEF Budget Projections	Suor
	0		Approved Spent By Proposed Budget End Q1 Budget	Spent By End Q1	Proposed Budget	2021/22	2022/23 2023/24	2023/24	2024/25
Wage	AGP								
	a d								
Recurrent No	Non-wage								
GoU	Ū								
Devt	Ext Fin.								
C-III T-t-1									
JOO TOTAL									
Total GoU+Ext									
The state of the s									
Fin (MTEF)									
Fin (MTEF) A.I.A									



Sector Strategy and linkage to the National Development Plan (restrict to one page about 1,700 characters)

Table S1.2 SECTOR OUTCOMES AND OUTCOME INDICATORS

Sector Outcome 1: Fiscal Space- Active			
7			
Oliveria contributed to by the Sector Outcome			
Sector Objectives contributed to by the Sector Outcome			
1. XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX			
7 XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX			
	Performance Targets	ets	
2018/19 Base year Baseline 2019/20	seline 2019/20	2020/21	2021/22
Sector Outcome Indicators Actual			
Fiscal deficit			
Tax-to-GDP ratio			
PV of Debt-to-GDP ratio (%)			

S2: PROGRAMME OUTCOMES, OUTCOME INDICATORS AND PROPOSED BUDGET ALLOCATIONS ALIGNED TO THE NDP



Table S2.1: Programme Outcomes and Outcome Indicators Aligned to the NDP

							Stakeholder engagement (participation rates)
							On-line presence (product downloads and citations)
							number of correspondences processed in a FY)
							Communication load (average
							q
					Q1 Actual	Actual	Programme Outcome Indicators Actual
2022/23	2021/22	2020/21	Baseline	Base year Baseline	2019/20	2018/19 2019/20	
		Targets	Performance 7	Pe			
							1. Sector Outcome1
				me	amme Outco	the Progra	Sector Outcomes contributed to by the Programme Outcome
							Programme Outcome:
				base	icy evidence	elevant pol	 To build an adequate and relevant policy evidence base
			ÿ	pment polic	ion of develo	d formulat	1. To support management and formulation of development policy
				:			Programme Objectives
				1g	ınd Monitorir	Research a	Programme 04: Development Policy Research and Monitoring
				opment	momic Devel	ng and Ecc	Vote 008: Ministry of Finance, Planning and Economic Development

Table S2.2: Past Expenditure Outturns and Medium Term Projections by Programme

Billion Uganda Shillings	2018/19	2019/20	0	2020/21	%change		Medium T	Medium Term Projections	ctions
Programme Service	Outturn	Approved Spent By Budget End Q1	Spent By End Q1	Proposed Budget		2021/22	2021/22 2022/23 2023/24	2023/24	2024/25
	Vata Va		Jame						
Programme 02:									
Budget Preparation,									
Execution and Monitoring									
Programme 04:									
Development									
Policy Research and									
Monitoring									
Total for the Vote									
Total for the Sector									



S3: SECTOR INTERVENTIONS FOR 2019/2020

Sector Challenges in addressing gender and equity issues for FY 2019/2020

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